## **FIVE-YEAR SUMMARY**

Fujitsu Limited and Consolidated Subsidiaries

|  | (Millions of yen) |       |                   |            |            |            |
|--|-------------------|-------|-------------------|------------|------------|------------|
|  |                   |       |                   |            |            |            |
| Years ended March 31                                     | 20                | )16   | 2017              | 2018       | 2019       | 2020       |
| Revenue  | ¥4,739,2          | .94 ¥ | 4,132,972         | ¥4,098,379 | ¥3,952,437 | ¥3,857,797 |
| Operating profit   | 120,6             | 12    | 117,455           | 182,489    | 130,227    | 211,483    |
| Profit from continuing operations before income taxes    | 131,8             | 322   | 124,162           | 242,488    | 161,785    | 228,564    |
| Profit for the year                                      | 90,4              | 21    | 95,317            | 177,255    | 110,718    | 160,326    |
| Profit for the year attributable to owners of the parent | 86,7              | 63    | 88,489            | 169,340    | 104,562    | 160,042    |
| Total comprehensive income for the year                  | 5,5               | 30    | 137,087           | 229,583    | 95,511     | 170,306    |
| Total comprehensive income attributable to owners of     |                   |       |                   |            |            |            |
| the parent   | 8,8               | 860   | 129,191           | 219,838    | 89,311     | 171,361    |
|  |                   |       |                   |            |            |            |
| Total equity   | ¥ 926,2           |       | 1,019,202         | ¥1,204,902 | ¥1,253,630 | ¥1,348,435 |
| Total assets   | 3,226,3           | 103   | 3,191,498         | 3,121,522  | 3,104,842  | 3,187,445  |
| Equity per share attributable to owners                  | ., 270            | 27 1  | , , , , , , , , , | V 5 202 05 | V 5 505 35 | V 640744   |
| of the parent (Yen)                                      | ¥ 378             |       |                   | ¥ 5,283.85 | ¥ 5,585.35 | ¥ 6,197.11 |
| Basic earnings per share (Yen)                           | 41                | _     | 42.83             | 825.32     | 512.50     | 791.20     |
| Diluted earnings per share (Yen)                         | 41                |       | 42.83             | 825.28     | 512.33     | 790.76     |
| Total equity attributable to owners of the parent        | ¥ 782,7           |       | 881,292           | ¥1,087,797 | ¥1,132,055 | ¥1,240,956 |
| Equity attributable to owners of the parent ratio        | 24.               | 3%    | 27.6%             | 34.8%      | 36.5%      | 38.9%      |
| Return on equity attributable to owners                  |                   |       | 40.50             | 47.00      | 0.404      |            |
| of the parent (ROE)                                      | 11.               |       | 10.6%             | 17.2%      | 9.4%       | 13.5%      |
| Price earnings ratio                                     | 9                 | .94   | 15.90             | 7.93       | 15.58      | 12.33      |
| Cash flows from operating activities                     | ¥ 253,0           | 192 ¥ | 250,331           | ¥ 200,415  | ¥ 99,416   | ¥ 347,263  |
| Cash flows from investing activities                     | (164,3            |       | (145,479)         | (22,578)   |            | (114,206)  |
| Cash flows from financing activities                     | (67,7             | -     | (98,896)          | (112,496)  |            | (193,164)  |
| Cash and cash equivalents                                | 380,8             | •     | 383,969           | 452,671    | 416,742    | 453,036    |
| cos ss cosn equinalents                                  | 300,0             | 5     | 505,505           | 132,071    | 110,712    | .55,050    |
| Number of employees                                      | 156,5             | 15    | 155,069           | 140,365    | 132,138    | 129,071    |

Notes: 1. The Fujitsu Group has prepared its consolidated financial statements in accordance with its Financial Reporting Standards (IFRS).

Average number of temporary personnel

17,207

16,684

16,106

13,707

12,876

<sup>2.</sup> Consumption taxes are not included in revenue.

<sup>3.</sup> Average number of temporary personnel includes contracted employees, part-time workers, and others but excludes temporary staff provided by agencies.

<sup>4.</sup> On November 1, 2017, the Company transferred a portion of the shares of Fujitsu TEN Limited (hereinafter "Fujitsu TEN") to DENSO Corporation. Accordingly, Fujitsu TEN has been classified as a discontinued operation, and revenue, operating profit, and profit before income taxes for the year ended March 31, 2017 have been restated accordingly.

<sup>5.</sup> The Company conducted a share consolidation of its common shares with a ratio of ten (10) shares to one (1) share effective October 1, 2018. Equity per share attributable to owners of the parent, basic earnings per share, and diluted earnings per share have been calculated assuming the share consolidation was conducted as of April 1, 2017.