

Sustainability briefing

Takashi Yamanishi

Corporate Executive Officer, EVP, CSSO
(Chief Sustainability & Supply Chain Officer)

Fujitsu Limited

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Corporate Executive Officer, EVP, CSSO
(Chief Sustainability & Supply Chain Officer)

April 1989	Joined Fujitsu
April 2010	Vice President, LSI and Electronic Component Procurement Division, Procurement Unit
January 2019	Head of Procurement Unit
April 2023	Corporate Executive Officer EVP, Strategic alliance, Supply chain Head of Global Supply Chain Unit
April 2024	Corporate Executive Officer, EVP, CSSO (current role)



CSSO

Sustainability

Supply chain

CSSO

**Achieve
sustainability
management**

Turning Ideas into Action

Supply chain transformation is essential
for achieving sustainability management

**Supply chain
transformation**

Today's agenda

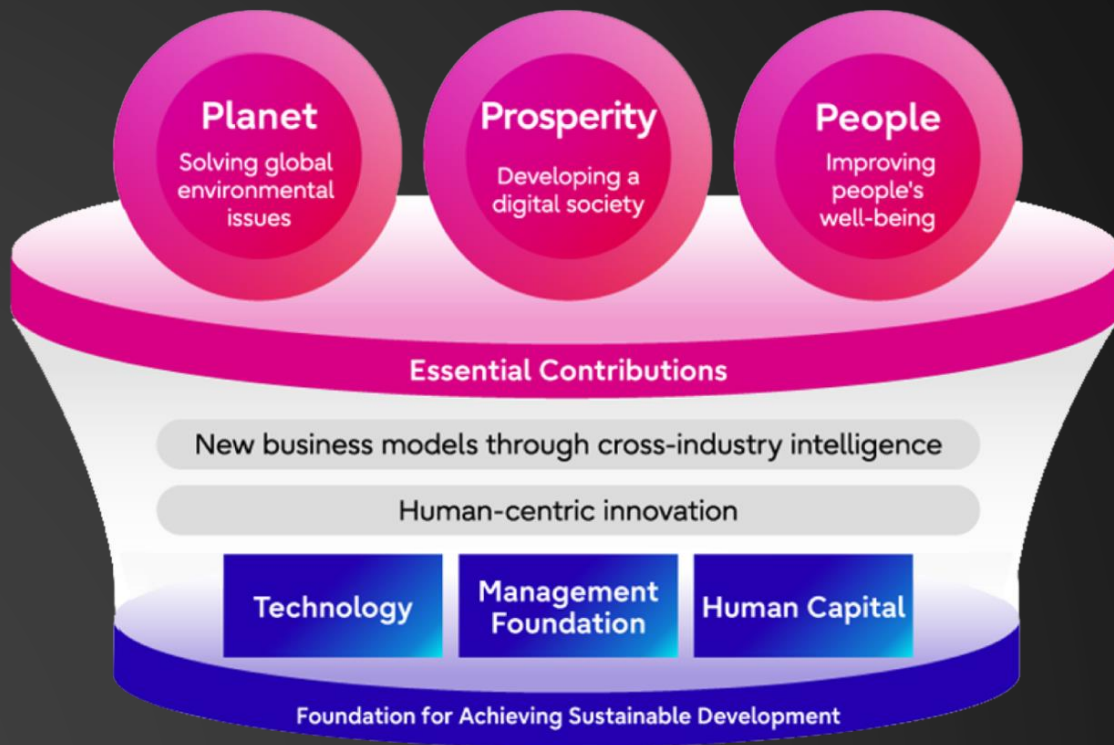
1. Fujitsu's sustainability strategy for achieving our purpose
2. Sharing case studies

Fujitsu's sustainability strategy for achieving our purpose

Our Purpose

**Make the world more
sustainable by building
trust in society
through innovation.**

Fujitsu's materiality (Revised in 2023)



Fujitsu's vision for 2030



**Being a technology company that realizes
net positive through digital services**

*Net positive outcomes: Fujitsu making a positive impact on society that is greater than the negative impact of our corporate activities

Fujitsu's definition of net positive outcomes



The title "Data Driven" is centered on the page in a large, white, sans-serif font. The background features a pair of hands holding a glowing, hexagonal grid pattern with colorful bokeh lights, suggesting a digital or data theme.

