

FUJITSU DATA BOOK

Published October 2013

FUJITSU



shaping tomorrow with you

Contents

Corporate Data	Corporate Data	1
	FUJITSU Way	2
	Organizational Chart	3
	Management	4
	Financial Information	10
	Principal Development and Manufacturing Facilities in Japan	17
	Listed Subsidiaries in Japan	19
	Principal Subsidiaries and Affiliated Companies	20
	CSR and Environmental Activities	25
	Intellectual Property	26
	Structural Reforms, M&A Transactions and Spin-Off Ventures	27
	History of Fujitsu	29
Fujitsu's Business	Overview	38
	Vendor Share by Category	40
	Ubiquitous Solutions	42
	Infrastructure Services	44
	High Performance Computing (HPC)	48
	Research & Development (Fujitsu Laboratories Ltd.)	51

Corporate Data

Fujitsu is the leading Japanese information and communication technology (ICT) company offering a full range of technology products, solutions and services. Approximately 170,000 Fujitsu people support customers in more than 100 countries. We use our experience and the power of ICT to shape the future of society with our customers. Fujitsu Limited (TSE:6702) reported consolidated revenues of 4.4 trillion yen (US\$47 billion) for the fiscal year ended March 31, 2013. For more information, please see <http://www.fujitsu.com>.

■ **Corporate Name**

Fujitsu Limited

■ **Registered at**

**4-1-1 Kamikodanaka, Nakahara-ku, Kawasaki-shi,
Kanagawa 211-8588, Japan**

■ **Corporate Headquarters**

**Shiodome City Center, 1-5-2 Higashi-Shimbashi,
Minato-ku, Tokyo 105-7123, Japan**

■ **President**

Masami Yamamoto

■ **Established**

June 20, 1935

■ **Capital**

324,625 million yen (as of March 31, 2013)

■ **Net Sales**

4,381.7 billion yen (FY 2012 ended March 31, 2013)

■ **Net Sales by Business Segment***

	Yen (billions)	Percentage of Net Sales
Technology Solutions	2,942.3	63.4%
Ubiquitous Solutions	1,090.2	23.5%
Device Solutions	540.3	11.7%

(*Net sales include intersegment sales)

■ **Stock Exchange Listings**

Tokyo, Nagoya, London

■ **Outstanding Shares**

(as of March 31, 2013)

(About 2 billion)

Principal Shareholders	Number of Shares Held (thousands)	Percentage of Shares Held (%)
Fuji Electric Co., Ltd.	228,391	11.03
State Street Bank and Trust Company	103,456	5.00
The Master Trust Bank of Japan, Ltd. (for trust)	81,277	3.93
Japan Trustee Services Bank, Ltd. (for trust)	78,178	3.78
Fujitsu Employee Shareholding Association	56,265	2.72

■ **Number of Consolidated Subsidiaries**

514 (197 in Japan; 317 outside Japan) (as of March 31, 2013)

■ **Number of Employees**

168,733 (104,236 in Japan; 64,497 outside Japan) (as of March 31, 2013)

■ **Segment Classification**

Segment	Sub-segment	Main Products / Services
Technology Solutions	Services	Solutions / Systems Integration <ul style="list-style-type: none"> • Systems integration services (system construction, business applications) • Consulting • Front-end technologies (ATMs, POS systems, etc.)
		Infrastructure Services <ul style="list-style-type: none"> • Outsourcing services (datacenter, IT operations management, SaaS, application operations and management, business process outsourcing, etc.) • Network services (business network, Internet/mobile content delivery) • System support services (information system and network maintenance and monitoring services) • Security solutions (information systems infrastructure construction and network construction)
	System Platforms	System Products <ul style="list-style-type: none"> • Servers (mainframes, UNIX servers, x86 servers) • Storage systems • Software (OS, middleware)
		Network Products <ul style="list-style-type: none"> • Network management systems • Optical transmission systems • Mobile phone base stations
Ubiquitous Solutions	PCs / Mobile Phones	Personal computers, mobile phones
	Mobilewear	Car audio and navigation systems, mobile communications equipment, automotive electronics
Device Solutions	LSI	LSI devices
	Electronic Components	Semiconductor packages, batteries, electromechanical parts (relays, connectors, etc.), optical transceiver modules, printed circuit boards
Other / Elimination and Corporate	Other	Japan's next-generation supercomputer project, facility services and the development of information services for Fujitsu Group companies, retirement and healthcare benefits of Fujitsu Group employees, etc.
	Elimination and Corporate	Corporate expenses (strategic expenses for areas such as basic experimental research and shared expenses for group management at the parent-company level)

FUJITSU Way

The Fujitsu Way embodies the philosophy of the Fujitsu Group, our reason for existence, values and the principles that we follow in our daily activities.

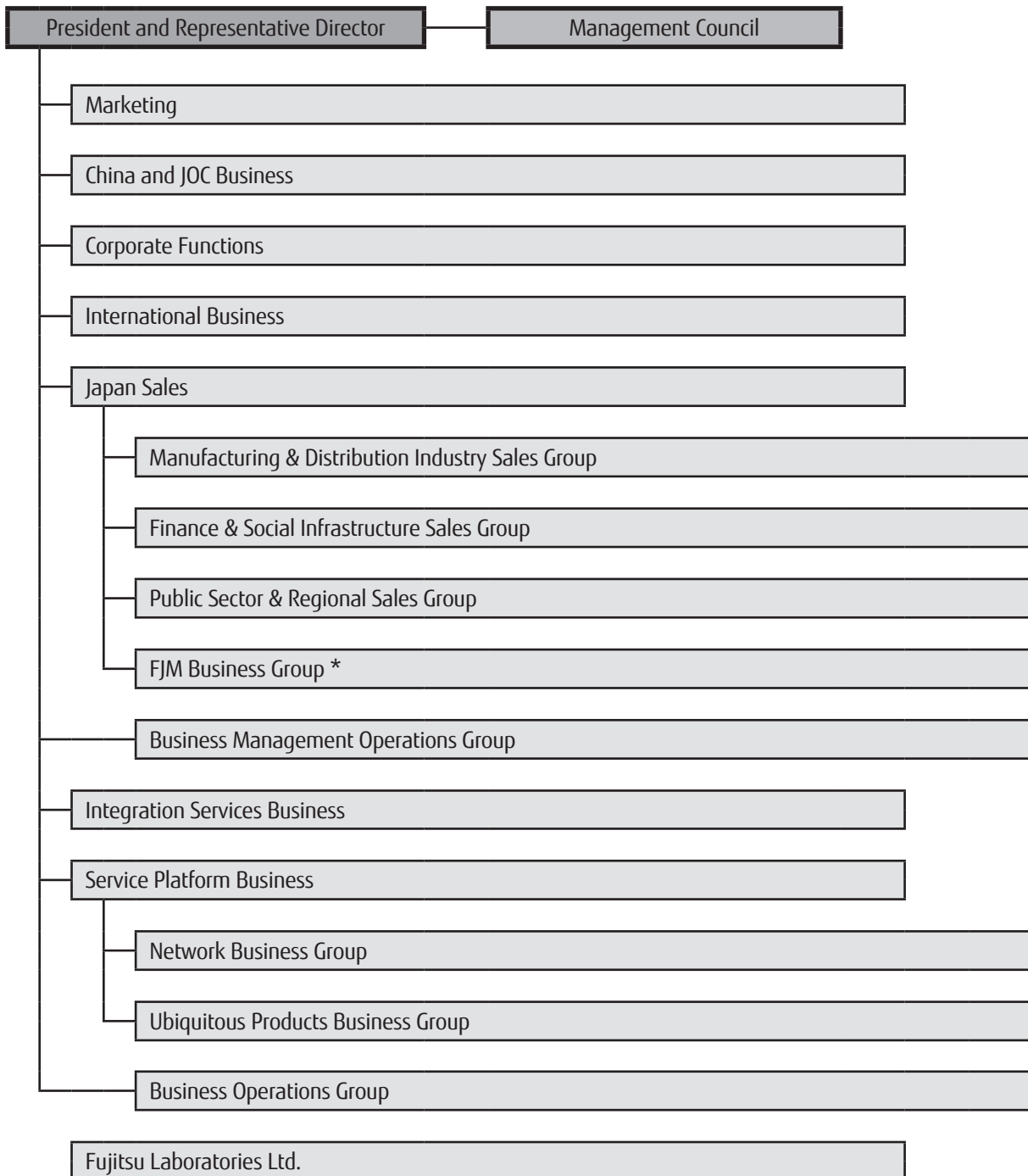
This philosophy facilitates management innovation and promotes a unified direction for the Fujitsu Group as we expand our global business activities, bringing innovative technology and solutions to every corner of the globe.

