

CORPORATE GOVERNANCE

The following Fujitsu-prepared translation of the revised Fujitsu Limited Corporate Governance Report is provided for reference only. The original Japanese-language report was filed with the Tokyo Stock Exchange on June 24, 2014 under TSE securities code 6702.

Established under Japanese law, Fujitsu adheres to the provisions of Japan's Companies Act with respect to corporate governance. The Companies Act can be viewed on the Japanese government's website.

As of June 24, 2014, Fujitsu was listed on two securities exchanges in Japan, and complies with the regulations relating to corporate governance of each exchange. Moreover, Fujitsu also observes the Principles of Corporate Governance for Listed Companies of the Tokyo Stock Exchange. These regulations and principles can be viewed on the website of each securities exchange.

I. BASIC STANCE ON CORPORATE GOVERNANCE AND OTHER BASIC INFORMATION

1. Basic Stance

The main emphasis of Fujitsu's corporate governance is on having the non-executive directors provide oversight and advice to executive directors in their management execution role, within the Board of Directors, while adopting the Audit & Supervisory Board system.

Specifically, while assuming mutual supervision between directors and oversight of directors by the Board of Directors, Fujitsu makes a clear distinction between the management execution role and the management oversight role on the Board of Directors and, moreover, makes sure that there are at least as many non-executive directors responsible for management oversight as there are executive directors responsible for management execution.

In addition, in selecting candidates for non-executive directors, consideration is given to the candidate's backgrounds and insight into Fujitsu's business so that effective advice that reflects a diversity of viewpoints can be obtained.

Furthermore, Audit & Supervisory Board members provide audits and oversight from the outside of the Board of Directors, and Fujitsu has established the Executive Nomination Committee and Compensation Committee of its own accord, thereby augmenting the Board of Directors. The overall approach is designed to raise shareholder value through effective corporate governance.

2. Policy on Measures for Protecting Minority Shareholders When Carrying Out Transactions with Controlling Shareholders

3. Other Particular Factors that May Have an Important Impact on Corporate Governance

Among our consolidated subsidiaries and equity method affiliates, the following companies are publicly listed on Japanese stock exchanges:
<Consolidated Subsidiaries>

Fujitsu Frontech Limited, Fujitsu Broad Solution & Consulting Inc., NIFTY Corporation, Shinko Electric Industries Co., Ltd., FDK Corporation, and Fujitsu Component Limited

<Equity Method Affiliates>

Fujitsu General Limited

While we respect the autonomy of our publicly listed subsidiaries, we require them to receive our prior authorization when they use "Fujitsu" as a trade name or trademark. In addition, while they are responsible for decisions regarding nominations and compensation for members of the board, we are notified in advance regarding member of the board candidates and levels of compensation. Regarding the setting of budget plans and revisions as well as financial performance, because their results impact our consolidated earnings, to the extent that it is reasonable, we are kept informed.

II. STATUS OF MANAGEMENT CONTROL ORGANIZATION FOR MANAGEMENT DECISION MAKING, OPERATIONAL EXECUTION AND OVERSIGHT, AND OTHER CORPORATE GOVERNANCE STRUCTURAL FEATURES

1. Matters Regarding Organizational Structure and Operation

Type of Organization	Company with Audit & Supervisory Board Members
[Board of Directors]	
Number of Directors Under the Articles of Incorporation	Up to 15
Term of Directors Under the Articles of Incorporation	1 year
Board Chair	Other director
Number of Directors	11
Appointment of External Directors	Yes
Number of External Directors	4
Number of External Directors Designated as Independent Directors	4

Relationship with the Company (1)

Name	Type of Affiliation	Relationship with the Company*1									
		a	b	c	d	e	f	g	h	i	
Haruo Ito	From other company			○	○					○	○
Takashi Okimoto	From other company				○	○				○	○
Miyako Suda	Scholar									○	
Jun Yokota	Other									○	

*1 Categories describing relationship with the Company

a: From the parent company

b: From other affiliated company

c: Major shareholder of the subject company

d: Concurrently serves as an external director or an Audit & Supervisory Board member of other company

e: Executive director or officer of other company

f: A spouse or relative within the third degree of kinship or other equivalent persons of an executive director or officer of the subject company or other company having special relationship with the subject company

g: Receives compensation or other financial benefits as a senior executive of the parent company or subsidiary of the subject company

h: Has a limited liability contract with the subject company

i: Other

Relationship with the Company (2)

Name	Independent Director	Supplemental Explanation of Relationship	Reason Appointed as External Director (Including Reason for Designation as an Independent Director Where Applicable)
Haruo Ito	○	Senior Advisor, Fuji Electric Co., Ltd. Mr. Haruo Ito is a former Representative Director and current Senior Advisor of Fuji Electric Co., Ltd., a major shareholder of Fujitsu. Fujitsu holds 9.96% of the shares of Fuji Electric Co., Ltd., and a former representative director of Fujitsu serves as a Director of Fuji Electric. Both the former representative director and Mr. Ito were expressly recruited for their respective appointments based on the management credentials each possesses, and there is no risk that Mr. Ito's independence would be compromised in any way. Similarly, Fujitsu and the Fuji Electric Group have business dealings. However, taking into account the scale and nature of those transactions, the Company judges that Mr. Ito's independence will not be compromised.	Mr. Ito has been appointed as an external director because he has many years of experience in corporate management and has extensive knowledge of the Company's business operations. The Fuji Electric Group, including its retirement benefit trusts, as a whole holds an 11.20% equity stake in Fujitsu. However, as approximately four years have passed since Mr. Ito's resignation from his positions as Representative Director and Director of Fuji Electric Co., Ltd., Fujitsu has determined that there is no risk of a conflict of interest in representing the interests of regular shareholders. Therefore, Fujitsu considers him to be independent and has designated him as an independent director.
Takashi Okimoto	○	President and Representative Director, Chuo Real Estate Co., Ltd. Mr. Takashi Okimoto is a former representative director of Mizuho Corporate Bank, Ltd., the predecessor to Mizuho Bank, Ltd., one of the Company's important creditors. Because, however, the amount of money the Company has borrowed from Mizuho Bank, Ltd. is insignificant, Fujitsu has judged that it will not compromise Mr. Okimoto's independence. Mr. Okimoto is a representative director of Chuo Real Estate Co., Ltd., a company with which Fujitsu has business dealings. However, taking into account the scale of Fujitsu's sales, this is not considered material. Consequently, there is no risk that this business relationship would compromise Mr. Okimoto's independence.	Mr. Okimoto has been appointed as an external director because he has many years of experience in corporate management and has deep insights into finance. Because the current balance of funds Fujitsu has borrowed from Mizuho Bank Limited is insignificant, and because more than seven years have passed since Mr. Okimoto's resignation from his position as Representative Director of the Mizuho Corporate Bank, the predecessor of Mizuho Bank Limited, Fujitsu has thus determined that there is no risk of a conflict of interest in representing the interests of regular shareholders. Therefore, Fujitsu considers him to be independent and has designated him as an independent director.
Miyako Suda	○		Ms. Suda has been appointed as an external director because she has insights into monetary policy and management insights from a global perspective. Ms. Suda is the sibling of a former Representative Director of a subsidiary of Fujitsu. However, approximately five years has passed since the retirement of her sibling from the position of Representative Director. During this time the sibling has had no involvement with the executive management of the Fujitsu Group. Moreover, Ms. Suda has never been a major shareholder, nor has she held an executive management position with a major trading partner of the Company, and Fujitsu has thus determined that there is no risk of a conflict of interest in representing the interests of regular shareholders. Therefore, Fujitsu considers her to be independent and has designated her as an independent director.

