

Cross-industrial convergence for innovations in marketing.

At a glance

Country: Japan Industry: Advertising Founded: 1901 Employees: 7,425

Website: www.dentsu.com

Challenge

Behaviors of consumers are increasingly becoming more granular. To maximize value in the changing environments, enterprises must better understand consumers and take effective marketing approaches.

Solution

Dentsu and Fujitsu commenced collaboration to help customers use the power of Big Data in marketing. The partnership aims to enable enterprises to better understand individual consumers in order to transform their marketing processes.

Benefit

- Improves the experiences of end customers and creates innovations in marketing
- Effective engagement approach to maximize customer experience



Customer

Dentsu, Inc. is the world's largest advertising agency and the long-standing leader of the Japanese advertising market. The Dentsu Group is the fifth largest communication group worldwide. In recent years, the company has expanded the scope of its business beyond just advertising. It now supports end-to-end marketing activities for its customers in various industries. For this, Dentsu provides marketing solutions, helping them transform their businesses through establishing communication channels and sustainable engagement processes with consumers.

Products and services

■ Fujitsu Big Data analysis technologies



Challenge

Behaviors of consumers are increasingly becoming more granular. It means businesses have to deal with more diverse data and channels. To maximize value in the changing environments, enterprises must better understand consumers and take effective marketing approaches. The analysis of data from a wide variety of channels is an indispensable tool.

Solution

In May 2013, Dentsu and Fujitsu began collaborating on helping its customers use Big Data and transform marketing activities. In many enterprises, information systems departments look after its core and front-end IT systems, while marketing departments are responsible for marketing strategies and promotions. It is crucial that these two functions work cohesively. Leveraging respective strengths in marketing and IT, Dentsu and Fujitsu aim to enable businesses to realize marketing transformation based on deeper understanding of individual consumers. Mr. Gosuke Kato, Director of the Dentsu Business Creation Center, Business Production II Dept., says, "By combining our marketing solutions with Fujitsu Big Data analysis technologies, we can improve the experiences of our customers' customers and create innovations in marketing."

The cross-industrial partnership, leveraging Dentsu's marketing design knowledge and Fujitsu's IT expertise, has been accepted by many enterprises in a variety of industries including utilities, automobiles, retail and finance. In November 2014, Dentsu and Fujitsu began to provide a consulting framework, bringing together the knowledge and experience developed from various collaborative projects. This consulting framework begins with analyzing the business data from various departments within the enterprise as well as other open data by Fujitsu Big Data analytics technologies.

Benefit

The results of the analysis are interpreted by Dentsu's panel data, producing effective engagement approaches to maximize customer experience. A salient feature of this framework is to provide support for the end-to-end marketing process. It starts from understanding individual consumer's lifestyles, preferences and buying cycle, planning the most effective initiative, through to executing the plan and getting feedback for further improvement.

The framework also allows enterprises to identify the right approach to potential customers who might be overlooked.

Shizuoka Gas Company, Ltd. used this framework to deliver innovation in marketing. The Japanese government plans to deregulate retail sales of household electricity in April 2016, followed by household gas in 2017. It is expected that incumbent players such as Shizuoka Gas will face tough competition against new entrants from other industries.

To cope with this challenge, Shizuoka Gas embarked on marketing activities that leverage Big Data. The goal is to understand the needs of its customers so that the company can enable them to enjoy 'richer and more comfortable lives'. Shizuoka Gas selected Dentsu and Fujitsu as partners that can provide end-to-end marketing solutions using Big Data.

Through the project, Shizuoka Gas was able to grasp the profiles representing its approx. 138,000 existing customers, as well as their needs and purchasing cycles for the renovation of their houses. With this understanding of its individual customers, the company has taken a new approach according to the marketing process. Mr. Takaaki Sato, Manager of ICT Promotion, Business Development Department at Shizuoka Gas, comments, "The framework allowed us to change our direction from a mass marketing approach to customer-centric marketing based on the profile of individual customers we produced from the data."

Shizuoka Gas has developed a new marketing platform through a series of projects, ranging from Big Data analysis to the formulation of marketing plans. The company was awarded the CRM Association of Japan Best Practice Award for its successful CRM initiatives. This marketing platform is expected to help Shizuoka Gas continue strengthening competitiveness and growing its business after 2016, when the retail business of household electricity and gas is deregulated and the competition is intensified.

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