It also provides a common direction for all employees of the Fujitsu Group. By adhering to its principles and values, employees enhance corporate value and their contributions to global and local societies.

Corporate Vision	Through our constant pursuit of innovation, the Fujitsu Group aims to contribute to the creation of a networked society that is rewarding and secure, bringing about a prosperous future that fulfills the dreams of people throughout the world.	
Corporate Values	What we strive for:	
	Society and Environment	In all our actions, we protect the environment and contribute to society.
	Profit and Growth	We strive to meet the expectations of customers, employees and shareholders.
	Shareholders and Investors	We seek to continuously increase our corporate value.
	Global Perspective	We think and act from a global perspective.
	What we value:	
	Employees	We respect diversity and support individual growth.
	Customers	We seek to be their valued and trusted partner.
	Business Partners	We build mutually beneficial relationships.
	Technology	We seek to create new value through innovation.
Quality	We enhance the reputation of our customers and the reliability of social infrastructure.	
Principles	Global Citizenship	We act as good global citizens, attuned to the needs of society and the environment.
	Customer-Centric Perspective	We think from the customer's perspective and act with sincerity.
	Firsthand Understanding	We act based on a firsthand understanding of the actual situation.
	Spirit of Challenge	We strive to achieve our highest goals.
	Speed and Agility	We act flexibly and promptly to achieve our objectives.
	Teamwork	We share common objectives across organizations, work as a team and act as responsible members of the team.
Code of Conduct	<ul style="list-style-type: none"> ■ We respect human rights. ■ We comply with all laws and regulations. ■ We act with fairness in our business dealings. ■ We protect and respect intellectual property. ■ We maintain confidentiality. ■ We do not use our position in our organization for personal gain. 	
Business Policy	<ul style="list-style-type: none"> ■ We use Field Innovation to find new approaches and the inspiration to improve ourselves, while delivering added value to our customers. ■ We provide global environmental solutions in all our business areas. ■ Fujitsu Group companies work together to accelerate our global business expansion. 	

Organizational Chart

As of October 1, 2013



* FJM: Fujitsu Marketing Limited

Management

Board of Directors



Chairman and Director

Michiyoshi Mazuka

Apr. 1968 Joined Fujitsu FACOM Co., Ltd.
 Apr. 1971 Joined Fujitsu Limited
 Apr. 2001 Group President, Eastern-Japan Sales Group
 Jun. 2001 Member of the Board
 Jun. 2002 Corporate Vice President
 Apr. 2003 Corporate Senior Vice President
 Jun. 2005 Member of the Board Corporate Executive Vice President
 Jun. 2006 Corporate Senior Executive Vice President and Representative Director
 Jun. 2008 Chairman and Representative Director
 Sep. 2009 Chairman, President and Representative Director
 Apr. 2010 Chairman and Representative Director
 Jun. 2012 Chairman and Director (to present)



President and Representative Director

Masami Yamamoto

Apr. 1976 Joined Fujitsu Limited
 Jun. 2004 Executive Vice President, Personal Systems Business Group
 Jun. 2005 Corporate Vice President
 Jun. 2007 Corporate Senior Vice President
 Jan. 2010 Corporate Senior Executive Vice President
 Apr. 2010 President
 Jun. 2010 President and Representative Director (to present)



Corporate Senior Executive Vice President and Representative Director

Masami Fujita

Apr. 1980 Joined Fujitsu Limited
 Dec. 2001 General Manager, Secretary's Office
 Jun. 2006 Corporate Vice President
 Jun. 2009 Corporate Senior Vice President
 Apr. 2010 Corporate Senior Executive Vice President
 Jun. 2010 Corporate Senior Executive Vice President and Director
 Jun. 2012 Corporate Senior Executive Vice President and Representative Director (to present)

President, Corporate Functions
 Head of Risk Management & Compliance Unit



Corporate Senior Executive Vice President and Representative Director, CTO & CMO

Hideyuki Saso

Apr. 1976 Joined Fujitsu Limited
 Apr. 2006 Senior Vice President, Mobile Phones Unit
 Jun. 2007 Corporate Vice President
 Jun. 2009 Corporate Senior Vice President
 Apr. 2010 Corporate Senior Executive Vice President
 Jun. 2012 Corporate Senior Executive Vice President and Representative Director
 May 2013 Corporate Senior Executive Vice President and Representative Director, CTO & CMO (to present)

President, Marketing
 In charge of Next Generation Technical Computing Unit



Corporate Executive Vice President and Director, CFO

Kazuhiko Kato

Apr. 1976 Joined Fujitsu Limited
 Jun. 1996 General Manager, Controller and Accounting Division
 Jun. 2001 Member of the Board
 Jun. 2002 Corporate Vice President
 Jun. 2006 Corporate Senior Vice President
 Jun. 2008 Corporate First Senior Vice President, CFO
 Jun. 2010 Corporate Executive Vice President and Director, CFO (to present)

Head of Corporate Finance Unit
 Head of Group Pension Management Office
 In charge of Cost Management Unit, Corporate Internal Audit Unit



Corporate Executive Vice President and Director

Hirokazu Uejima

President, Integration Services Business

- Apr. 1976 Joined Fujitsu Limited
- Jun. 2004 Executive Vice President, Government & Public Solutions Unit
- Jun. 2006 Corporate Vice President
- Jun. 2008 Corporate Senior Vice President
- May 2013 Corporate Executive Vice President
- Jun. 2013 Corporate Executive Vice President and Director (to present)



Corporate Executive Vice President and Director

Chikafumi Urakawa

President, Japan Sales
In charge of Smart City Promotion Unit, Technical Computing Solutions Unit, Defense Systems Unit

- Apr. 1976 Joined Fujitsu Limited
- Jun. 2004 Group President, Kyusyu Regional Sales Group
- Jun. 2008 Corporate Vice President
- Apr. 2010 Corporate Senior Vice President
- May 2013 Corporate Executive Vice President
- Jun. 2013 Corporate Executive Vice President and Director (to present)



Director

Haruo Ito

- Apr. 1968 Joined Fuji Electric Manufacturing Co., Ltd.*
- Jun. 1998 Director, Fuji Electric Co., Ltd.*
- Oct. 2003 President and Representative Director, Fuji Electric Systems Co., Ltd.*
- Jun. 2006 President and Representative Director, Fuji Electric Holdings Co., Ltd.*
- Jun. 2007 Director, Fujitsu Limited (to present)
- Apr. 2010 Director and Senior Advisor, Fuji Electric Holdings Co., Ltd.*
- Jun. 2010 Senior Advisor, Fuji Electric Holdings Co., Ltd.* (to present)
*currently Fuji Electric Co., Ltd.