Jun Yokota	○	Mr. Jun Yokota has been appointed as an external director because he is an expert in international economic negotiations and has deep insight into politics and economics from a global perspective. Mr. Yokota has never been a major shareholder nor has he held an executive management position with a major business partner of the Company. Therefore, Fujitsu considers him to be independent and has designated him as an independent director.
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[Audit & Supervisory Board Members]

Existence of Audit & Supervisory Board	Yes
Number of Audit & Supervisory Board Members Under the Articles of Incorporation	Up to 5
Number of Audit & Supervisory Board Members	5

Coordination between Audit & Supervisory Board Members, Accounting Auditors, and Internal Auditing Division

The accounting auditor, Ernst & Young ShinNihon LLC, reports to the Audit & Supervisory Board concerning the audit plan and results. The accounting auditor also conducts exchanges of opinions when needed and carries out coordinated audits of business operations.

The Corporate Internal Audit Division (with 79 members) serves as an internal audit group. This division audits the internal affairs of the entire Fujitsu Group in cooperation with the internal audit groups of each Group company. The Corporate Internal Audit Division reports once a month as a rule to Audit & Supervisory Board members on the audit plans and results of internal audits, including matters relating to Group companies, and makes regular reports (once every quarter as a rule) to the Audit & Supervisory Board and the accounting auditors.

Appointment of External Audit & Supervisory Board Members	Yes
Number of Audit & Supervisory Board Members (External)	3
Number of Audit & Supervisory Board Members (External) Designated as Independent Members of Audit & Supervisory Board	3

Relationship with the Company (1)

Name	Type of Affiliation	Relationship with the Company*1								
		a	b	c	d	e	f	g	h	i
Megumi Yamamuro	Attorney at law				○					○
Hiroshi Mitani	Attorney at law				○					○
Koji Hatsukawa	Certified public accountant				○					○

*1 Categories describing relationship with the Company

a: From the parent company

b: From other affiliated company

c: Major shareholder of the subject company

d: Concurrently serves as external director or an Audit & Supervisory Board member (External) of other company

e: Executive director or officer of other company

f: A spouse or relative within the third degree of kinship or other equivalent persons of an executive director or officer of the subject company or other company having special relationship with the subject company

g: Receives compensation or other financial benefits as a senior executive of the parent company or subsidiary of the subject company

h: Has a limited liability contract with the subject company

i: Other

Relationship with the Company (2)

Name	Independent Member of the Audit & Supervisory Board	Supplemental Explanation of Relationship	Reason Appointed as Audit & Supervisory Board Member (External) (Including Reason for Designation as an Independent Member of Audit & Supervisory Board Where Applicable)
Megumi Yamamuro	○		Mr. Yamamuro has been appointed as an Audit & Supervisory Board member (External) because he has extensive experience in the legal field and extensive knowledge of legal matters, including Japan's Companies Act. Mr. Yamamuro has never been a major shareholder nor has he held an executive management position with a major business partner of the Company. Therefore, Fujitsu considers him to be independent and has designated him as an independent Member of the Audit & Supervisory Board.

Hiroshi Mitani	○	Mr. Mitani has been appointed as an Audit & Supervisory Board member (external) because he has a deep understanding of not only legal affairs, but also of economic, social, and other factors that affect the management of a company due to his service as a public prosecutor and as a member of the Fair Trade Commission. Mr. Mitani has never been a major shareholder nor has he held an executive management position with a major business partner of the Company. Therefore, Fujitsu considers him to be independent and has designated him as an independent member of the Audit & Supervisory Board.
Koji Hatsukawa	○	Mr. Hatsukawa has been appointed as an Audit & Supervisory Board member (external) because he has a wealth of auditing experience as a certified public accountant, and he has broad knowledge of corporate accounting. PricewaterhouseCoopers Aarata, where Mr. Hatsukawa served as CEO, has not performed accounting audits for Fujitsu. Fujitsu has thus determined that there is no risk of a conflict of interest in representing the interests of regular shareholders. Therefore, Fujitsu considers him to be independent and has designated him as an independent member of the Audit & Supervisory Board.

[Independent Directors/Independent Members of the Audit & Supervisory Board]

Number of Independent Directors/Independent Members of the Audit & Supervisory Board: 7

Other Issues Relating to Independent Directors/Independent Members of the Audit & Supervisory Board

All external directors/Audit & Supervisory Board members (External) qualified to serve as independent directors/independent members of the Audit & Supervisory Board are identified as such.

[Incentives]

Implementation Status of Incentive Policies for Directors: Introduced compensation plan linked to the performance of the Company

Supplemental Explanation

Executive compensation is comprised of the following: "Base Compensation," specifically a fixed monthly salary in accordance with position and responsibilities; "Stock-Based Compensation," which is a long-term incentive that emphasizes a connection to shareholder value; and "Bonuses" that are compensation linked to short-term business performance. At the 107th Annual Shareholders' Meeting held on June 22, 2007, a resolution terminating the retirement allowance system for directors was passed.