Data Driven

ESG Management Platform

Services that support sustainability management from both financial and non-financial indicators



Visualization and analysis
for financial and non-
financial indicators



Visualization and
analysis of greenhouse
gas emissions



Regulatory compliance
disclosures

Fujitsu's material issues

Essential contributions	Solving global environmental issues	<ul style="list-style-type: none"> 1 Climate change 2 Resource circulation 3 Living in harmony with nature
	Developing a digital society	<ul style="list-style-type: none"> 4 Maintaining security of information 5 Eliminating the digital divide 6 Leading ethical AI and IT 7 Ensuring a positive work environment and addressing labor shortages 8 Assuring responsible supply chains
	Improving people's well-being	<ul style="list-style-type: none"> 9 Contributing to healthcare for an improved quality of life 10 Promoting lifelong education and reskilling 11 Improving customer/consumer experience
Foundation for achieving sustainable development	Technology	<ul style="list-style-type: none"> 12 Creating and developing cutting-edge innovative technologies
	Management foundation	<ul style="list-style-type: none"> 13 Governance and compliance 14 Risk management 15 Economic security management 16 Digital transformation
	Human capital	<ul style="list-style-type: none"> 17 DE & I 18 Well-being and human resource development

Fujitsu's material issues

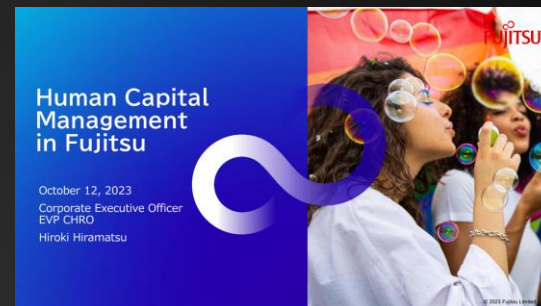
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	Non-financial	Financial
Business activities	---	---
Supply chain	---	---
Internal activities	---	---
Community / Investments	+ ---	+ ---
	=	=

Fujitsu's material issues

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Human Capital Management in Fujitsu

<https://www.fujitsu.com/global/documents/about/ir/library/presentations/md-20231012-01.pdf>

Fujitsu's material issues

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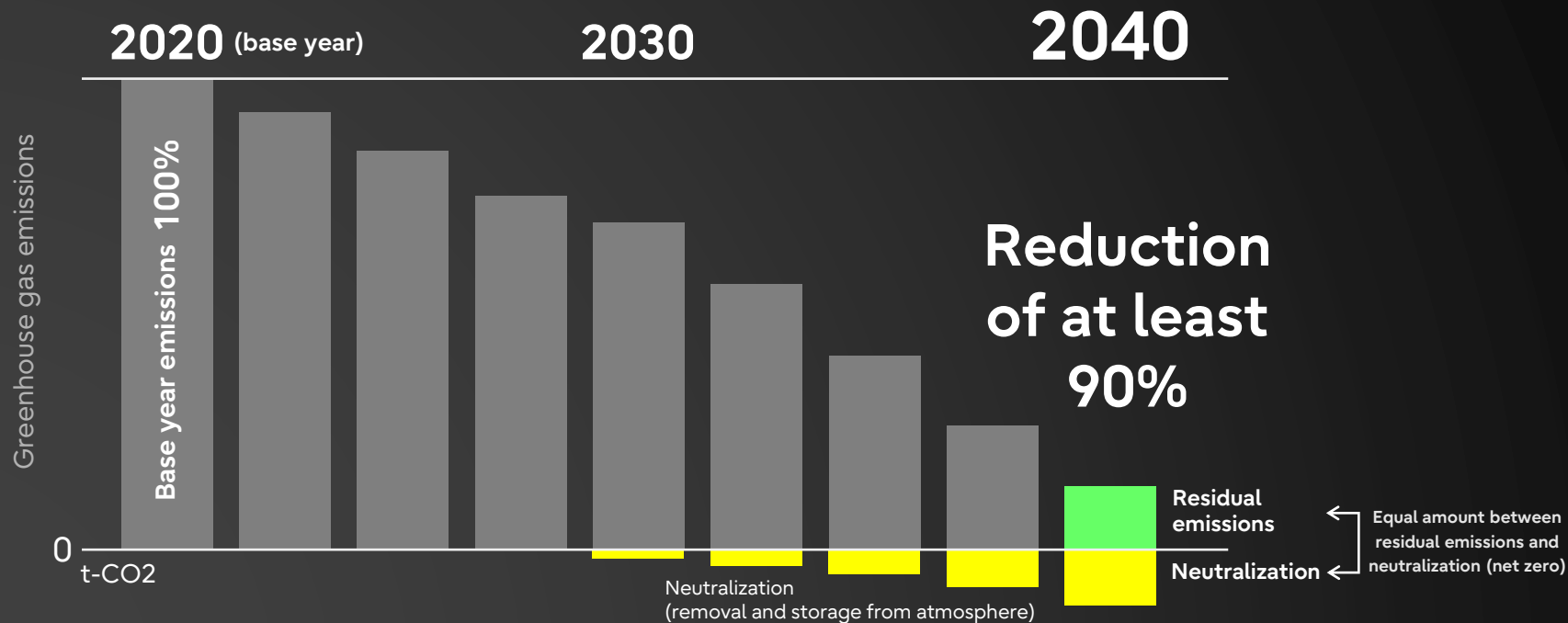
Sharing case studies:

Fujitsu's initiatives to address climate change

Target to achieve net zero

Value chain (scope 1, 2, and 3)

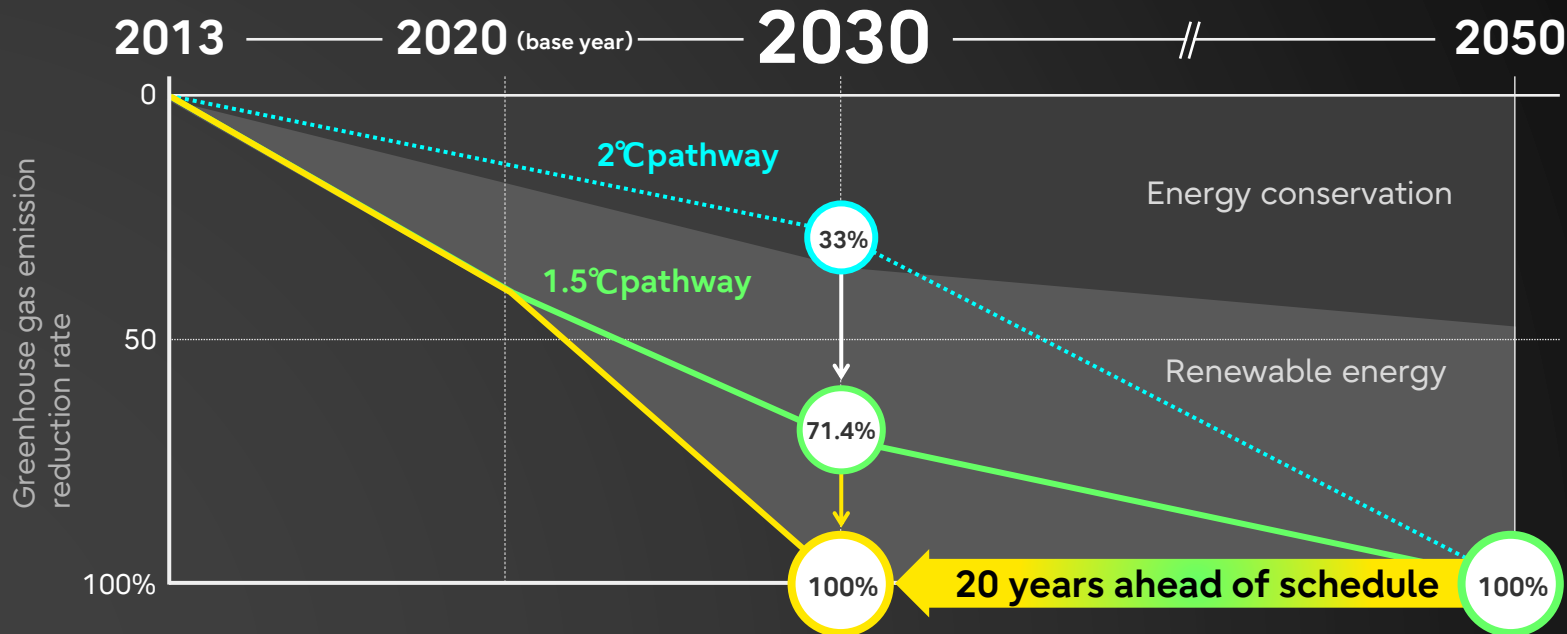
Net zero by fiscal 2040 (*Science Based Targets initiative (SBTi) certified Fujitsu's greenhouse gas emissions reduction target in June 2023)



