

Part I: Financial Tables

1. Summary of FY 2011 Full-Year Consolidated Results

a. Summary of Consolidated Income Statements and Comprehensive Income

	Yen	
	(Millions, except per share data)	
	FY 2011	FY 2010
	(4/1/11~3/31/12)	(4/1/10~3/31/11)
Net sales	Y 4,467,574	4,528,405
Operating income	105,304	132,594
Income before income taxes and minority interests	66,717	102,236
Net income	42,707	55,092
Net income per common share:		
Basic	20.64	26.62
Diluted	20.55	25.75
Comprehensive income	Y 34,310	38,790
Rate of Return on equity	5.1%	6.8%
Operating income margin	2.4%	2.9%

b. Summary of Consolidated Financial Condition

	Yen	
	(Millions, except per share data)	
	March 31, 2012	March 31, 2011
Total assets	Y 2,945,507	3,024,097
Net assets	966,598	953,779
Owners' equity	841,039	821,244
Net assets per share	Y 406.42	396.81
Owners' equity ratio	28.6%	27.2%

c. Summary of Consolidated Statements of Cash Flows

	Yen	
	(Millions)	
	FY 2011	FY 2010
	(4/1/11~3/31/12)	(4/1/10~3/31/11)
Cash flows from operating activities	Y 240,010	255,534
Cash flows from investing activities	(190,830)	(142,108)
Cash flows from financing activities	(138,966)	(166,933)
Cash and cash equivalents at end of period	Y 266,698	358,593