Stock Option Eligibility: —

[Compensation of Directors]

Disclosure of Individual Director's Compensation: Partial disclosure only

Supplemental Explanation

Total consolidated compensation is disclosed for individual directors and Audit & Supervisory Board members only if they were paid ¥100 million or more.

No individual directors or Audit & Supervisory Board members met this criteria in fiscal 2013.

For fiscal 2013, total compensation to directors and Audit & Supervisory Board members was as follows:

- Directors 16 people, ¥453 million (Base compensation of ¥326 million, stock-based compensation of ¥38 million, bonuses of ¥89 million)
 - Of which, compensation paid to external directors: 5 people, ¥45 million (Base compensation of ¥45 million)
- Audit & Supervisory Board members 6 people, ¥107 million (Base compensation of ¥107 million)
 - Of which, compensation paid to Audit & Supervisory Board members (External): 4 people, ¥41 million (Base compensation of ¥41 million)

*1 The above includes directors and Audit & Supervisory Board members who resigned in fiscal 2013.

*2 The limit on remuneration to directors (including external directors) was resolved to be ¥600 million per year at the 106th Annual Shareholders' Meeting held June 23, 2006. The limit on remuneration to Audit & Supervisory Board members (including Audit & Supervisory Board members (external)) was resolved to be ¥150 million per year at the 111th Annual Shareholders' Meeting held June 23, 2011. The Company is paying the compensation, shown above.

Policy on Calculation and Determination of Compensation Amounts: Yes

Disclosed Policy on Calculation and Determination of Compensation Amounts

Executive Compensation Policy

To secure exceptional human resources required to manage the Fujitsu Group as a global ICT company and further strengthen the link between its financial performance and shareholder value, while at the same time improving its transparency, Fujitsu established its Executive Compensation Policy as follows.

Executive compensation is comprised of the following: "Basic Compensation," specifically a fixed monthly salary in accordance with position and responsibilities; "Stock-Based Compensation," which is a long-term incentive that emphasizes a connection to shareholder value; and "Bonuses" that are compensation linked to short-term business performance.

Basic Compensation

- Basic compensation is paid to all directors and Audit & Supervisory Board members, in accordance with their position and responsibilities, as compensation for work responsibilities with regard to management oversight and the carrying out of executive responsibilities.

Stock-Based Compensation

- Stock-based compensation, intended for directors responsible for carrying out executive duties, is a long-term performance incentive, with the amount to be paid determined based on a qualitative evaluation of medium- to long-term initiatives.
- Stock-based compensation is to be paid for the purchase of the Company's own shares. These purchases are to be made through the Director Stock Ownership Plan. Shares purchased for this purpose are to be held by each director for the term of his or her service.

Bonuses

- Bonuses are short-term performance incentives to be paid to directors who carry out executive responsibilities. The amount of a bonus is to reflect business performance in the respective fiscal year.
- As a specific method to calculate a bonus, Fujitsu will adopt a "Profit Sharing Model" which uses consolidated operating income and consolidated net income as an index. However, bonuses will not be paid in the event of negative net income recorded under non-consolidated accounting.

In accordance with a resolution of the Annual Shareholders' Meeting, the total amount of basic compensation, stock-based compensation and bonuses shall not exceed ¥600 million per year for directors or ¥150 million per year for Audit & Supervisory Board members.

[Support Structure for External Directors and External Audit & Supervisory Board Members]

Certain staff members of the Secretary Office are responsible for providing support to external directors and external Audit & Supervisory Board members. In addition, the Legal, Compliance, IP Unit (Secretariat of Board of Directors' meeting) and the Auditing Support Division (Secretariat of Audit & Supervisory Board meetings) are also responsible for providing support to external directors and external Audit & Supervisory Board members. This responsibility involves complying with requests from external directors and external Audit & Supervisory Board members to provide and explain information about Fujitsu or the entire Fujitsu Group that is required for management oversight or audits. Depending on the information, relevant business unit managers are made available to provide additional explanations. We also provide a dedicated webpage for all board members (directors and Audit & Supervisory Board members) to use to access and discuss material relevant to Board of Directors' meetings, such as agenda items, before meetings are held in order to allow board members to gain a proper understanding of the material.

The above measures are intended to provide indirect support to help external directors and external Audit & Supervisory Board members provide effective management oversight and auditing of the execution of duties throughout the entire Fujitsu Group by facilitating mutual communication during internal audits, statutory audits, and accounting audits.

2. Issues Relating to Functions for Business Execution, Auditing, Oversight, Nominating, and Compensation Decisions (Overview of Current Corporate Governance Structure)

(1) Overview of Corporate Governance Structure

BOARD OF DIRECTORS

The Company has a Board of Directors to serve as a body for making important decisions and overseeing management. The Board of Directors is responsible for supervising the President and Representative Director and the executive directors, which constitute business execution functions. Moreover, the supervisory function of the Board of Directors has been strengthened by actively appointing external directors. Furthermore, in order to better define the management responsibility of the directors, their terms were reduced from two years to one year in accordance with a resolution at the June 23, 2006 Annual Shareholders' Meeting.

The Board of Directors comprises 11 members in total: 5 executive directors and 6 non-executive directors (including 4 external directors).

AUDIT & SUPERVISORY BOARD

The Company has an Audit & Supervisory Board that performs the auditing function. The auditing function is carried out by Audit & Supervisory Board members, who review the Board of Directors as well as business execution functions and attend important meetings, including meetings of the Board of Directors.

The Audit & Supervisory Board has five members, comprising two internal Audit & Supervisory Board members and three external Audit & Supervisory Board members.

Among the Audit & Supervisory Board members, standing Audit & Supervisory Board member Mr. Kazuhiko Kato has extensive knowledge of finance and accounting issues due to his many years of experience in the Company, including service as the CFO. In addition, Audit & Supervisory Board member Mr. Hiroshi Mitani has extensive knowledge of finance and accounting issues due to his service as a public prosecutor and as a member of the Fair Trade Commission and his experience handling many economic matters. Furthermore, Audit & Supervisory Board member Mr. Koji Hatsukawa has

extensive knowledge of finance and accounting issues due to his abundant auditing experience at global corporations as a certified public accountant.