Internal initiatives: Road map to carbon neutrality

Business activities (scope 1 and 2)

Pushing the fiscal year we achieve our targets forward by 20 years
(from fiscal 2050 to fiscal 2030)



Supply chain

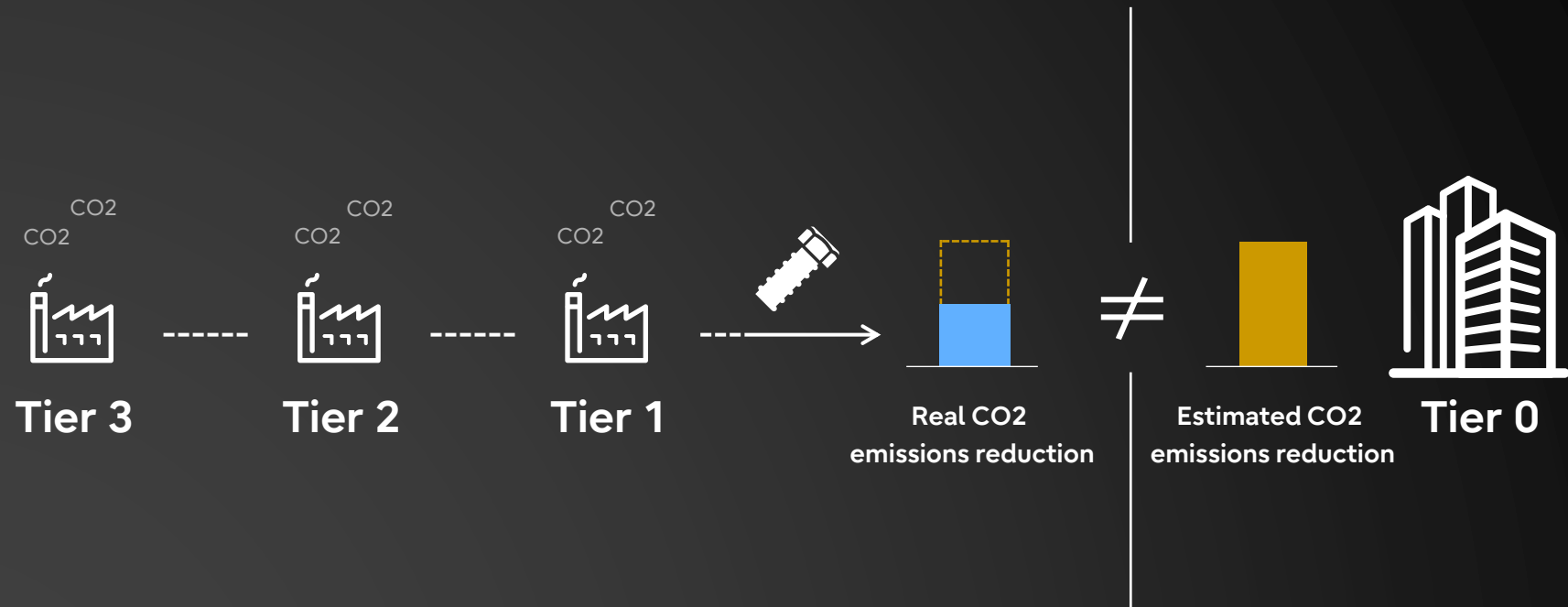
**Requesting suppliers to set
greenhouse gas reduction
targets in line with
international standards***

