			Yen (millions)	U.S. Dollars (thousands) (Note 3)
Years ended March 31	1997	1998	1999	1999
Net sales	¥4,503,474	¥4,985,382	¥5,242,986	\$43,330,463
Operating costs and expenses: Cost of sales	3,149,607 1,164,082	3,518,821 1,289,208	3,776,886 1,333,813	31,213,934 11,023,248
	4,313,689	4,808,029	5,110,699	42,237,182
Operating income	189,785	177,353	132,287	1,093,281
Other income (expenses): Interest and dividend income Equity in earnings of affiliates, net Interest charges Other, net (Note 18)	9,758 3,747 (49,276) (7,193)	12,760 18,964 (56,615) (28,607)	12,499 22,475 (58,240) (59,396)	103,297 185,744 (481,322) (490,876)
	(42,964)	(53,498)	(82,662)	(683,157)
Income before income taxes and minority interests	146,821	123,855	49,625	410,124
Income taxes (Note 11): Current Deferred	96,620 (121)	111,220 (2,670)	57,588 (2,909)	475,934 (24,041)
	96,499	108,550	54,679	451,893
Income (loss) before minority interests	50,322	15,305	(5,054)	(41,769)
Minority interests in income of consolidated subsidiaries	(4,175)	(9,718)	(8,584)	(70,942)
Net income (loss)	¥ 46,147	¥ 5,587	¥ (13,638)	\$ (112,711)
			Yen	U.S. Dollars (Note 3)
Amounts per share of common stock: Basic earnings (loss) (Note 17) Diluted earnings (Note 17)		¥ 3.0 3.0	¥(7.3)	\$(0.060) —
Cash dividends		10.0	10.0	0.083

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.