Director

Takashi Okimoto

- Apr. 1973 Joined The Dai-Ichi Kangyo Bank, Limited*
- Jun. 2001 Corporate Officer, The Dai-Ichi Kangyo Bank, Limited*
- Apr. 2002 Corporate Officer, Mizuho Corporate Bank, Ltd.*
- Oct. 2002 Managing Corporate Officer, Mizuho Corporate Bank, Ltd.*
- Apr. 2005 Vice President (Representative Director), Mizuho Corporate Bank, Ltd.* (until April 2007)
- Jun. 2007 Representative Director, Chairman and Corporate Officer, Orient Corporation (until June 2011)
- Jun. 2011 Director, Fujitsu Limited (to present)
- Jun. 2011 Chairman, Seiwa Sogo Tatemono Co., Ltd. (until June 2012)
- Jun. 2012 President and Representative Director, Chuo Real Estate Co., Ltd. (to present)
*currently Mizuho Bank, Ltd.



Director

Shotaro Yachi

- Apr. 1969 Joined Ministry of Foreign Affairs
- Jul. 1996 Consul General in Los Angeles
- Aug. 1999 Director-General, Treaties Bureau
- Jan. 2001 Director-General, Foreign Policy Bureau
- Oct. 2002 Assistant Chief Cabinet Secretary
- Jan. 2005 Vice-Minister for Foreign Affairs
- Jan. 2008 Adviser to the Minister for Foreign Affairs (until July 2010)
- Apr. 2008 Professor, Institute of Japan-US Studies, Organization for Japan-US Studies, Waseda University (to present)
- Jun. 2012 Director, Fujitsu Limited (to present)
- Dec. 2012 Special Advisor to the Cabinet (to present)



Director

Tatsuzumi Furukawa

Apr. 1965 Joined Fujitsu Limited
 Jun. 1994 Director
 Apr. 2000 Senior Vice President (until June 2001)
 Jun. 2001 Corporate Senior Executive Vice President and Representative Director, NIFTY Corporation
 Jun. 2002 President and Representative Director, NIFTY Corporation
 Jun. 2007 Chairman and Representative Director, NIFTY Corporation (until June 2008)
 Jun. 2013 Director, Fujitsu Limited (to present)



Director

Miyako Suda

Apr. 1982 Associate Professor, School of Economics, Senshu University
 Apr. 1988 Professor, School of Economics, Senshu University
 Apr. 1990 Professor, Faculty of Economics, Gakushuin University
 Apr. 2001 Member of the Policy Board, the Bank of Japan (until March 2011)
 May 2011 Special Advisor, the Cannon Institute for Global Studies (to present)
 Jun. 2013 Director, Fujitsu Limited (to present)

Audit & Supervisory Board Members

Masamichi Ogura	Audit & Supervisory Board Member
Akihiko Murakami	Audit & Supervisory Board Member
Megumi Yamamuro	Audit & Supervisory Board Member (External) Attorney-at-law, Uryu & Itoga
Hiroshi Mitani	Audit & Supervisory Board Member (External) Attorney-at-law, TMI Associates
Koji Hatsukawa	Audit & Supervisory Board Member (External) CPA

■ Corporate Vice Presidents

Vice Chairman, Corporate Vice President	Masahiro Koezuka	In charge of Corporate Planning and Business Strategy Office, Public Policy and Business Development Office, Public and Investor Relations Division
Corporate Executive Vice President	Rod Vawdrey	President, International Business
Corporate Executive Vice President	Yoshikazu Kudoh	President, Service Platform Business
Corporate Senior Vice President	Tsuneo Kawatsuma	Executive Vice President, Marketing
Corporate Senior Vice President	Masaaki Hamaba	President, Finance & Social Infrastructure Sales Group Executive Vice President, Network Business Group
Corporate Senior Vice President	Takashi Mori	President, China and JOC Business Head of Global Accounts Promotion Unit Head of JOC Global Business Unit
Corporate Senior Vice President	Norihiko Taniguchi	Executive Vice President, Integration Services Business Head of Global Business Assurance Unit
Corporate Senior Vice President	Noriyuki Toyoki	Executive Vice President, Service Platform Business Senior Vice President, Next Generation Technical Computing Unit
Corporate Senior Vice President	Nobuo Otani	President, Ubiquitous Products Business Group, Service Platform Business
Corporate Senior Vice President	Kazuhiro Igarashi	President, Business Operation Group Vice President, Global Operation Strategy Office
Corporate Senior Vice President	Yoshihiko Hanada	President, Manufacturing & Distribution Industry Sales Group
Corporate Senior Vice President	Hiroyuki Ono	President, Public Sector & Regional Sales Group
Corporate Senior Vice President	Jiro Otsuki	President, Network Business Group, Service Platform Business
Corporate Vice President	Hirofumi Gouda	In charge of Integration Services Business Public Sector & Municipality Solutions
Corporate Vice President	Yutaka Abe	In charge of Marketing Partners Business, Sales Support Head of Partners Business Unit
Corporate Vice President	Shinichi Koizumi	Executive Vice President, Finance & Social Infrastructure Sales Group
Corporate Vice President	Mitsutoshi Hirono	Head of Innovative Business Development Unit, Marketing

Corporate Data

Corporate Vice President	Akira Kabemoto	Platform Global, Service Platform Business Executive Vice Chairman, Fujitsu Technology Solutions
Corporate Vice President	Kuniaki Saito	Head of Ubiquitous Business Strategy Unit, Ubiquitous Products Business Group, Service Platform Business Vice President, Tablet Solutions & Products Office Head of Personal Systems Business Unit
Corporate Vice President	Mitsuya Yasui	In charge of Legal Unit Executive Vice President, Risk Management & Compliance Unit In charge of Security Export Control Office, Intellectual Property Unit
Corporate Vice President	Hiroyasu Takeda	Head of Purchasing Unit Member of Global Business Operation Strategy Office
Corporate Vice President	Hidehiro Tsukano	Head of Corporate Planning and Business Strategy Office Vice President, Device Solution Office
Corporate Vice President	Sanya Uehara	Head of Platform Strategic Planning Unit, Service Platform Business
Corporate Vice President	Takashi Yamada	Head of Business Management Unit, Service Platform Business Member of Marketing
Corporate Vice President	Takato Noda	Head of Enterprise Server Business Unit, Service Platform Business
Corporate Vice President	Hironu Kawakami	Head of Supply Chain Management Unit Senior Vice President, Ubiquitous Products Business Group, Service Platform Business Member of Global Business Operation Strategy Office
Corporate Vice President	Kiyoshi Handa	Executive Vice President, Manufacturing & Distribution Industry Sales Group Head of Distribution Industry Business Unit
Corporate Vice President	Kazuhiko Ogawa	Executive Vice President, Network Business Group, Service Platform Business
Corporate Vice President	Yoshiki Kondo	President, Business Management Operations Group Head of Solution Business Management Unit Head of Field Innovation Unit Member of Marketing
Corporate Vice President	Motoyuki Ozawa	Head of Automotive Industry Business Unit, Manufacturing & Distribution Industry Sales Group
Corporate Vice President	Tango Matsumoto	Head of Marketing Unit General Manager, Design Center General Manager, Advertising Division General Manager, Marketing Transformation Project Office
Corporate Vice President	Tatsuya Tanaka	Head of Manufacturing Industry Business Unit, Manufacturing & Distribution Industry Sales Group