*SBT's well below 2°C pathway



**Fiscal 2025
Complete setting targets**

Supply chain



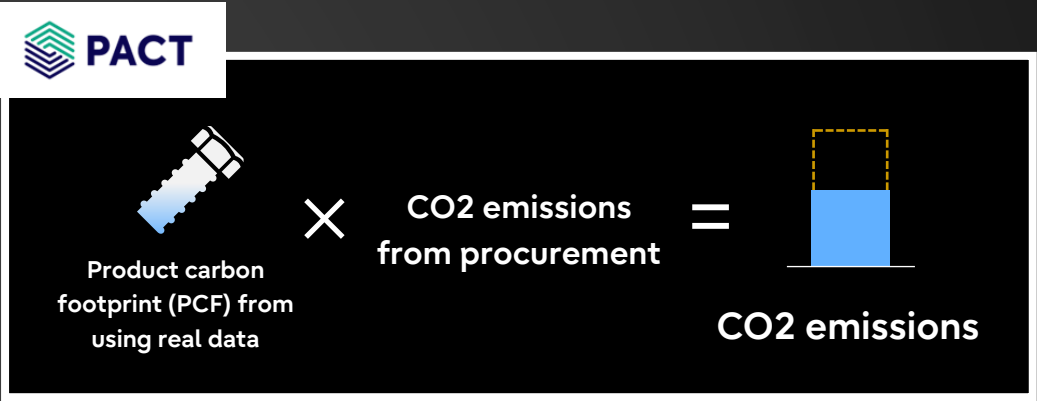
Supply chain



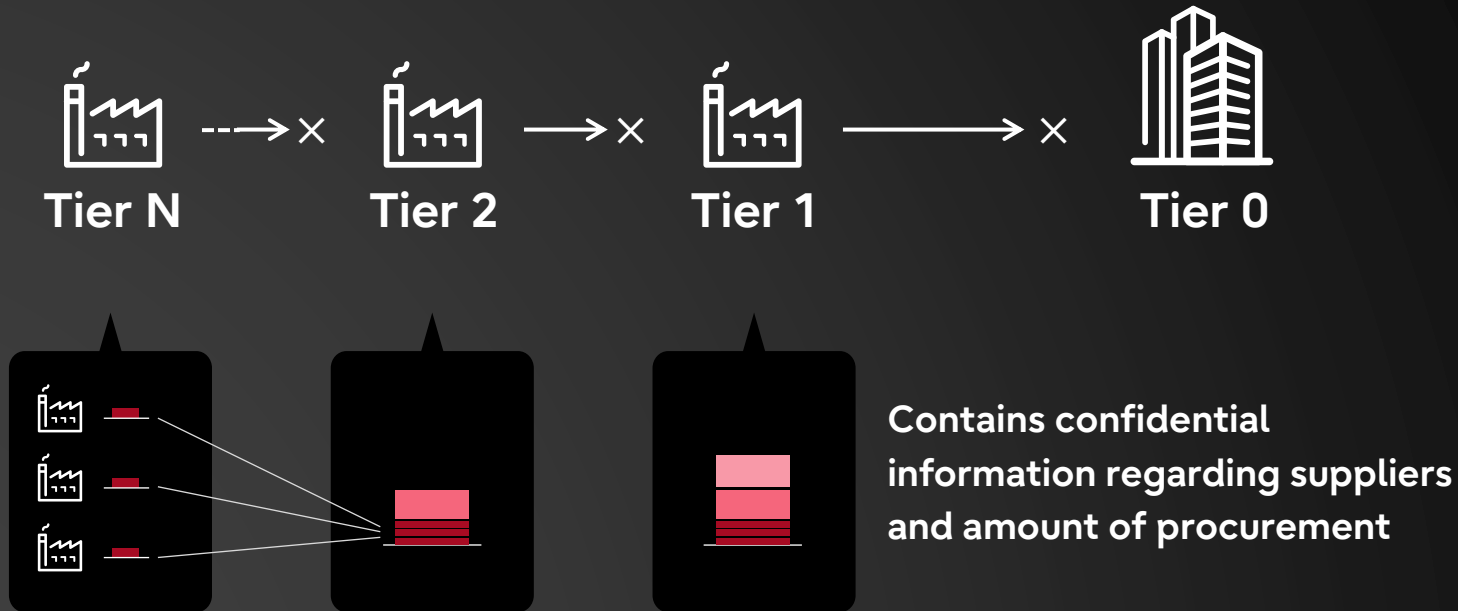
Supplier



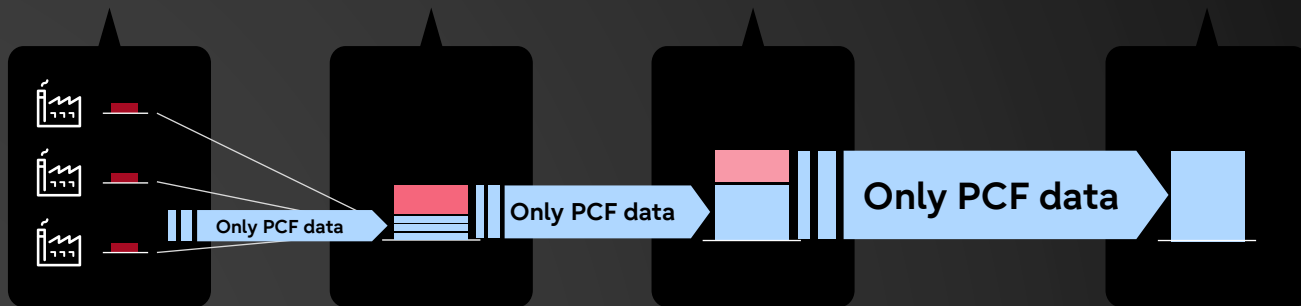
Procurer



Supply chain



ESG Management Platform



ESG Management Platform



First in Japan and abroad

Latest version of PACT
and
JEITA Green X Digital
consortium compliance



Automatic calculation

Eliminates the need for
