Yen <i>U.S. Dollars</i> (millions) (thousands (excluding per share data, D/E ratio, and number of employees					
2000	(ex	2002	re data, D/E rati 2003	o, and number 2004	of employee
 ¥5.255.102	¥5.484.426	¥5.006.977	¥4.617.580	¥4.766.888	\$44,970,64
	244,026		100,427	150,342	1,418,3
- , -	,	( , -,	,	, -	, -,-
74,857	157,564	(594,733)	(147,606)	157,018	1,481,3
42,734	8,521	(382,542)	(122,066)	49,704	468,9
¥5,019,744	¥5,200,071	¥4,595,804	¥4,225,361	¥3,865,589	\$36,467,8
1,176,528	1,214,383	853,756	702,390	827,177	7,803,5
n and U.S. dolla	rs):				
¥ 22.1	¥ 4.3	¥ (193.0)	¥ (61.3)	¥ 24.5	\$ 0.2
21.5	4.3	(193.0)	(61.3)	22.2	0.2
10.0	10.0	5.0	_	3.0	0.0
599.4	614.2	426.5	350.8	413.2	3.8
¥1,725,075	¥1,636,224	¥1,760,626	¥1,763,769	¥1,277,121	\$12,048,3
1.47	1.35	2.06	2.51	1.54	
128,754	129,653	(102,892)	53,382	371,434	3,504,0
¥ 401,057	¥ 403,405	¥ 349,855	¥ 285,735	¥ 250,910	\$ 2,367,0
325,706	438,043	306,966	147,620	159,795	1,507,5
188,053	187,399	170,111	157,044	156,169	
					\$19,757,1
, ,					15,171,4
,					6,927,5
				•	475,3
		<u> </u>	<u> </u>		2,639,0
¥5,255,102	¥5,484,426	¥5,006,977	¥4,617,580	¥4,766,888	\$44,970,6
	<ul> <li>¥5,255,102</li> <li>149,974</li> <li>74,857</li> <li>42,734</li> <li>¥5,019,744</li> <li>1,176,528</li> <li>n and U.S. dollar</li> <li>¥ 22.1</li> <li>21.5</li> <li>10.0</li> <li>599.4</li> <li>¥1,725,075</li> <li>1.47</li> <li>128,754</li> <li>¥ 401,057</li> <li>325,706</li> <li>188,053</li> <li>¥1,969,038</li> <li>2,384,192</li> <li>568,159</li> <li>113,070</li> <li>220,643</li> </ul>	2000 2001  — ¥5,255,102 ¥5,484,426 — 149,974 244,026  — 74,857 157,564 — 42,734 8,521  — ¥5,019,744 ¥5,200,071 — 1,176,528 1,214,383  In and U.S. dollars):  — ¥ 22.1 ¥ 4.3 — 21.5 4.3 — 10.0 10.0 — 599.4 614.2  — ¥1,725,075 ¥1,636,224 — 1.47 1.35 — 128,754 129,653  — ¥ 401,057 ¥ 403,405 — 325,706 438,043  — \$1,869,038 ¥2,014,375 — 2,384,192 2,349,854 — 568,159 759,723 — 113,070 107,246 — 220,643 253,228	2000 2001 2002  \$\frac{\text{\congruence}}{\text{\congruence}} \text{\text{\congruence}}{\text{\congruence}} \text{\text{\congruence}}{\text{\congruence}} \text{\text{\congruence}}{\text{\congruence}} \text{\congruence} \t	2000         2001         2002         2003           — \$45,255,102         \$45,484,426         \$45,006,977         \$44,617,580           — 149,974         244,026         (74,426)         100,427           — 74,857         157,564         (594,733)         (147,606)           — 42,734         8,521         (382,542)         (122,066)           — \$45,019,744         \$45,200,071         \$44,595,804         \$44,225,361           — 1,176,528         1,214,383         853,756         702,390           In and U.S. dollars):         Image: Control of the control	2000         2001         2002         2003         2004           ¥5,255,102         ¥5,484,426         ¥5,006,977         ¥4,617,580         ¥4,766,888           149,974         244,026         (74,426)         100,427         150,342           74,857         157,564         (594,733)         (147,606)         157,018           42,734         8,521         (382,542)         (122,066)         49,704           \$5,019,744         ¥5,200,071         ¥4,595,804         ¥4,225,361         ¥3,865,589           \$1,176,528         1,214,383         853,756         702,390         827,177           \$1 and U.S. dollars):         \$22.1         \$4.3         (193.0)         \$461.3         \$2.2.2           \$2 1.5         \$4.3         (193.0)         \$61.3         \$22.2           \$3.0         \$10.0         \$5.0         \$350.8         \$413.2           \$41,725,075         \$1,636,224         \$1,760,626         \$1,763,769         \$1,277,121           \$4,401,057         \$4,03,405         \$439,855         \$285,735         \$250,910           \$325,706         \$438,043         306,966         \$147,620         \$159,795           \$4,8053         \$187,399         \$170,111         \$157,044

Notes: 1. See Note 17 of Notes to Consolidated Financial Statements for specific calculation of basic and diluted earnings per share.

<sup>2.</sup> The U.S. dollar amounts above and in the following Management's Discussion and Analysis of Operations have been translated from yen, for convenience only, at the rate of ¥106 = US\$1, which was the approximate Tokyo foreign exchange market rate at March 31, 2004.

<sup>3.</sup> Cash dividends per share of common stock for the year ended March 31, 2004 was the year-end dividend approved at the Annual Shareholders' Meeting on June 23, 2004.