Corporate Vice President	Kazuo Imada	Head of Enterprise Application Business Unit, Integration Services Business
Corporate Vice President	Toshiharu Kitaoka	Executive Vice President, Public Sector & Regional Sales Group Head of West Japan Sales Business Unit
Corporate Vice President	Hiroaki Kondo	Head of Storage Systems Unit, Service Platform Business Head of Platform Solution Unit
Corporate Vice President	Shingo Kagawa	Head of Network Services Business Unit, Integration Services Business General Manager, Digital Media Network Services Division Member of Service Management Unit
Corporate Vice President	Hidenori Furuta	Head of Manufacturing & Distribution Industry Systems Business Unit, Integration Services Business
Corporate Vice President	Katsumi Takada	Head of Mobile Phones Unit, Ubiquitous Products Business Group, Service Platform Business
Corporate Vice President	Youichi Hirose	Executive Vice President, Corporate Finance Unit Vice President, Corporate Controller Division
Corporate Vice President	Akira Endou	Head of Systems Integration Technology Unit, Integration Services Business
Corporate Vice President	Shinji Yoshii	Head of Retail Industry Business Unit, Manufacturing & Distribution Industry Sales Group
Corporate Vice President	Katsumi Nakano	Senior Vice President, Public Sector & Regional Sales Group
Corporate Vice President	Hideki Kiwaki	Head of Financial Systems Unit, Integration Services Business General Manager, JPX Systems Division
Corporate Vice President	Chiseki Sagawa	Head of Global Software Center, Service Platform Business
Corporate Vice President	Takeshi Nakajima	Senior Vice President, Finance & Social Infrastructure Sales Group
Corporate Vice President	Masaki Kubota	Senior Vice President, Finance & Social Infrastructure Sales Group
Corporate Vice President	Makoto Yonekura	Head of Outsourcing Business Unit, Service Platform Business
Corporate Vice President	Akihisa Kamata	Executive Vice President, International Business Head of Global Business Management Unit General Manager, Business Management Division

Financial Information

In accordance with the Amended IAS 19, "Employee Benefits," of the International Financial Reporting Standards (IFRS), which the Fujitsu Group's consolidated subsidiaries outside of Japan have adopted, the figures for FY2012 have been retroactively revised.

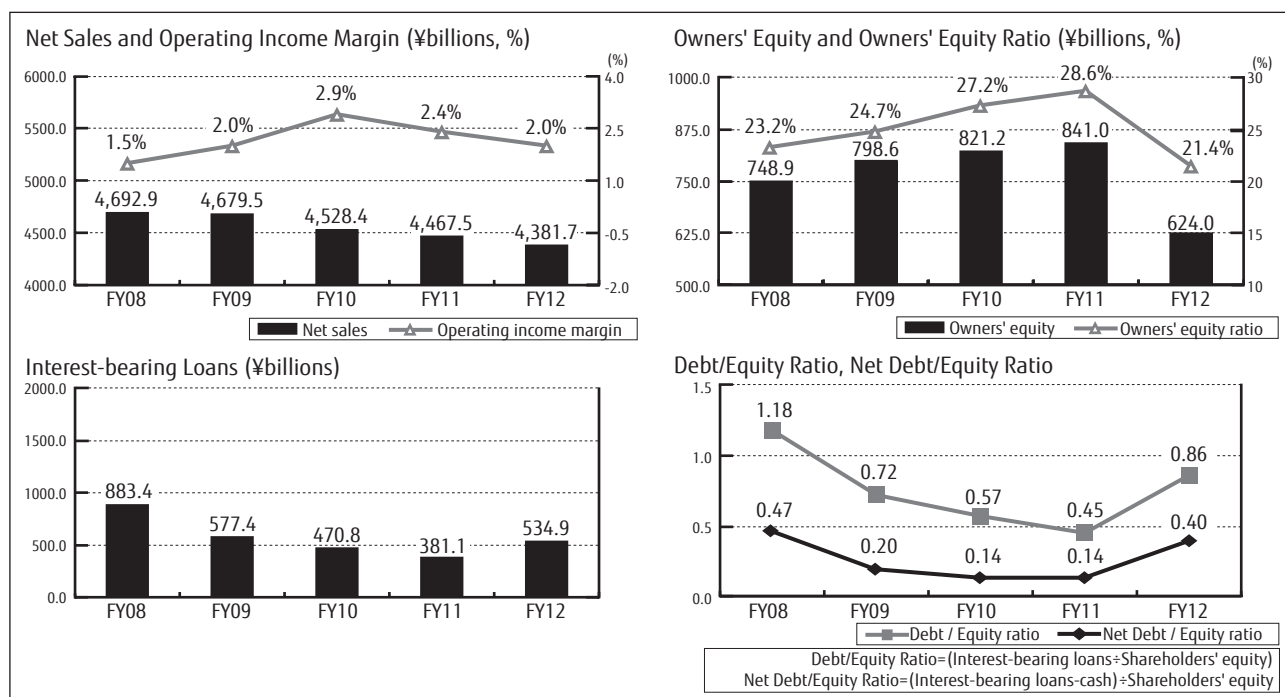
	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Net sales	4,766.8	4,762.7	4,791.4	5,100.1	5,330.8
Japan	3,378.2	3,340.6	3,199.8	3,274.9	3,407.2
Outside Japan	1,388.6	1,422.0	1,591.5	1,825.2	1,923.6
Cost of sales	3,460.9	3,512.5	3,523.4	3,781.6	3,959.5
Cost of sales ratio	72.6%	73.8%	73.5%	74.1%	74.3%
Selling, general and administrative expenses	1,155.6	1,090.0	1,086.5	1,136.4	1,166.3
Operating income (loss)	150.3	160.1	181.4	182.0	204.9
Operating income margin	3.2%	3.4%	3.8%	3.6%	3.8%
Income (Loss) before income taxes and minority interests	157.0	223.5	118.0	214.4	109.4
Net income (loss)	49.7	31.9	68.5	102.4	48.1
Total assets	3,865.5	3,640.1	3,807.1	3,943.7	3,821.9
Interest-bearing loans	1,277.1	1,082.7	928.6	745.8	887.3
Total liabilities	2,847.9	2,619.0	2,717.0	2,783.0	2,691.7
Common stock	324.6	324.6	324.6	324.6	324.6
Owners' equity*	827.1	856.9	917.0	969.5	948.2
Cash flows from operating activities	304.0	277.2	405.5	408.7	322.0
Cash flows from investing activities	67.3	(15.1)	(234.6)	(151.0)	(283.9)
Free cash flow	371.4	262.1	170.8	257.6	38.1
Amounts per share of common stock (yen)					
Basic earnings (loss)	24.55	15.42	32.83	49.54	23.34
Owners' equity*	413.22	414.18	443.20	469.02	458.31
Cash dividends	3.00	6.00	6.00	6.00	8.00
Number of issued shares (thousands)	2,001,962	2,070,018	2,070,018	2,070,018	2,070,018
Number of employees	156,169	150,970	158,491	160,977	167,374
Number of consolidated subsidiaries	455	403	392	393	430
Number of affiliated companies accounted for by the equity method	32	34	28	27	23
Highest stock price during the year (yen)	752	788	1,073	1,052	943