EXECUTIVE NOMINATION COMMITTEE AND COMPENSATION COMMITTEE

The Company established an Executive Nomination Committee and Executive Compensation Committee as advisory bodies to the Board of Directors in order to ensure the transparency and objectivity of the process for choosing candidates for executives, determining their compensation and ensuring that the compensation system and levels are appropriate.

The Executive Nomination Committee takes into consideration the current business climate and anticipated trends, and makes recommendations on candidates for executives, choosing candidates having objectivity in making management decisions, foresight and perceptiveness, and superior character.

The Compensation Committee is tasked with making recommendations on executive salaries and methods for calculating bonuses linked to financial performance, taking into consideration compensation levels at other companies with similar business activities, business scale, and other factors. The aim of this activity is to retain superior management talent, and provide effective incentives for improving the Company's financial performance.

(2) Status of Business Execution Organs

The Company appoints Corporate Executive Officers and Executive Vice Presidents who are assigned the business execution authority of the President and Representative Director.

Furthermore, the Company has established a Management Council comprising the representative directors and the corporate executive officers to assist the President and Representative Director in making decisions.

(3) Status of Accounting Audits and Internal Audits

ACCOUNTING AUDITS

The accounting auditor, Ernst & Young ShinNihon LLC, reports to the Audit & Supervisory Board concerning the audit plan and results. The accounting auditor also conducts exchange of opinions when needed and carries out coordinated audits of business operations. The four certified public accountants associated with Ernst & Young ShinNihon LLC who performed the accounting audit were Yasunobu Furukawa, Yuichi Mochinaga, Tsuyoshi Saita, and Akiyuki Matsumoto. In addition, they were assisted by a further 31 certified public accountants, 34 accounting assistants, and another 58 persons, all associated with Ernst & Young ShinNihon LLC.

INTERNAL AUDITS

The Corporate Internal Audit Division (with 79 members) serves as an internal audit group. This unit audits the internal affairs of the entire Fujitsu Group in cooperation with the internal audit groups of each Group company. The Corporate Internal Audit Division reports once a month as a rule to the standing members of the Audit & Supervisory Board on the audit plans and results of internal audits, including matters relating to group companies, and makes regular reports (once every quarter as a rule) to the Audit & Supervisory Board and the accounting auditors.

The Corporate Internal Audit Unit includes a significant number of employees with specialist internal auditing knowledge, including Certified Internal Auditors (CIA), Certified Information Systems Auditors (CISA), and Certified Fraud Examiners (CFE).

3. Reasons for Selecting the Current Corporate Governance Structure

The current structure clarifies the management responsibility of the members of the board, who, after their election at the annual meeting of shareholders, become involved in making decisions about important matters concerning the management of the Company. Furthermore, the current structure maintains the robustness and efficiency of governance by having the dual features of (1) the mutual monitoring by the members of the Board of Directors and (2) the audits by the Audit & Supervisory Board members. At the time of the introduction in Japan of the corporation-with-committees governance system, Fujitsu was using the company with an Audit & Supervisory Board members system, and since the Audit & Supervisory Board members were performing the auditing function effectively, we have continued to use the system.

The Company maintains the robustness of its governance system by having an effective auditing function in which Audit & Supervisory Board members who are independent of the management perform objective audits, by actively appointing external directors, and by having established the Executive Nomination Committee, Compensation Committee and an internal audit organization. Finally, to further improve efficiency, we have established a Management Council, which has accelerated decision making and management execution.

III. IMPLEMENTATION OF POLICIES REGARDING SHAREHOLDERS AND OTHER STAKEHOLDERS

1. Initiatives to Enliven Annual Shareholders' Meetings and Facilitate Voting

Supplemental Information

Distribute invitation notices to Annual Shareholders' Meeting early	To give shareholders sufficient time to exercise voting rights, we make efforts to send invitation notices three weeks prior to the Annual Shareholders' Meeting. Furthermore, the Notice of Convocation is disclosed on the Company website and other media before it is sent to shareholders with a view to providing information to shareholders as quickly as possible.
Schedule Annual Shareholders' Meeting to Avoid Busiest Days of Overlap with Other Corporations' Annual Meetings	To facilitate the attendance of as many shareholders as possible, since the Annual Shareholders' Meeting held in June 2001, we have scheduled our Annual Shareholders' Meeting to avoid the busiest days of overlap with other corporations' annual meetings.

Utilize Electronic Methods for Exercise of Voting Rights	To improve convenience and facilitate the exercise of voting rights for shareholders who are unable to attend the Annual Shareholders' Meeting, since the Annual Shareholders' Meeting held in June 2002, we have accepted the exercise of voting rights through electronic methods, and since the Annual Shareholders' Meeting held in June 2006, we have been using a platform to allow institutional investors to electronically exercise voting rights.
Participation in Electronic Proxy Voting Platform and Other Measures to Enhance the Proxy Voting Environment for Institutional Investors	Fujitsu participates in the electronic proxy voting platform operated by Investor Communications Japan (ICJ) as part of its efforts to enhance the proxy voting environment for institutional investors.
Availability of English-language Notice of Convocation of Annual Shareholders' Meeting (summary of Japanese)	Fujitsu creates an English-language Notice of Convocation of the Annual Shareholders' Meeting (contents correspond to the Japanese version of the notice and business report) and sends the notice to foreign investors in order to promote a wider understanding of the proposals presented at the shareholders' meeting. The notice is disclosed on the Company website the same day as the Japanese version as part of our policy to disclose information in a prompt, accurate, and fair manner.
Other	To clarify the results of voting at the Annual Shareholders' Meetings, in addition to public notification of the results of the Shareholders' Meetings, beginning with the Annual Shareholders' Meeting held in June 2010, Fujitsu began posting the numbers of votes for and against each resolution on its website.