extensive manual input
of information



Global standards

Able to exchange data across
industries and national borders

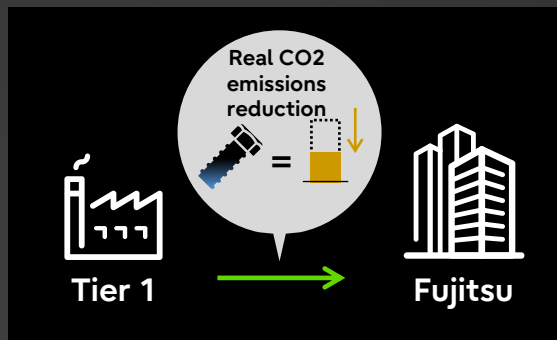


No confidential information

Safe and secure

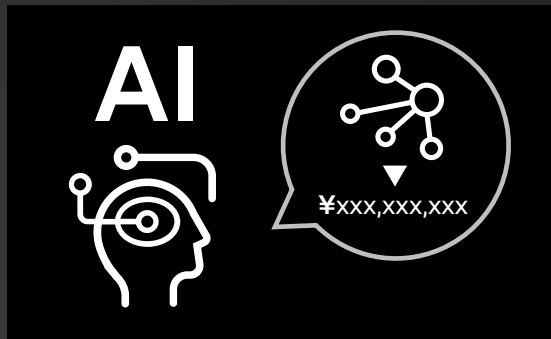
Supply Chain: Outlook for Achieving Greenhouse Gas Reduction Throughout the Entire Supply Chain

Step.1



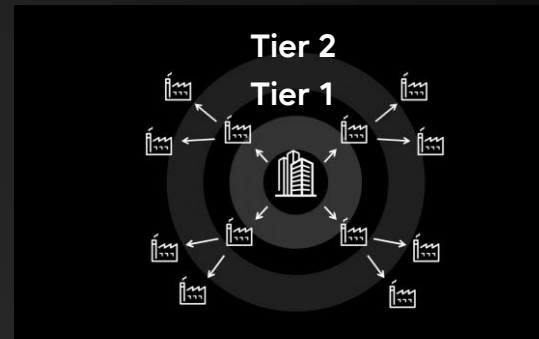
Visualization and analysis with Tier 1 analysis and primary data

