

Consolidated Balance Sheets

At March 31	1999	Yen (millions) 2000	U.S. Dollars (thousands) (Note 3) 2000
Assets			
Current assets:			
Cash and cash equivalents	¥ 449,510	¥ 316,176	\$ 2,982,792
Short-term investments (Note 4)	46,937	11,438	107,906
Receivables, trade (Notes 9 and 16)	1,259,279	1,158,478	10,929,038
Allowance for doubtful accounts	(18,151)	(15,484)	(146,076)
Inventories (Note 5)	854,664	805,626	7,600,245
Current portion of lease receivables (Note 15)	—	75,723	714,368
Other current assets (Note 11)	199,747	248,434	2,343,717
Total current assets	<u>2,791,986</u>	<u>2,600,391</u>	<u>24,531,990</u>
Investments and long-term loans:			
Affiliates (Note 6)	333,802	361,510	3,410,472
Lease receivables (Note 15)	—	151,572	1,429,924
Other (Notes 4, 6, 9 and 11)	294,941	283,833	2,677,670
Total investments and long-term loans	<u>628,743</u>	<u>796,915</u>	<u>7,518,066</u>
Property, plant and equipment (Notes 7 and 9):			
Land	134,805	134,347	1,267,425
Buildings	778,222	781,668	7,374,226
Machinery and equipment	2,221,935	2,551,347	24,069,311
Construction in progress	38,046	44,600	420,755
	<u>3,173,008</u>	<u>3,511,962</u>	<u>33,131,717</u>
Less accumulated depreciation	1,930,580	2,233,104	21,067,019
Property, plant and equipment, net	<u>1,242,428</u>	<u>1,278,858</u>	<u>12,064,698</u>
Intangible assets:			
Goodwill (Note 8)	222,608	186,320	1,757,736
Other intangible assets	137,030	156,110	1,472,736
Total intangible assets	<u>359,638</u>	<u>342,430</u>	<u>3,230,472</u>
Other assets:			
Cumulative translation adjustments	86,660	114,904	1,084,000
Discounts on bonds	2,875	1,150	10,849
Total other assets	<u>89,535</u>	<u>116,054</u>	<u>1,094,849</u>
Total assets	<u>¥5,112,330</u>	<u>¥5,134,648</u>	<u>\$48,440,075</u>

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

	1999	Yen (millions) 2000	U.S. Dollars (thousands) (Note 3) 2000
Liabilities and shareholders' equity			
Current liabilities:			
Short-term borrowings (Note 9)	¥ 688,583	¥ 429,431	\$ 4,051,236
Current portion of long-term debt (Note 9)	110,385	132,255	1,247,689
Payables, trade (Note 16)	850,995	876,438	8,268,283
Accrued expenses	379,768	381,202	3,596,245
Customers' advances	44,231	33,461	315,670
Accrued income taxes	46,616	51,077	481,858
Other current liabilities (Notes 9 and 11)	166,534	173,522	1,637,000
Total current liabilities	<u>2,287,112</u>	<u>2,077,386</u>	<u>19,597,981</u>
Long-term liabilities:			
Long-term debt (Note 9)	1,128,375	1,163,389	10,975,368
Accrued severance benefits (Note 10)	161,701	175,998	1,660,358
Provision for loss on repurchase of computers	91,760	89,007	839,689
Other long-term liabilities (Note 11)	85,065	123,874	1,168,622
Total long-term liabilities	<u>1,466,901</u>	<u>1,552,268</u>	<u>14,644,037</u>
Minority interests in consolidated subsidiaries	<u>193,005</u>	<u>213,562</u>	<u>2,014,736</u>
Shareholders' equity (Note 12):			
Common stock:			
Authorized—5,000,000,000 shares			
Issued (¥ 50 par value)			
1999—1,884,139,404 shares	261,222		
2000—1,962,939,607 shares		306,246	2,889,113
Capital surplus	447,948	495,073	4,670,500
Retained earnings	456,240	490,409	4,626,500
Treasury stock	(98)	(296)	(2,792)
Total shareholders' equity	<u>1,165,312</u>	<u>1,291,432</u>	<u>12,183,321</u>
Commitments and contingent liabilities (Note 13)			
Total liabilities and shareholders' equity	<u>¥5,112,330</u>	<u>¥5,134,648</u>	<u>\$48,440,075</u>