2. Investor Relations Activities

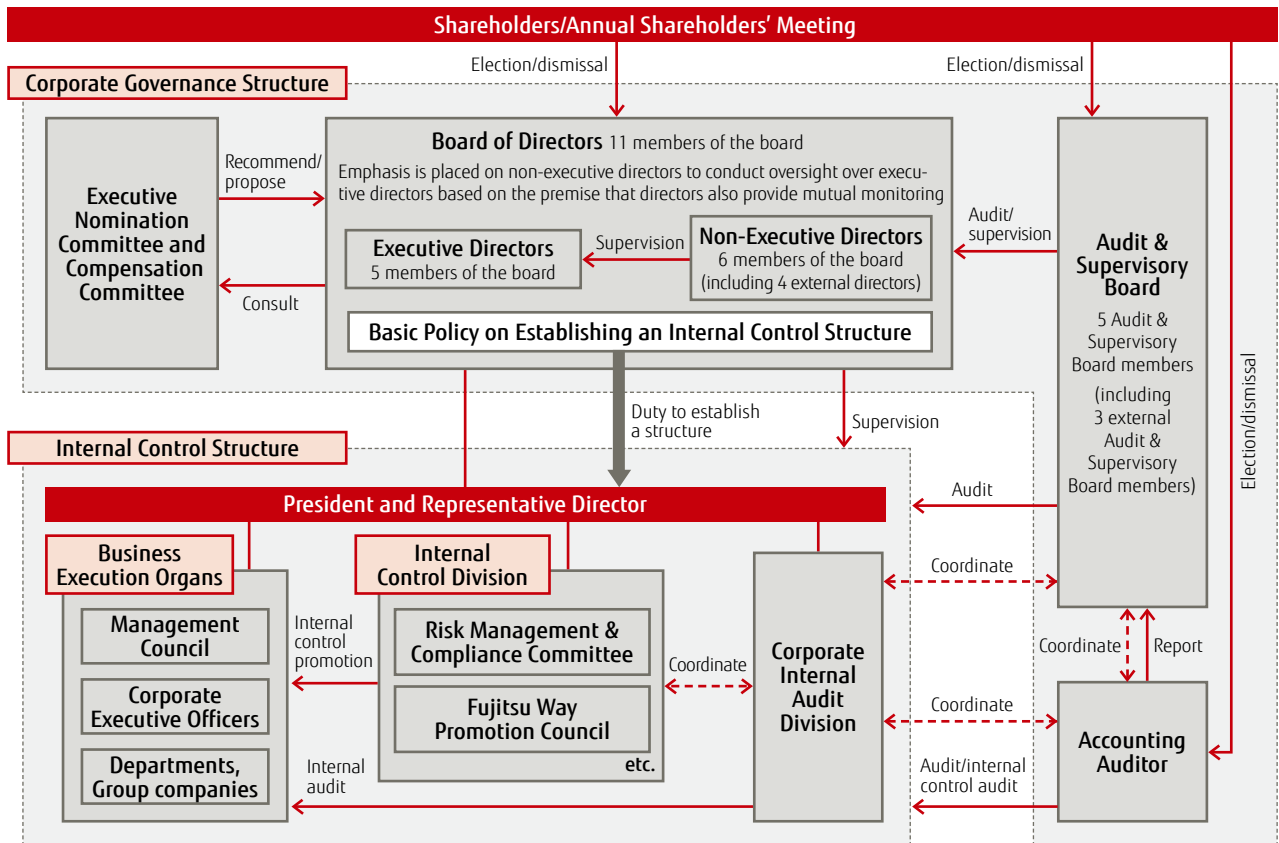
	Supplemental Information	Explanation by Company Representatives
Creation and Publication of Disclosure Policy	<p>Creation and Publication of Disclosure Policy Fujitsu has established the following disclosure policy and made the policy available on its website.</p> <p>Disclosure Policy The Fujitsu Group's corporate philosophy is articulated as the "Fujitsu Way," comprised of our Corporate Vision, Corporate Values, Principles, and Code of Conduct. By sharing and practicing the Fujitsu Way, we aim to continuously enhance the value of the enterprise through the continuous growth and development of the Fujitsu Group. Our basic policy on disclosure is to enhance our management transparency by appropriate and timely disclosure of our business activities and financial information. This ensures that investors, shareholders, and all other stakeholders can understand how we are performing in enhancing our corporate value.</p> <p>Basic Policy on Information Disclosure Fujitsu emphasizes fairness and continuity in disclosure of information, in accordance with the Financial Instruments and Exchange Act and other laws and regulations, as well as the rules of the exchanges on which its shares are listed. Moreover, our policy is to be proactive in disclosing any information that we judge to be effective for helping shareholders, investors, and other stakeholders to deepen their understanding of Fujitsu, even if such disclosure is not required by laws, regulations, or other rules.</p> <p>Methods of Information Disclosure Fujitsu uses prescribed information disclosure methods (TDnet, EDINET, etc.) to disclose information which it is required to disclose by law or regulation. Following disclosure, materials containing the disclosed information may be made available on the Company's website if deemed necessary. The Company may also disclose information which it is not required to disclose by law or regulation. In these cases, the Company will disclose the information as necessary, using an appropriate method of disclosure (press release, website disclosure, seminar presentation, etc.) based on the contents.</p> <p>Forward-Looking Statements Forward-looking statements included in disclosed information are based on management's views and assumptions at the time the information was disclosed. A variety of changes in the internal and external business environment may cause actual results to differ materially from those expressed or implied in such statements. The Company strives to enhance the accuracy of forward-looking statements, and in cases where its outlook changes, the Company discloses the change as necessary using an appropriate disclosure method.</p> <p>Silent Period The Company institutes a silent period beginning the day after its quarterly financial settlement date until the day of the financial results announcement as a way to prevent financial information from being disclosed prior to the formal announcement. During the silent period, the Company does not respond to inquiries regarding its financial results. If the possibility arises that the Company's financial results will differ significantly from previous forecasts, however, the Company will disclose the change appropriately during the silent period.</p>	
Regular Presentations to Individual Investors	Although currently we do not hold presentations for individual investors, we have a dedicated investor relations website for individual investors (in Japanese). In addition, through the inquiry form on our investor relations website and other measures, we are working to improve relations with individual investors.	No
Regular Presentations to Analysts and Institutional Investors	We hold regular presentations, including presentations by the president on our management direction, presentations by the president and CFO on our earnings results, and presentations by various senior executives on business strategy for the operations they oversee. In addition, media are always invited to the briefings by the president, CFO, and heads of businesses, with the understanding that individual investors can thereby obtain information through reports that appear in the media.	Yes