* total net assets

- subscription rights to shares

- minority interests in consolidated subsidiaries

◆ Financial Indices for Previous Five Years



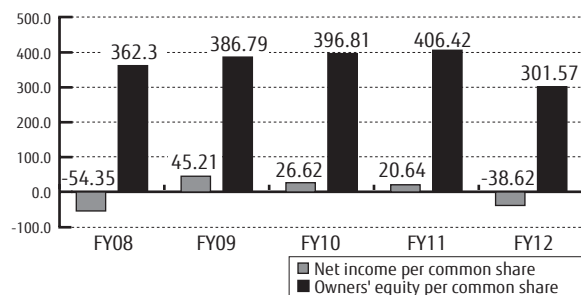
Yen (billions)

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	
4,692.9	4,679.5	4,528.4	4,467.5	4,381.7	Net sales
3,193.1	2,931.2	2,941.0	2,961.4	2,883.5	Japan
1,499.8	1,748.3	1,587.3	1,506.0	1,498.2	Outside Japan
3,491.5	3,436.4	3,270.9	3,232.1	3,177.9	Cost of sales
74.4%	73.4%	72.2%	72.3%	72.5%	Cost of sales ratio
1,132.7	1,148.7	1,124.8	1,130.1	1,115.4	Selling, general and administrative expenses
68.7	94.3	132.5	105.3	88.2	Operating income (loss)
1.5%	2.0%	2.9%	2.4%	2.0%	(Operating income margin)
(113.3)	112.7	102.2	66.7	(52.1)	Income (Loss) before income taxes and minority interests
(112.3)	93.0	55.0	42.7	(79.9)	Net income (loss)
3,221.9	3,228.0	3,024.0	2,945.5	2,920.3	Total assets
883.4	577.4	470.8	381.1	534.9	Interest-bearing loans
2,296.3	2,279.6	2,070.3	1,978.9	2,167.8	Total liabilities
324.6	324.6	324.6	324.6	324.6	Common stock
748.9	798.6	821.2	841.0	624.0	Owners' equity*
248.0	295.3	255.5	240.0	71.0	Cash flows from operating activities
(224.6)	1.0	(142.1)	(190.8)	(161.4)	Cash flows from investing activities
23.4	296.4	113.4	49.1	(90.4)	Free cash flow
					Amounts per share of common stock (yen)
(54.35)	45.21	26.62	20.64	(38.62)	Basic earnings (loss)
362.30	386.79	396.81	406.42	301.57	Owners' equity*
8.00	8.00	10.00	10.00	5.00	Cash dividends
2,070,018	2,070,018	2,070,018	2,070,018	2,070,018	Number of issued shares (thousands)
165,612	172,438	172,336	173,155	168,733	Number of employees
480	540	535	538	514	Number of consolidated subsidiaries
20	20	15	18	26	Number of affiliated companies accounted for by the equity method
869	661	673	495	446	Highest stock price during the year (yen)

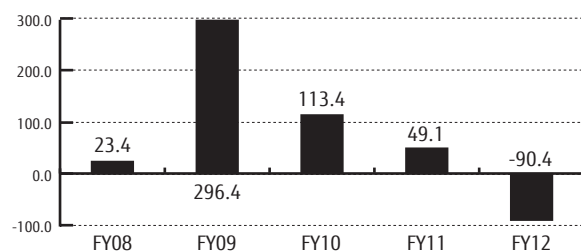
☆ Record-setting performance (¥billions)		
Net sales	FY2000	5,484.4
Operating income	FY2000	244.0
Net income	FY2006	102.4

* total net assets
- subscription rights to shares
- minority interests in consolidated subsidiaries

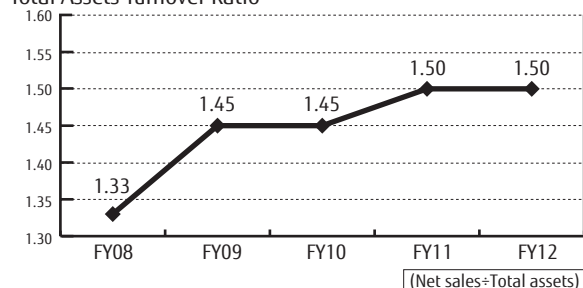
Net Income per Common Share and Owners' Equity per Common Share (¥)



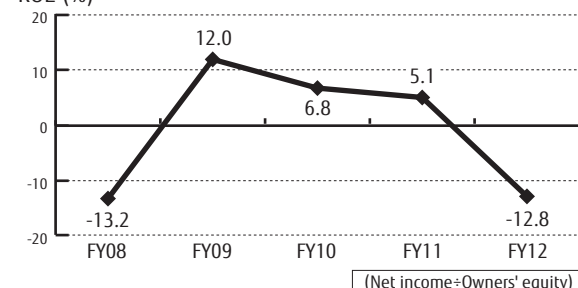
Free Cash Flow (¥billion)



Total Assets Turnover Ratio



ROE (%)



Business Segment Information

In accordance with the Amended IAS 19, "Employee Benefits," of the International Financial Reporting Standards (IFRS), which the Fujitsu Group's consolidated subsidiaries outside of Japan have adopted, the figures for FY2012 have been retroactively revised.

