

Years ended March 31	(except for per share data and number of employees)					Yen (millions)	U.S. Dollars (thousands)
	1999	2000	2001	2002	2003	2003	2003
Net sales	¥5,242,986	¥5,255,102	¥5,484,426	¥5,006,977	<b>¥4,617,580</b>	<b>\$38,479,833</b>	
Operating income (loss)	132,287	149,974	244,026	(74,426)	<b>100,427</b>	<b>836,892</b>	
Income (loss) before income taxes and minority interests	49,625	74,857	157,564	(594,733)	<b>(147,606)</b>	<b>(1,230,050)</b>	
Net income (loss)	(13,638)	42,734	8,521	(382,542)	<b>(122,066)</b>	<b>(1,017,217)</b>	
Total assets	5,025,670	5,019,744	5,200,071	4,595,804	<b>4,225,361</b>	<b>35,211,342</b>	
Shareholders' equity	1,078,652	1,176,528	1,214,383	853,756	<b>702,390</b>	<b>5,853,250</b>	
Amounts per share of common stock (Yen and U.S. dollars):							
Earnings (loss)							
Basic	¥ (7.3)	¥ 22.1	¥ 4.3	¥ (193.0)	¥ (61.3)	\$ (0.511)	
Diluted	(7.3)	21.5	4.3	(193.0)	(61.3)	(0.511)	
Cash dividends	10.0	10.0	10.0	5.0	—	—	
Shareholders' equity	572.5	599.4	614.2	426.5	<b>350.8</b>	<b>2.923</b>	
R&D expenditure	¥ 395,063	¥ 401,057	¥ 403,405	¥ 349,855	¥ <b>285,735</b>	\$ <b>2,381,125</b>	
Capital expenditure	288,896	325,706	438,043	306,966	<b>147,620</b>	<b>1,230,167</b>	
Number of employees	188,139	188,053	187,399	170,111	<b>157,044</b>		
Net sales by business segment (excluding intersegment sales):							
Software and Services	¥2,015,409	¥1,969,038	¥2,014,375	¥2,085,863	<b>¥2,025,790</b>	<b>\$16,881,583</b>	
Platforms	2,501,628	2,384,192	2,349,854	2,015,226	<b>1,612,016</b>	<b>13,433,466</b>	
Electronic Devices	506,645	568,159	759,723	546,555	<b>618,632</b>	<b>5,155,267</b>	
Financing	—	113,070	107,246	114,472	<b>119,279</b>	<b>993,992</b>	
Other operations	219,304	220,643	253,228	244,861	<b>241,863</b>	<b>2,015,525</b>	
Total	<b>¥5,242,986</b>	<b>¥5,255,102</b>	<b>¥5,484,426</b>	<b>¥5,006,977</b>	<b>¥4,617,580</b>	<b>\$38,479,833</b>	
Net sales by customers' geographic location:							
Japan	¥3,127,501	¥3,352,837	¥3,590,282	¥3,460,915	<b>¥3,280,665</b>	<b>\$27,338,875</b>	
Europe	1,019,482	819,082	725,756	643,260	<b>568,763</b>	<b>4,739,691</b>	
The Americas	708,124	688,179	765,288	542,144	<b>390,482</b>	<b>3,254,017</b>	
Asia & Oceania	359,612	371,458	383,560	346,425	<b>369,022</b>	<b>3,075,183</b>	
Africa & the Middle East	28,267	23,546	19,540	14,233	<b>8,648</b>	<b>72,067</b>	
Total	<b>¥5,242,986</b>	<b>¥5,255,102</b>	<b>¥5,484,426</b>	<b>¥5,006,977</b>	<b>¥4,617,580</b>	<b>\$38,479,833</b>	

- Notes: 1. See Note 17 of Notes to Consolidated Financial Statements with respect to the calculation of basic and diluted earnings per share.  
2. The U.S. dollar amounts above have been translated from yen, for convenience only, at the rate of ¥120 = US\$1, the approximate Tokyo foreign exchange market rate on March 31, 2003.