

## Consolidated Balance Sheets

At March 31	2000	Yen (millions) 2001	<i>U.S. Dollars (thousands) (Note 3)</i> 2001
<b>Assets</b>			
<b>Current assets:</b>			
Cash and cash equivalents	¥ 316,176	¥ 309,984	\$ 2,499,871
Short-term investments (Note 4)	11,438	9,744	78,580
Receivables, trade (Notes 9 and 16)	1,158,478	1,188,597	9,585,460
Allowance for doubtful accounts	(15,484)	(18,839)	(151,927)
Inventories (Note 5)	805,626	896,842	7,232,597
Current portion of lease receivables (Note 15)	75,723	60,637	489,008
Other current assets (Note 11)	248,434	290,539	2,343,056
Total current assets	2,600,391	2,737,504	22,076,645
<b>Investments and long-term loans:</b>			
Affiliates (Note 6)	361,510	334,984	2,701,484
Lease receivables (Note 15)	151,572	110,410	890,403
Other investments and long-term loans (Notes 4, 6, 9 and 11)	283,833	338,865	2,732,782
Total investments and long-term loans	796,915	784,259	6,324,669
<b>Property, plant and equipment (Notes 7 and 9):</b>			
Land	134,347	137,205	1,106,492
Buildings	781,668	804,525	6,488,105
Machinery and equipment	2,551,347	2,576,415	20,777,540
Construction in progress	44,600	82,194	662,855
	3,511,962	3,600,339	29,034,992
Less accumulated depreciation	2,233,104	2,216,544	17,875,355
Property, plant and equipment, net	1,278,858	1,383,795	11,159,637
<b>Intangible assets:</b>			
Goodwill (Note 8)	186,320	131,422	1,059,855
Software	136,460	149,143	1,202,766
Other intangible assets	19,650	13,948	112,484
Total intangible assets	342,430	294,513	2,375,105
<b>Other assets:</b>			
Discounts on bonds	1,150	—	—
Total other assets	1,150	—	—
<b>Total assets</b>	¥5,019,744	¥5,200,071	\$41,936,056

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

	2000	Yen (millions) 2001	U.S. Dollars (thousands) (Note 3) 2001
<b>Liabilities, minority interests and shareholders' equity</b>			
<b>Current liabilities:</b>			
Short-term borrowings (Note 9)	¥ 429,431	¥ 452,219	\$ 3,646,927
Current portion of long-term debt (Note 9)	132,255	231,716	1,868,677
Payables, trade (Note 16)	876,438	977,018	7,879,177
Accrued expenses	381,202	407,056	3,282,710
Customers' advances	33,461	31,018	250,145
Accrued income taxes	51,077	113,932	918,807
Other current liabilities (Notes 9 and 11)	173,522	230,714	1,860,597
Total current liabilities	<u>2,077,386</u>	<u>2,443,673</u>	<u>19,707,040</u>
<b>Long-term liabilities:</b>			
Long-term debt (Note 9)	1,163,389	952,289	7,679,750
Accrued retirement benefits (Note 10)	175,998	102,863	829,540
Provision for loss on repurchase of computers	89,007	88,860	716,613
Other long-term liabilities (Note 11)	123,874	181,012	1,459,774
Total long-term liabilities	<u>1,552,268</u>	<u>1,325,024</u>	<u>10,685,677</u>
Minority interests in consolidated subsidiaries	213,562	216,991	1,749,928
<b>Shareholders' equity (Note 12):</b>			
Common stock:			
Authorized—5,000,000,000 shares			
Issued (¥ 50 par value)			
2000—1,962,939,607 shares	306,246		
2001—1,977,227,929 shares		314,652	2,537,516
Capital surplus	495,073	505,449	4,076,202
Retained earnings	490,409	483,709	3,900,879
Unrealized gains on securities, net of taxes	—	19,035	153,508
Foreign currency translation adjustments	(114,904)	(108,451)	(874,605)
Treasury stock	(296)	(11)	(89)
Total shareholders' equity	<u>1,176,528</u>	<u>1,214,383</u>	<u>9,793,411</u>
<b>Commitments and contingent liabilities (Note 13)</b>			
Total liabilities, minority interests and shareholders' equity	<u>¥5,019,744</u>	<u>¥5,200,071</u>	<u>\$41,936,056</u>