Supplemental Information		Explanation by Company Representatives
Regular Presentations to Foreign Investors	The CFO meets with foreign institutional investors regularly. We also have IR managers stationed in Europe and the US who meet and communicate regularly with investors, not just at the time of earnings announcements. We also take materials from IR presentations held in Japan, translate them into English, and post them to our English IR website, including English translations of Q&A sessions.	Yes
Posting of IR Materials to Website	We post the Yukashoken Hokokusho (Financial Report) in Japanese, the Jigyo Hokoku (Business Report) in Japanese and English, the Annual Report in Japanese and English, Tanshin (Financial Earnings) reports in Japanese and English, and various other IR presentation materials in Japanese and English. Also posted in English and Japanese is the Fujitsu Group Sustainability Report. Additionally, all materials accompanying the invitation notice to the Annual Shareholders' Meeting are posted on our website.	
Unit Dedicated to IR Activities	The officer in charge of IR activities is the CFO; the division in charge of IR activities is the Public and Investor Relations Division.	
Other	In addition to the above, along with posting materials from presentations made to institutional investors and securities analysts on our website, we broadcast streaming video of these presentations.	

3. Initiatives in Consideration of the Position of Stakeholders

Supplemental Explanation	
Internal Company Rules Reflecting Consideration for the Position of Stakeholders	<p>The philosophy and principle of the Fujitsu Way, the guide for the actions of the Group and its employees, is to bring about a prosperous future that fulfills the dreams of people throughout the world. As part of our Values, we strive to meet the expectations of all stakeholders, including customers, shareholders, investors, business partners, and employees.</p>
Activities Promoting CSR and Environmental Protection	<p>In all its business activities, by implementing the Fujitsu Way in light of the expectations and needs of multiple stakeholders, the Fujitsu Group contributes to the sustainable development of society and the planet.</p> <p>Fujitsu became a signatory to the UN Global Compact in December 2009, and has declared its intention to strengthen Corporate Social Responsibility (CSR) activities from a global perspective. In addition, the Fujitsu Group set out a CSR policy in December 2010 that identifies five priority issues to be tackled.* Since 2011, Fujitsu has conducted CSR audits on 117 of its Group companies in and outside of Japan in accordance with ISO 26000, an international standard for social responsibility in order to ascertain the status of each company's activities every year. Based on the results, Fujitsu will further strengthen its initiatives on high priority issues requiring action such as human rights and labor. At the same time, the Company will continue to develop globally oriented CSR activities that are fully integrated with management.</p> <p>With respect to environmental activities, the Fujitsu Way clearly states that "in all our actions, we protect the environment and contribute to society." This is a value that Fujitsu continues to actively strive to achieve. From fiscal 2013, Fujitsu has newly formulated Stage VII of the Fujitsu Group Environmental Action Plan, and started the next three years' activities. Fujitsu also extended its environmental management system to overseas consolidated subsidiaries, receiving integrated global ISO 14001 certification.</p> <p>Our Approach to CSR http://www.fujitsu.com/global/about/responsibility/ * Corporate Social Responsibility Policy and Five Priority Issues http://www.fujitsu.com/global/about/responsibility/philosophy/policies/</p>
Policies to Promote the Provision of Information to Stakeholders	<p>With respect to our disclosure policies, we recognize that prompt and appropriate disclosure of company information to shareholders and investors as well as securities analysts is essential to the proper functioning of the securities markets, and we disclose information in compliance with the Securities and Exchange Law and regulations of the stock exchanges on which we are listed. Even if we are not legally required to do so under the regulations, and even if the content of the information is unfavorable to Fujitsu, if we deem the information to be material to investment decisions, our basic policy is to disclose the information in a manner that is prompt, accurate, and fair. Moreover, in consideration of the position of customers, communities, and other stakeholders, our basic policy is to disclose information we deem necessary to disclose, including information that may be unfavorable to Fujitsu, in a manner that is prompt, accurate, and fair.</p>
Other	<p>Fujitsu promotes a customer-centric management perspective in order to be a trusted and valued partner to our customers. In order that all employees adopt a customer-centric mindset and apply it to their daily work, Fujitsu is deepening its commitment in each business unit to previously initiated management quality improvement activities and working to create an organizational framework to facilitate continuous improvement from a customer-centric perspective.</p> <p>As one specific initiative, when Fujitsu customer care centers and contact lines receive ideas and suggestions relating to products and systems for corporate customers or complaints about employee behavior that is in violation of the Fujitsu Way, the matter is swiftly transmitted to management and the information is shared.</p>

IV. BASIC STANCE ON INTERNAL CONTROL FRAMEWORK AND STATUS OF IMPLEMENTATION



1. Basic Stance on Internal Control Framework and Status

1. OBJECTIVE

To continuously increase the corporate value of the Fujitsu Group, it is necessary to pursue management efficiency and control risks arising from business activities. Recognizing this, the Directors who are entrusted with the management of the Company by the shareholders, present to the shareholders, who have entrusted authority in them, the basic stance regarding a) how to practice and promote the FUJITSU Way, the principles that underlie the Fujitsu Group's conduct, and b) what systems and rules are used to pursue management efficiency and control the risks arising from the Company's business activities in the application of their management approach, as described below.

2. SYSTEMS TO ENSURE THAT DIRECTORS CARRY OUT THEIR RESPONSIBILITIES EFFICIENTLY

(1) Management Execution Decision Making and Management Execution Structure

- The Company has Corporate Executive Officers and Executive Vice Presidents (hereafter, the Representative Directors, Corporate Executive Officers, and Executive Vice Presidents are referred to collectively as "Senior Management") who share management execution authority with the President and Representative Director, and the Corporate Executive Officers and Executive Vice Presidents carry out decision-making and management execution in accordance with their responsibilities.
- The Company has a Chief Financial Officer who is responsible for managing finance and accounting for the Fujitsu Group.
- The Company has a Management Council made up of Representative Directors and Corporate Executive Officers to assist the President and Representative Director in decision-making.
- The President and Representative Director puts in place systems and procedures (Management Council rules, systems for approvals and reaching decisions) needed for decision-making by Senior Management and employees entrusted by Senior Management with authority.
- The President and Representative Director reports financial and business results at each regularly-scheduled meeting of the Board of Directors, makes periodic reports to the Board of Directors on the operational status of "Basic Stance on Internal Control Framework," and receives confirmation that operations are being undertaken correctly.