1. Quarterly Financial Results by Business Segment (Including intersegment sales)

	FY 2009				FY 2010				FY 2011				
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Technology Solutions	Net sales	672.7	761.6	754.8	940.1	665.7	735.0	718.1	895.4	659.1	726.2	686.1	863.3
	Japan	403.1	474.5	451.8	632.8	403.6	482.3	444.6	611.5	402.7	471.9	443.4	594.3
	Outside Japan	269.6	287.0	302.9	307.2	262.0	252.6	273.5	283.9	256.3	254.3	242.6	268.9
	Operating income (loss)	(11.3)	42.6	31.5	90.7	8.5	47.7	24.9	81.5	2.5	43.1	25.9	99.6
	Operating income margin	(1.7%)	5.6%	4.2%	9.6%	1.3%	6.5%	3.5%	9.1%	0.4%	5.9%	3.8%	11.5%
	Services												
	Operating income	3.1	31.2	21.0	72.1	6.6	31.8	19.0	59.7	2.0	27.9	22.1	71.8
	Operating income margin	0.6%	5.1%	3.5%	9.5%	1.2%	5.4%	3.3%	8.4%	0.4%	4.8%	4.0%	10.4%
	System Platforms												
	Operating income (loss)	(14.5)	11.4	10.5	18.5	1.9	15.9	5.9	21.7	0.4	15.2	3.7	27.8
Operating income margin	(12.5%)	7.9%	7.2%	10.3%	1.5%	10.8%	4.3%	11.7%	0.4%	10.7%	2.9%	16.4%	
Ubiquitous Solutions	Net sales	254.1	257.2	296.7	311.5	276.8	264.3	289.5	294.8	235.4	280.3	301.1	337.2
	Japan	188.1	178.4	214.1	233.5	212.3	198.3	214.8	226.1	178.8	208.6	233.8	263.5
	Outside Japan	66.0	78.7	82.6	77.9	64.5	66.0	74.7	68.6	56.5	71.6	67.3	73.7
	Operating income (loss)	11.8	1.2	16.2	11.3	10.6	4.4	3.6	3.8	—	4.3	2.0	13.5
	Operating income margin	4.7%	0.5%	5.5%	3.6%	3.8%	1.7%	1.2%	1.3%	0.0%	1.5%	0.7%	4.0%
Device Solutions	Net sales	129.5	148.4	151.8	159.2	158.5	161.1	155.3	155.5	140.8	147.5	138.1	158.0
	Japan	74.8	84.2	84.9	87.8	83.9	90.7	93.4	93.1	81.3	88.2	82.1	91.2
	Outside Japan	54.6	64.1	66.9	71.4	74.5	70.3	61.9	62.4	59.5	59.2	56.0	66.8
	Operating income (loss)	(16.1)	(1.9)	3.3	5.7	6.0	5.2	8.4	1.2	(1.0)	(3.8)	(8.4)	3.0
	Operating income margin	(12.5%)	(1.3%)	2.2%	3.6%	3.8%	3.2%	5.4%	0.8%	(0.7%)	(2.6%)	(6.1%)	1.9%
Other/ Elimination and Corporate	Net sales	(12.2)	(24.9)	(56.6)	(64.7)	(53.9)	(60.2)	(66.6)	(61.3)	(49.3)	(47.9)	(45.8)	(63.1)
	Operating income	(21.5)	(23.0)	(17.5)	(28.7)	(15.2)	(20.3)	(15.7)	(22.5)	(18.6)	(19.5)	(16.4)	(21.1)
Total	Net sales	1,044.3	1,142.3	1,146.7	1,346.1	1,047.2	1,100.1	1,096.4	1,284.5	986.0	1,106.2	1,079.7	1,295.5
	Japan	632.7	694.6	704.8	898.9	654.1	717.3	693.5	875.7	619.6	727.1	720.0	894.6
	Outside Japan	411.5	447.6	441.9	447.1	393.1	382.7	402.8	408.8	366.3	379.1	359.6	400.8
	Operating income (loss)	(37.1)	18.9	33.6	78.9	10.0	37.1	21.2	64.1	(17.1)	24.1	3.1	95.0
	Operating income margin	(3.6%)	1.7%	2.9%	5.9%	1.0%	3.4%	1.9%	5.0%	(1.7%)	2.2%	0.3%	7.3%

2. Quarterly Net Sales by Principal Products and Services

	FY 2009				FY 2010				FY 2011			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Technology Solutions	672.7	761.6	754.8	940.1	665.7	735.0	718.1	895.4	659.1	726.2	686.1	863.3
Services	556.4	617.5	608.1	759.8	542.0	587.1	580.7	709.5	534.0	584.6	559.1	693.4
Solutions/SI	172.2	204.1	190.8	268.5	172.4	207.0	189.6	260.8	168.5	207.7	191.5	257.1
Infrastructure Services	384.2	413.3	417.2	491.2	369.6	380.0	391.1	448.7	365.5	376.9	367.6	436.3
System Platforms	116.3	144.1	146.6	180.2	123.6	147.9	137.3	185.8	125.1	141.6	127.0	169.8
System Products	55.7	77.1	74.4	106.9	54.3	82.3	76.3	113.5	62.8	68.7	57.8	93.2
Network Products	60.6	66.9	72.1	73.3	69.3	65.6	60.9	72.3	62.2	72.9	69.1	76.5
Ubiquitous Solutions	254.1	257.2	296.7	311.5	276.8	264.3	289.5	294.8	235.4	280.3	301.1	337.2
PCs/Mobile Phones	193.1	186.7	214.6	222.6	202.7	186.9	224.9	227.9	190.8	207.4	232.4	258.7
Mobilewear	61.0	70.5	82.0	88.8	74.1	77.3	64.6	66.9	44.5	72.8	68.7	78.5
Device Solutions	129.5	148.4	151.8	159.2	158.5	161.1	155.3	155.5	140.8	147.5	138.1	158.0
LSI	69.5	82.4	83.5	84.4	80.5	88.7	87.4	86.9	77.0	85.7	75.6	88.7
Electronic Components	60.4	66.6	68.9	75.4	78.4	72.7	68.3	68.9	64.0	62.1	62.8	69.5

Yen (billions)

	FY 2012			
	1Q	2Q	3Q	4Q
	627.1	713.3	700.6	901.3
	402.2	478.2	451.2	604.6
	224.8	235.1	249.3	296.6
	(0.8)	44.5	21.8	108.3
	(0.1%)	6.2%	3.1%	12.0%
	3.2	30.7	20.0	70.5
	0.6%	5.3%	3.5%	9.8%
	(4.0)	13.7	1.8	37.8
	(3.6%)	10.0%	1.5%	21.0%
	234.6	314.7	266.5	274.3
	175.8	250.2	200.3	196.6
	58.7	64.5	66.1	77.7
	(2.0)	12.4	(2.0)	1.2
	(0.9%)	4.0%	(0.8%)	0.4%
	130.3	138.3	129.5	142.1
	72.0	78.1	73.0	72.7
	58.3	60.1	56.4	69.4
	(3.6)	(3.3)	(9.3)	2.1
	(2.8%)	(2.4%)	(7.2%)	1.5%
	(34.7)	(51.9)	(48.3)	(56.1)
	(20.2)	(22.5)	(16.3)	(21.9)
	957.3	1,114.4	1,048.2	1,261.6
	618.9	759.5	681.3	823.6
	338.3	354.8	366.9	438.0
	(26.7)	31.0	(5.8)	89.7
	(2.8%)	2.8%	(0.6%)	7.1%

Yen (billions)

	FY 2012			
	1Q	2Q	3Q	4Q
	627.1	713.3	700.6	901.3
	513.6	575.6	576.5	721.4
	170.5	210.2	194.8	261.5
	343.1	365.3	381.7	459.8
	113.4	137.6	124.1	179.8
	49.1	61.7	58.6	93.4
	64.3	75.9	65.4	86.4
	234.6	314.7	266.5	274.3
	170.6	249.3	206.9	195.8
	63.9	65.4	59.5	78.5
	130.3	138.3	129.5	142.1
	67.8	76.2	70.6	74.8
	62.7	62.3	59.3	68.1

1. Yearly Financial Results by Business Segment (Including intersegment sales)

Yen (billions)

