

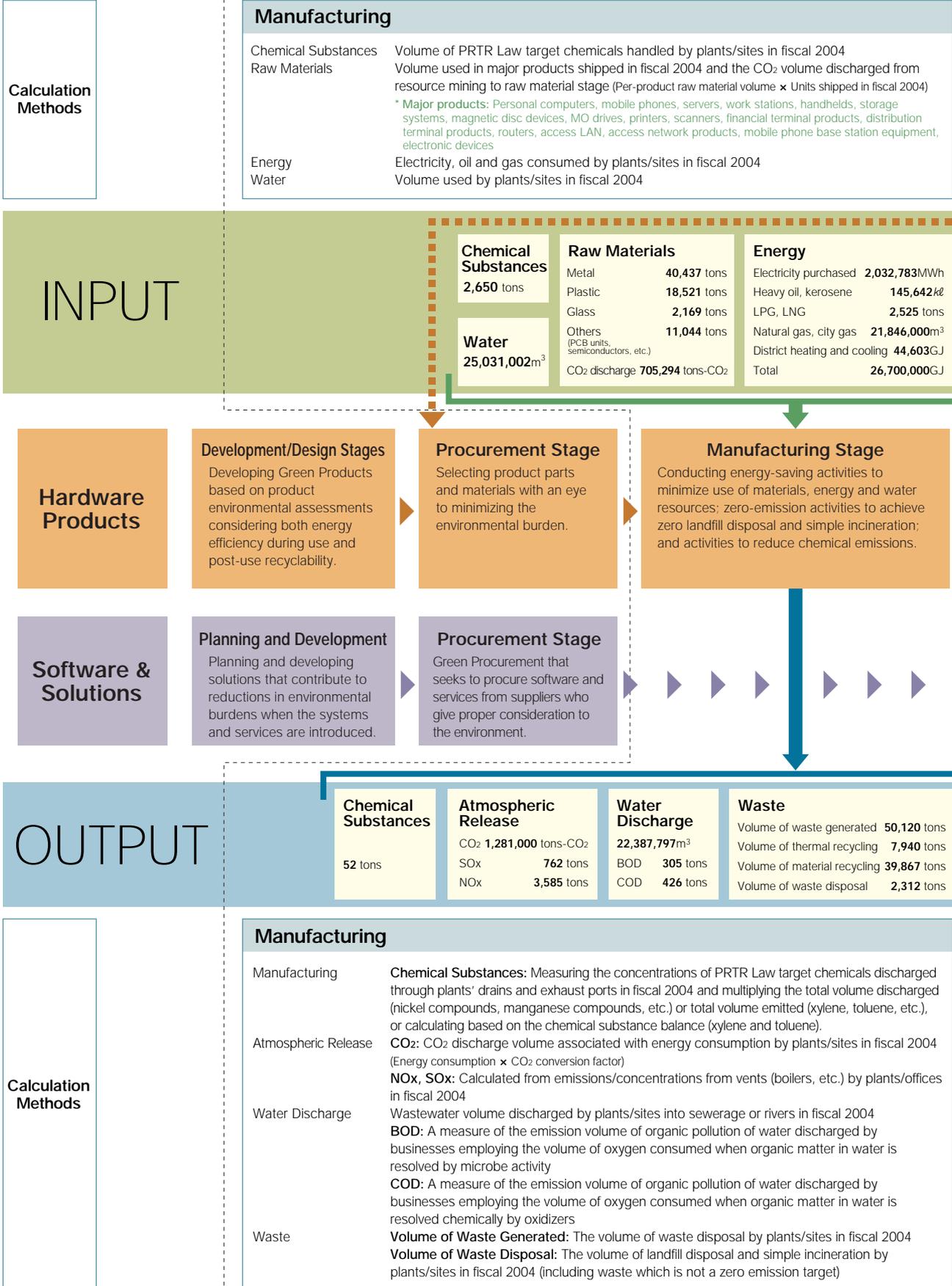
Operating Activities and Environmental Burden (Material Balance)

Assessing numerically the overall environmental burden imposed by business activities along the supply chain and throughout the product life cycle

Corporate Governance and Internal Controls

Fujitsu and Society

Fujitsu and the Environment



The Concept of Material Balance

The products of the Fujitsu Group play an integral part in daily life and business, and they inevitably impose a burden on the environment throughout their entire life cycle, from the initial design and development process to

their ultimate recovery and recycling. In order to reduce the environmental burden imposed both by the Group's activities and the use of its products by customers and in society, we seek to assess their overall quantitative effects along the supply chain and throughout the product life cycle and to implement a variety of environmental policies. The

business activities of the Group are designed to provide products and services with high added value while making unremitting efforts to reduce the burdens they impose.

* The numerical input and output data in the following examples are mainly for the life cycles and supply chains of hardware products.

