

# Five-Year Summary

Fujitsu Limited and Consolidated Subsidiaries

Years ended March 31	(excluding per share data, D/E ratio, and number of employees)				Yen (millions)	U.S. Dollars (thousands)
	2003	2004	2005	2006	2007	2007
Net sales	¥4,617,580	¥4,766,888	¥4,762,759	¥4,791,416	<b>¥5,100,163</b>	<b>\$43,221,720</b>
Operating income	100,427	150,342	160,191	181,488	<b>182,088</b>	<b>1,543,119</b>
Income (loss) before income taxes and minority interests	(147,606)	157,018	223,526	118,084	<b>214,495</b>	<b>1,817,754</b>
Net income (loss)	(122,066)	49,704	31,907	68,545	<b>102,415</b>	<b>867,924</b>
Total assets	¥4,225,361	¥3,865,589	¥3,640,198	¥3,807,131	<b>¥3,943,724</b>	<b>\$33,421,390</b>
Net assets	916,946	1,017,637	1,021,197	1,090,075	<b>1,160,719</b>	<b>9,836,602</b>
<b>Amounts per share of common stock (Yen and U.S. dollars):</b>						
Earnings (loss)						
Basic	¥(61.29)	¥24.55	¥15.42	¥32.83	<b>¥49.54</b>	<b>\$0.420</b>
Diluted	(61.29)	22.24	13.86	29.54	<b>44.95</b>	<b>0.381</b>
Cash dividends	—	3.00	6.00	6.00	<b>6.00</b>	<b>0.051</b>
Owners' equity (Net assets less minority interests)	350.84	413.22	414.18	443.20	<b>469.02</b>	<b>3.975</b>
Interest-bearing loans	¥1,763,769	¥1,277,121	¥1,082,788	¥ 928,613	<b>¥ 745,817</b>	<b>\$ 6,320,483</b>
D/E ratio (times)	2.51	1.54	1.26	1.01	<b>0.77</b>	
Free cash flow	53,382	371,434	262,103	170,895	<b>257,682</b>	<b>2,183,746</b>
R&D expenses	¥ 285,735	¥ 250,910	¥ 240,222	¥ 241,566	<b>¥ 254,095</b>	<b>\$ 2,153,347</b>
Capital expenditure	147,620	159,795	181,402	249,999	<b>305,285</b>	<b>2,587,161</b>
Number of employees	157,044	156,169	150,970	158,491	<b>160,977</b>	
<b>Net sales by business segment (excluding intersegment sales):</b>						
Technology Solutions	¥2,828,313	¥2,847,798	¥2,860,359	¥2,903,651	<b>¥3,064,713</b>	<b>\$25,972,144</b>
Ubiquitous Product Solutions	788,313	834,256	899,000	926,417	<b>993,232</b>	<b>8,417,220</b>
Device Solutions	618,632	734,320	733,866	655,139	<b>707,132</b>	<b>5,992,644</b>
Other Operations	382,322	350,514	269,534	306,209	<b>335,086</b>	<b>2,839,712</b>
Total	¥4,617,580	¥4,766,888	¥4,762,759	¥4,791,416	<b>¥5,100,163</b>	<b>\$43,221,720</b>
<b>Net sales by customers' geographic location:</b>						
Japan	¥3,280,665	¥3,378,265	¥3,340,664	¥3,199,842	<b>¥3,274,908</b>	<b>\$27,753,457</b>
EMEA	568,763	605,051	633,243	689,774	<b>795,877</b>	<b>6,744,720</b>
The Americas	390,482	324,269	320,971	388,131	<b>472,975</b>	<b>4,008,263</b>
APAC & China	377,670	459,303	467,881	513,669	<b>556,403</b>	<b>4,715,280</b>
Total	¥4,617,580	¥4,766,888	¥4,762,759	¥4,791,416	<b>¥5,100,163</b>	<b>\$43,221,720</b>

Notes: 1. See Note 17 of Notes to Consolidated Financial Statements for specific calculation of basic and diluted earnings per share.

2. The U.S. dollar amounts stated above and in the following Management's Discussion and Analysis of Operations have been translated from yen, for readers' convenience only, at the rate of ¥118 = US\$1, which was the approximate rate on the Tokyo Foreign Exchange Market at March 31, 2007.

3. "Net assets" at March 31, 2007 is presented based on a new accounting standard in Japan for net assets, effective April 1, 2006. The sums of figures formerly presented as "Shareholders' equity" and "Minority interests in consolidated subsidiaries" in the financial statements prior to and for the year ended March 31, 2006 have been reclassified as "Net assets" for comparative purposes.

4. Cash dividends per share of common stock for the year ended March 31, 2007 are the total of interim and year-end dividends approved by the Company's board of directors on October 26, 2006 and May 24, 2007, respectively.

5. The Other Operations segment for the years ended March 31, 2003 and 2004 includes the former Financing segment.

6. The Group designated senior executives as heads of Fujitsu Group business operations in four major regions, EMEA, the Americas, APAC and China for the year ended March 31, 2007, in order to maintain a firm, detailed grasp of global market trends and rapidly respond to them. As a result of these changes, the former "Europe" segment has been changed to "EMEA" (EMEA = Europe, Middle East and Africa) and the former "Others" segment has been changed to "APAC & China" (APAC = Asia-Pacific).

7. The capital expenditure stated above excludes intangible assets.