Step.2



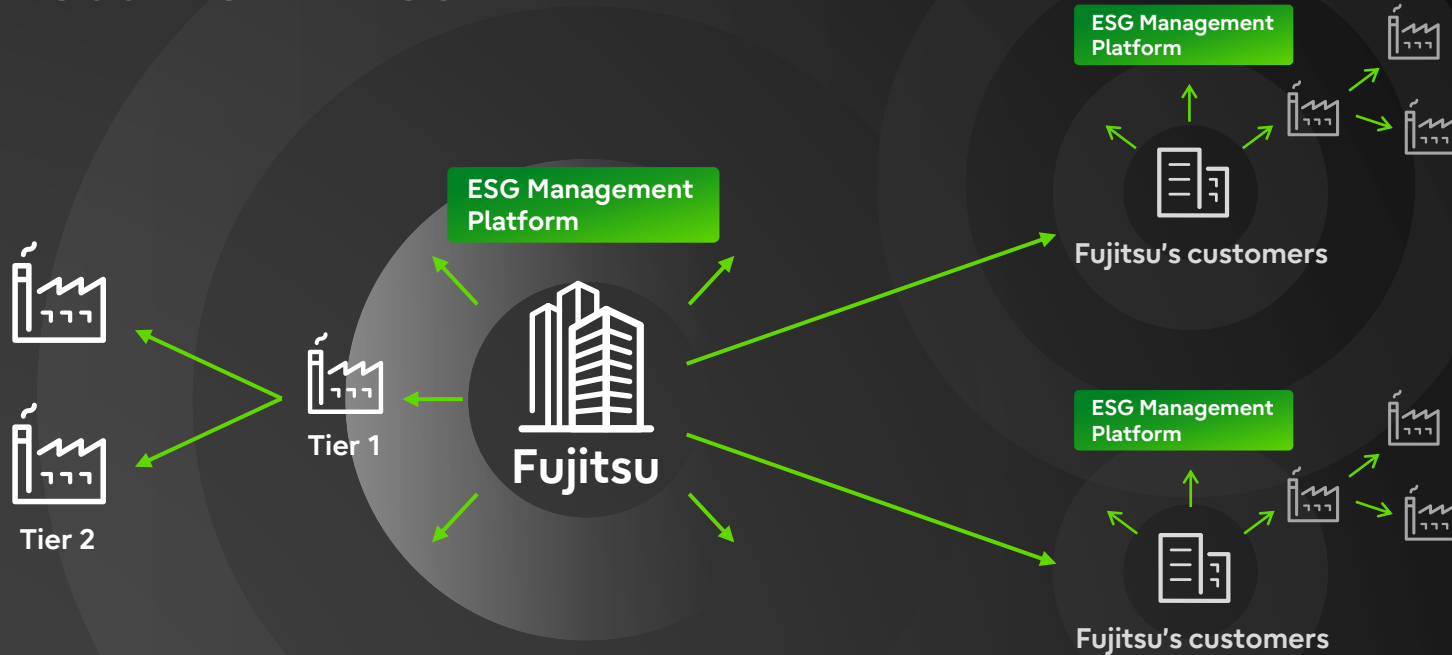
Combine this with internal data, then calculate the business impact and make recommendations

Step.3



Grow after Tier N
Business discussions and decisions for real action

Business Activities



Non-financial impact

Advancing the visualization and reduction of CO2 emissions in society as a whole



Financial impact

Revenue from launching the visualization platform



Business activities :

Collaboration with the WBCSD

※ WBCSD: World Business Council for Sustainable Development



Fujitsu has participated in WBCSD meetings since 2013.
Fujitsu executives have served in positions such as director since 2018.

(Photo from when Dominic Waughray was invited to the meeting.)

A close-up of two hands reaching towards each other, holding a glowing, translucent hexagonal structure composed of many small, interconnected hexagons. The structure is illuminated with warm orange and yellow light, with some blue and green highlights. The background is dark and out of focus.

**Creating a mechanism
for Data-Driven
management**

A close-up of two hands shaking in a firm grip. The hand on the left is wearing a dark suit jacket, and the hand on the right is wearing a light-colored suit jacket. The background is a blurred office setting with bookshelves and papers.

**Company-wide
collaborations
and partnerships**

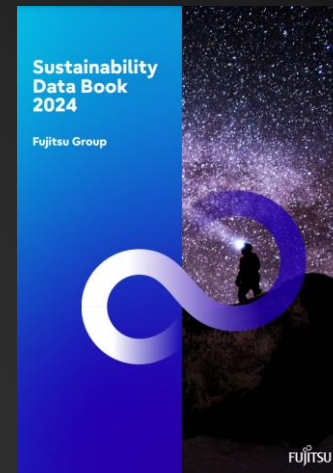
Our Purpose

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Integrated Report 2024

<https://global.fujitsu/en-global/about/integrated-report>



Sustainability Data Book 2024

<https://www.fujitsu.com/global/documents/about/resources/reports/sustainabilityreport/2024-report/fujitsudatabook2024e.pdf>

Thank you