(2) System to Promote More Efficient Operations

- The Company has an organization that uses reforms to the Fujitsu Group's business processes to promote higher productivity, lower costs, and expenditure controls, and it pursues more efficient management.

3. RULES AND OTHER SYSTEMS RELATING TO MANAGING THE RISK OF LOSSES

(1) System for Managing the Risk of Losses in General

- a. The Company aims to maintain the business continuity of the Fujitsu Group, increase its corporate value, and sustainably expand its business activities. In order to deal with risks that pose a threat to achieving these goals, the Company has a Risk Management & Compliance Committee, which oversees risk management for the entire Fujitsu Group. The Company also assigns certain departments to be responsible for specific kinds of risks, and has appropriate systems in place for risk management.
- b. The Risk Management & Compliance Committee constantly assesses and verifies risks that might cause losses to the Fujitsu Group. When risks are identified in business operations, it works to control the risk, such as by formulating preventative measures, and attempts to minimize the loss that might result.
- c. To minimize losses from any risks that arise, the Risk Management & Compliance Committee, through the systems described in paragraph "a" above, periodically analyzes any risks that have arisen, reports on them to the Board of Directors and any other relevant person or organization, and takes action to prevent a recurrence of such risks.

(2) Systems for Managing the Specific Risks of Losses

In addition to the Risk Management & Compliance Committee, the Company has risk management systems that include the following to deal with specific risks of losses it identifies in its business operations.

- a. Risk Management System for Defects in Products and Services
 - The Company has a quality-assurance system designed to analyze defects in Fujitsu Group products and services and prevent them from recurring. In particular, it has an organization that continuously works to improve quality, contracts, and rules to ensure that social infrastructure systems run reliably.
- b. Management System for Contracted Development Projects
 - To prevent the emergence of unprofitable projects among its contracted development projects, such as systems integration projects, the Company has a specialized organization that monitors risks relating to project negotiations and project execution.
 - This specialized organization creates a monitoring process for contract amounts, contract terms, quality, expenses, deadlines and other relevant items, and monitors projects under consistent conditions.
 - Based on the results of this monitoring, the specialized organization issues corrective recommendations to relevant projects.
- c. Security System
 - The Company has an organization to deal with cyber-terrorism, unauthorized use, and data breaches in the services it provides.

(3) Responses to Management Risks

- a. System to Manage Financial Risks
 - Financial risks are under the purview of the Chief Financial Officer.
- b. Systems to Manage Other Forms of Management Risk
 - Other forms of Management risks, including market trends and price competition, are handled by each department according to a division of responsibilities established by the President and Representative Director.

4. SYSTEMS TO ENSURE THAT BUSINESS EXECUTION OF DIRECTORS AND EMPLOYEES COMPLIES WITH LAWS, REGULATIONS AND ARTICLES OF INCORPORATION

(1) Compliance System

- a. Senior Management adheres to the Code of Conduct in the FUJITSU Way as a basic philosophy for compliance issues, including compliance with laws, regulations and the articles of incorporation, and proactively promotes the Group's overall compliance based upon its ethics as Senior Management.
- b. The Risk Management & Compliance Committee has purview over compliance matters for the Fujitsu Group, which it executes as follows.
 - It ensures scrupulous adherence to the Code of Conduct in the FUJITSU Way among all Fujitsu Group employees through ongoing educational efforts.
 - It clarifies the laws and regulations that relate to the Fujitsu Group's business activities and establishes internal rules, education, and oversight systems to ensure compliance with them to promote compliance throughout the Group.
 - When Senior Management or employee recognizes a serious compliance violation or when a situation may appear to present one relating to the performance of the responsibilities of Senior Management or an employee, the Risk Management & Compliance Committee makes such person immediately report such fact to the Committee via the normal chain of command.
 - To ensure that compliance problems can be discovered quickly and handled appropriately through an alternative communications channel apart from the normal chain of command, it establishes and operates an internal reporting system that safeguards the reporter.
 - The Risk Management & Compliance Committee immediately reports serious compliance violations or situations that may appear to present one to the Board of Directors and any other relevant person or organization.

(2) System to Ensure Proper Financial Reporting

- a. The Company has, apart from the organization that prepares financial reports, an organization under the Chief Financial Officer responsible for establishing, operating, and evaluating internal control over Fujitsu Group financial reporting, to ensure the effectiveness and reliability of financial reports.

- b. These organizations create unified accounting policies shared throughout the Fujitsu Group and rules for establishing, operating, and evaluating internal control over financial reporting.
- c. The organization responsible for establishing, operating, and evaluating internal control over financial reporting periodically reports to the Board of Directors and any other relevant person or organization the results of evaluations of the effectiveness the internal control.

(3) System for Information Disclosure

The Company has a system to ensure timely and fair disclosure of company information.

(4) Internal Auditing System

- a. The Company has an organization that conducts internal audits of business execution (the "Internal Auditing Organization"), and ensures its independence.
- b. The Internal Auditing Organization establishes internal auditing rules and conducts audits based on those rules.
- c. The Internal Auditing Organization liaises with internal auditing organizations in other Group companies to internally audit the Fujitsu Group as a whole.
- d. The results of internal audits are periodically reported to the Board of Directors, Audit & Supervisory Board and other relevant person or organization of the Company and of other relevant Group companies.

5. SYSTEM FOR STORING AND MANAGING INFORMATION IN ACCORDANCE WITH THE EXECUTION OF DIRECTORS' RESPONSIBILITIES

- a. Senior Management assigns people with the responsibility for storing and managing documents, and, in accordance with internal rules, appropriately stores and manages the following documents (including electronic records) related to the execution of Senior Management' responsibilities, along with other important information.
 - Minutes of Annual Shareholders' Meetings and related materials.
 - Minutes of Board of Directors' meetings and related materials
 - Other minutes and related materials involved in important decision-making meetings.
 - Approval documents and related materials involving Senior Management decisions.
 - Other important documents that relate to the performance of Senior Management's responsibilities.
- b. To verify the status of management execution, the Directors and Audit & Supervisory Board Members have access at any time to the documents in paragraph "a" above, and people with the responsibility for storing and managing documents establish systems to enable Directors Audit & Supervisory Board Members to access the documents at any time in response to requests for the documents by Directors or Audit & Supervisory Board Members.