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
	Full Year	Full Year	Full Year	Full Year	Full Year
Net Sales	3,089.2	3,129.3	3,014.3	2,934.9	2,942.3
Japan	2,114.3	1,962.3	1,942.1	1,912.5	1,936.4
Outside Japan	974.9	1,166.9	1,072.1	1,022.3	1,005.9
Operating income	201.2	153.5	162.8	171.2	173.9
Operating income margin	6.5%	4.9%	5.4%	5.8%	5.9%
Technology Solutions					
Services					
Operating income	168.6	127.5	117.3	124.0	124.6
(Operating income margin)	6.8%	5.0%	4.9%	5.2%	5.2%
System Platforms					
Operating income	32.5	25.9	45.5	47.2	49.3
Operating income margin	5.3%	4.4%	7.7%	8.4%	8.9%
Ubiquitous Solutions					
Net sales	1,002.1	1,119.6	1,125.6	1,154.2	1,090.2
Japan	853.5	814.2	851.6	884.9	823.0
Outside Japan	148.5	305.4	273.9	269.3	267.1
Operating income	29.8	40.6	22.6	19.9	9.6
Operating income margin	3.0%	3.6%	2.0%	1.7%	0.9%
Device Solutions					
Net sales	650.1	589.0	630.6	584.7	540.3
Japan	402.0	331.8	361.3	342.9	295.9
Outside Japan	248.0	257.1	269.2	241.7	244.4
Operating income (loss)	(75.8)	(9.0)	20.9	(10.1)	(14.2)
Operating income margin	(11.7%)	(1.5%)	3.3%	(1.7%)	(2.6%)
Other/ Elimination and Corporate					
Net sales	(48.5)	(158.6)	(242.2)	(206.3)	(191.2)
Operating income	(86.3)	(90.8)	(73.9)	(75.7)	(81.0)
Total					
Net sales	4,692.9	4,679.5	4,528.4	4,467.5	4,381.7
Japan	3,193.1	2,931.2	2,941.0	2,961.4	2,883.5
Outside Japan	1,499.8	1,748.3	1,587.3	1,506.0	1,498.2
Operating income	68.7	94.3	132.5	105.3	88.2
Operating income margin	1.5%	2.0%	2.9%	2.4%	2.0%

2. Yearly Net Sales by Principal Products and Services

Yen (billions)

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Technology Solutions	3,089.2	3,129.3	3,014.3	2,934.9	2,942.3
Services	2,470.1	2,541.8	2,419.5	2,371.2	2,387.2
Solutions/SI	911.5	835.8	830.0	824.8	837.1
Infrastructure Services	1,558.5	1,706.0	1,589.5	1,546.4	1,550.0
System Platforms	619.1	587.4	594.8	563.6	555.1
System Products	302.0	314.3	326.5	282.7	262.9
Network Products	317.1	273.1	268.2	280.8	292.2
Ubiquitous Solutions	1,002.1	1,119.6	1,125.6	1,154.2	1,090.2
PCs/Mobile Phones	676.2	817.1	842.5	889.5	822.8
Mobilewear	325.8	302.5	283.1	264.7	267.4
Device Solutions	650.1	589.0	630.6	584.7	540.3
LSI	406.6	320.0	343.7	327.1	289.6
Electronic Components	247.9	271.4	288.5	258.6	252.5

Corporate Data

Geographic Segment Information (Including intersegment sales)

In accordance with the Amended IAS 19, "Employee Benefits," of the International Financial Reporting Standards (IFRS), which the Fujitsu Group's consolidated subsidiaries outside of Japan have adopted, the figures for FY2012 have been retroactively revised.

		FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Japan						
	Net sales	4,071.4	4,024.5	3,944.4	4,077.1	4,229.7
	Operating income	203.7	187.8	185.8	191.8	240.9
EMEA						
	Net sales	563.3	596.9	632.5	736.3	769.9
	Operating income(loss)	6.6	11.7	22.9	24.1	0.7
The Americas						
	Net sales	274.6	298.9	363.4	442.3	469.9
	Operating income(loss)	(13.1)	4.3	13.5	8.4	9.2
APAC & China						
	Net sales	579.1	602.8	718.8	807.1	855.0
	Operating income	13.5	12.1	14.9	11.6	14.8
Elimination & Corporate						
	Net sales	(721.8)	(760.4)	(867.8)	(962.8)	(993.8)
	Operating income(loss)	(60.4)	(55.8)	(55.7)	(54.0)	(60.7)
Total						
	Net sales	4,766.8	4,762.7	4,791.4	5,100.1	5,330.8
	Operating income	150.3	160.1	181.4	182.0	204.9

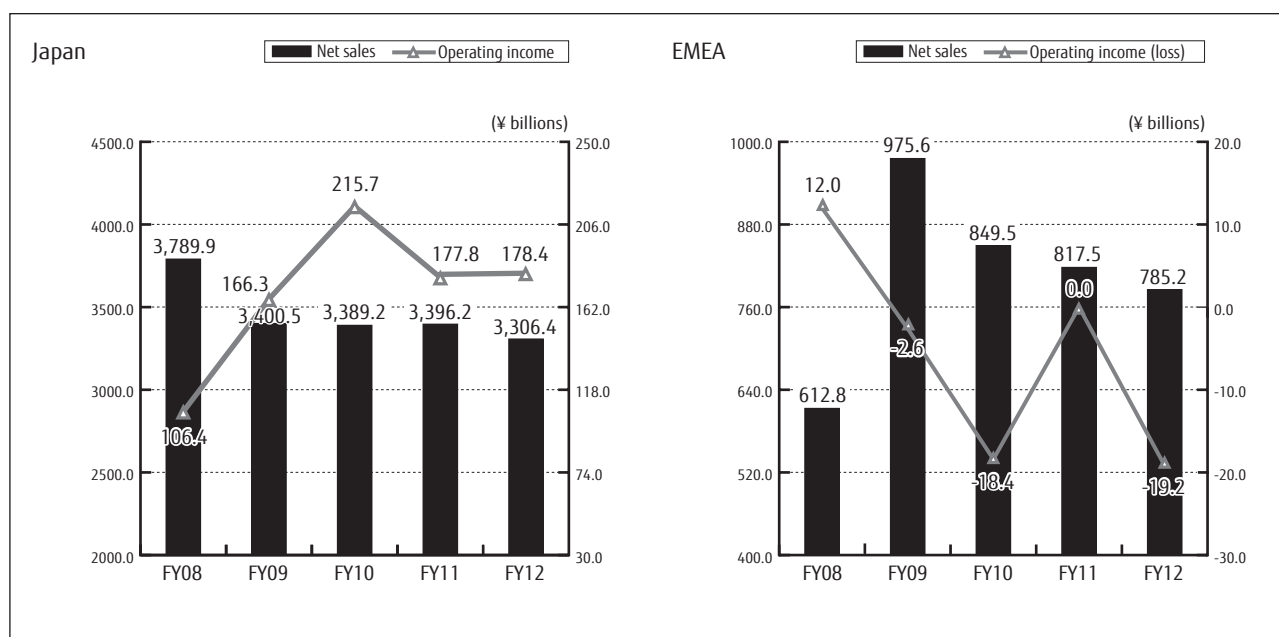
< Sales outside Japan by Customer's Geographic Location >

EMEA	605.0	633.2	689.7	795.8	839.7
The Americas	324.2	320.9	388.1	472.9	521.9
APAC & China	459.3	467.8	513.6	556.4	561.9
Total	1,388.6	1,422.0	1,591.5	1,825.2	1,923.6

< Percentage of Sales outside Japan by Customer's Geographic Location >

EMEA	12.7	13.3	14.4	15.6	15.8
The Americas	6.8	6.8	8.1	9.3	9.8
APAC & China	9.6	9.8	10.7	10.9	10.5
Total	29.1	29.9	33.2	35.8	36.1

