

FIVE-YEAR SUMMARY

Fujitsu Limited and Consolidated Subsidiaries

Years ended March 31					Yen (millions)	U.S. Dollars (thousands)
	2009	2010	2011	2012	2013	2013
Net sales	¥4,692,991	¥4,679,519	¥4,528,405	¥4,467,574	¥4,381,728	\$46,614,128
Operating income	68,772	94,373	132,594	105,304	95,278	1,013,596
Operating income margin	1.5%	2.0%	2.9%	2.4%	2.2%	
Income (loss) before income taxes and minority interests	(113,314)	112,706	102,236	66,717	(45,113)	(479,926)
Net income (loss)	(112,388)	93,085	55,092	42,707	(72,913)	(775,670)
Return on equity	(13.2%)	12.0%	6.8%	5.1%	(9.0%)	
Comprehensive income	—	—	38,790	34,310	(32,959)	(350,628)
Ratio of net sales outside Japan	32.0%	37.4%	35.1%	33.7%	34.2%	
EMEA	¥ 657,073	¥ 981,622	¥ 845,485	¥ 809,277	¥ 768,149	\$ 8,171,798
The Americas	391,443	321,603	322,272	286,595	287,742	3,061,085
APAC & China	451,370	445,079	419,606	410,224	442,324	4,705,574
Total of net sales outside Japan by customers' geographic location	¥1,499,886	¥1,748,304	¥1,587,363	¥1,506,096	¥1,498,215	\$15,938,457
Amounts per share of common stock (Yen and U.S. Dollars):						
Earnings (loss)						
Basic	¥ (54.35)	¥ 45.21	¥ 26.62	¥ 20.64	¥ (35.24)	\$ (0.375)
Diluted	—	42.17	25.75	20.55	—	—
Owners' equity	362.30	386.79	396.81	406.42	377.62	4.017
Total assets	¥3,221,982	¥3,228,051	¥3,024,097	¥2,945,507	¥3,049,054	\$32,436,745
Net assets	925,602	948,373	953,779	966,598	909,809	9,678,819
Owners' equity ratio	23.2%	24.7%	27.2%	28.6%	25.6%	
Cash and cash equivalents	¥ 528,174	¥ 420,166	¥ 358,593	¥ 266,698	¥ 284,548	\$ 3,027,106
Interest-bearing loans	883,480	577,443	470,823	381,148	534,967	5,691,138
D/E ratio (times)	1.18	0.72	0.57	0.45	0.68	
Net D/E ratio (times)	0.47	0.20	0.14	0.14	0.32	
Free cash flow	23,487	296,409	113,426	49,180	(90,471)	(962,457)
Cash dividends per share for the year (Yen and U.S. Dollars)	¥ 8.00	¥ 8.00	¥ 10.00	¥ 10.00	¥ 5.00	\$ 0.053
[Interim cash dividends per share for the year (Yen and U.S. Dollars)]	[5.00]	[3.00]	[5.00]	[5.00]	[5.00]	[0.053]
Total amount of dividends	16,538	16,522	20,696	20,694	10,346	110,064
Dividend payout ratio on a consolidated basis	—	17.7%	37.6%	48.4%	—	
R&D expenses	¥ 249,902	¥ 224,951	¥ 236,210	¥ 238,360	¥ 231,052	\$ 2,458,000
Capital expenditure on property, plant and equipment	167,690	126,481	130,218	140,626	121,766	1,295,383
Depreciation	223,975	164,844	141,698	131,577	116,565	1,240,053
Number of employees	165,612	172,438	172,336	173,155	168,733	
Average exchange rate (yen):						
U.S. Dollar	¥ 101	¥ 93	¥ 86	¥ 79	¥ 83	
Euro	144	131	113	109	107	
Pound Sterling	174	148	133	126	131	

Notes: 1. The U.S. dollar amounts stated above and in the following Management's Discussion and Analysis of Operations have been translated from yen, for readers' convenience only, at the rate of ¥94 = US\$1, which was the approximate rate on the Tokyo Foreign Exchange Market at March 31, 2013.

2. Owners' equity: Net assets less minority interests in consolidated subsidiaries and subscription rights to shares.

3. Comprehensive income: Amounts for the years ended March 31, 2009 and 2010 are not presented above, as the Company adopted "Accounting Standard for Presentation of Comprehensive Income" (Accounting Standards Board of Japan, Statement No. 25) effective the year ended March 31, 2011.

4. Diluted earnings per share and dividend payout ratio on a consolidated basis for the year ended March 31, 2009 and 2013 are not disclosed due to the recording at net losses.