6. SYSTEM TO ENSURE THE PROPERNESS OF FUJITSU GROUP OPERATIONS

- a. In addition to creating and instituting the above systems and rules for the Fujitsu Group, the Company provides direction, support, and oversight of the creation of efficient, legal, and proper business execution systems of other Group companies.
- b. The Company institutes the Fujitsu Group Management Policy to define the roles, responsibilities, scope of authority, decision-making methods, application of shared rules and other items relating to Group management for each company in the Group.
- c. The President and Representative Director determines the departments with oversight responsibility for each Group company, and the Corporate Executive Officers assigned with executive responsibility over those departments, through each Group company's Representative Director, implement paragraph "a" above and make each Group company adhere to the Fujitsu Group Management Policy.
- d. The Senior Management of the Company and other Group companies share information on Fujitsu Group management strategies and on issues relating to the achievement of Group goals through periodical meetings or other sufficient measures, and cooperate on Group business management.

7. SYSTEM TO ENSURE THE PROPERNESS OF AUDITS BY THE AUDIT & SUPERVISORY BOARD MEMBERS

(1) Ensuring the Independence of Audit & Supervisory Board Members

- a. The Company has an Auditing Support Division with employees assigned to assist Audit & Supervisory Board Members in carrying out their duties. Appropriate employees with the ability and expertise required by the Audit & Supervisory Board Members are assigned to the Division.
- b. In order to ensure the independence of the employees in the Auditing Support Division, Senior Management determines personnel matters relating to their appointment, transfer and compensation in prior consultation with the Audit & Supervisory Board Members.
- c. In principle, Senior Management does not assign employees in the Auditing Support Division to other divisions or duties. In instances, however, where a need arises to give dual assignments to employees with specialized knowledge in response to requests from Audit & Supervisory Board Members, care is given to ensuring their independence in accordance with paragraph "b" above.

(2) Reporting System

- a. Senior Management of Fujitsu and Group companies provides the Audit & Supervisory Board Members with the opportunity to attend important meetings.

- b. In cases where risks arise that could affect management or financial results, or when there is an awareness of major compliance violations, or the possibility of major compliance violations, in connection with the execution of business activities, Senior Management of Fujitsu and Group companies immediately report them to the Audit & Supervisory Board Members.
 - c. Senior Management of Fujitsu and Group companies periodically report to the Audit & Supervisory Board Members on the status of business execution.
- (3) Ensuring the Effectiveness of Audits by the Audit & Supervisory Board Members
- a. Senior Management of Fujitsu and Group companies periodically exchange information with the Audit & Supervisory Board Members.
 - b. The Internal Auditing Organization periodically reports audit results to the Audit & Supervisory Board Members.

2. Basic Stance and Preparedness for Rejection of Antisocial Elements

BASIC STANCE ON REJECTION OF ANTISOCIAL ELEMENTS

In the Fujitsu Way, the Fujitsu Group's Code of Conduct calls for respect for and compliance with laws and socially accepted rules. Accordingly, our basic stance is to take a resolute attitude toward antisocial elements and have absolutely no dealings with them.

PREPAREDNESS REGARDING REJECTION OF ANTISOCIAL ELEMENTS

We maintain a system that can quickly respond when necessary by designating a centralized response department, creating a common Group manual, maintaining liaisons and exchanging information with outside legal counsel, police, and specialist organizations, as well as by carrying out training and keeping employees fully informed about the workplace.

V. OTHER

1. Adoption of Takeover Defense Measures

Adoption of Takeover Defense Measures:	No
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Supplemental Explanation

Because raising corporate value is ultimately the best defense against potential takeovers, we are focusing our efforts on raising corporate value. At the present time, we have not put in place any takeover defense measures.

2. Other Provisions Relating to Corporate Governance

The following is the status of the Company's internal structure for timely information disclosure.

1. Internal Structure for Timely Disclosure of Corporate Information

The Company endeavors to quickly and accurately grasp information (decisions, events, and financial results) related to the business, operation, and financial performance of each of its business divisions, the organizations responsible for business operations. This information is used to improve management, and the Company uses the following deliberation and decision-making structure to ensure timely disclosure of the information in cases where the information is important and necessary for investors.

- (1) Important management matters are deliberated and decided by the Management Council.
 - Among the matters deliberated by the Management Council, items of significant importance are decided by the Board of Directors.
 - Each business division conducts business under the control of the Management Council and the Board of Directors, which are the decision-making bodies.
- (2) Each business division reports matters of importance to the Company's business, operation, or financial performance to the Management Council or the Board of Directors on a regular and as-needed basis.
 - Each business division has established a structure to conduct risk management within its own organization. Under this structure, each business division controls the gathering of information about risks that have occurred and other risk information within its organization and is constantly enhancing its structure to quickly and accurately grasp and report on events and other risk information.
- (3) The Corporate Finance Unit reports financial results, revisions to financial results and forecasts, dividends and other information to the Board of Directors, based on financial information gathered from each business division.

Based on information disclosure regulations, the Legal Unit and Public & Investor Relations Division jointly review decisions, events, and financial results gathered as explained above to confirm the timeliness and accuracy of the information in relation to disclosing it to investors. The Company's president and representative director conducts a final review of the information before the information is disclosed to investors in a timely and accurate manner. With regard to financial results and financial items included in decisions or events, the chief financial officer (CFO) approves the information prior to the final review by the president and representative director.

2. Internal System Confirmation Function for Timely Information Disclosure

- (1) The Company has established the Fujitsu Way Promotion Council and Risk Management & Compliance Committee to enhance the internal structure for timely information disclosure by providing organizational support for the gathering and reporting of risk information. These organizations support and promote the risk management activities carried out by each business division. The Risk Management & Compliance Committee oversees a help-line system to promptly gather information on inappropriate activities within the Company, as part of the measures to prevent impropriety, including activities related to information disclosure.
- (2) The Company has established a Corporate Internal Audit Unit to audit the status of the internal control function and internal events (including risk information). The Corporate Internal Audit Unit continuously audits the risk management structure of each business division and contributes to the maintenance and improvement of the accuracy and appropriateness of information regarding the business, operation, and financial performance of the entire Group, including subsidiaries.