Net Sales by Geographic Segment for Previous Five Years

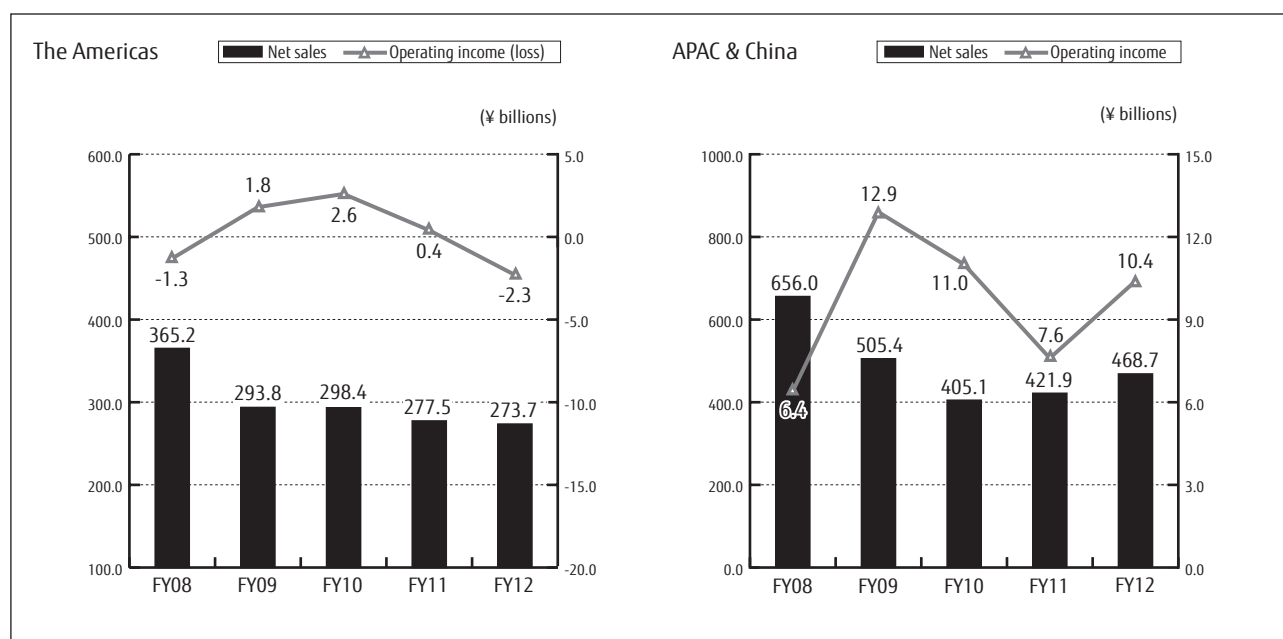


Yen (billions)

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012		
						Japan
3,789.9	3,400.5	3,389.2	3,396.2	3,306.4	Net sales	
106.4	166.3	215.7	177.8	178.4	Operating income	
						EMEA
612.8	975.6	849.5	817.5	785.2	Net sales	
12.0	(2.6)	(18.4)	(0.0)	(19.2)	Operating income(loss)	
						The Americas
365.2	293.8	298.4	277.5	273.7	Net sales	
(1.3)	1.8	2.6	0.4	(2.3)	Operating income(loss)	
						APAC & China
656.0	505.4	405.1	421.9	468.7	Net sales	
6.4	12.9	11.0	7.6	10.4	Operating income	
						Elimination & Corporate
(731.1)	(496.0)	(414.0)	(445.7)	(452.4)	Net sales	
(54.9)	(84.1)	(78.3)	(80.6)	(79.0)	Operating income(loss)	
						Total
4,692.9	4,679.5	4,528.4	4,467.5	4,381.7	Net sales	
68.7	94.3	132.5	105.3	88.2	Operating income	

657.0	981.6	845.4	809.2	768.1		EMEA
391.4	321.6	322.2	286.5	287.7		The Americas
451.3	445.0	419.6	410.2	442.3		APAC & China
1,499.8	1,748.3	1,587.3	1,506.0	1,498.2		Total

						(%)
14.0	21.0	18.7	18.1	17.5		EMEA
8.4	6.9	7.1	6.4	6.6		The Americas
9.6	9.5	9.3	9.2	10.1		APAC & China
32.0	37.4	35.1	33.7	34.2		Total

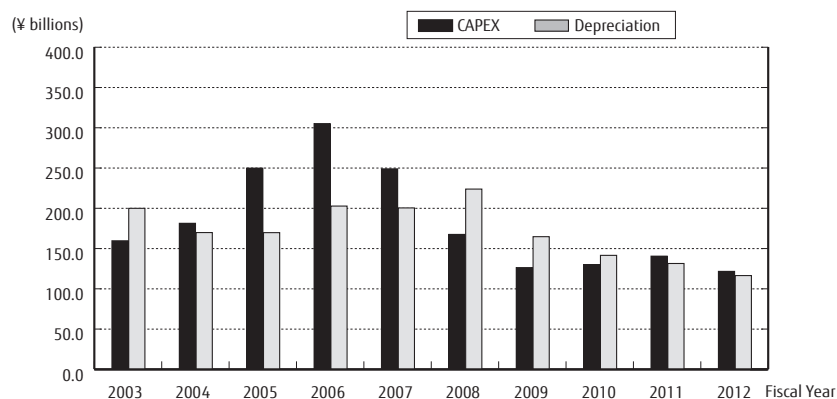


Corporate Data

Capital Expenditures (CAPEX) and Depreciation

Yen (billions)

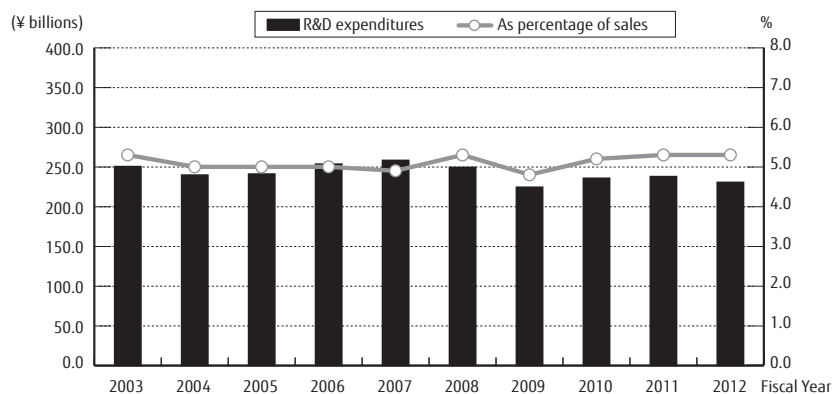
	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Capital Expenditures	159.7	181.4	249.9	305.2	249.0	167.6	126.4	130.2	140.6	121.7
Depreciation	200.0	169.9	169.8	202.8	200.5	223.9	164.8	141.6	131.5	116.5



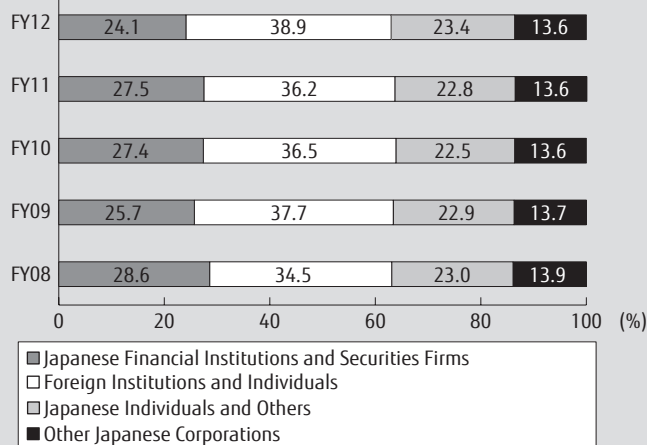
R&D Expenditures and as Percentage of Sales

Yen (billions), %

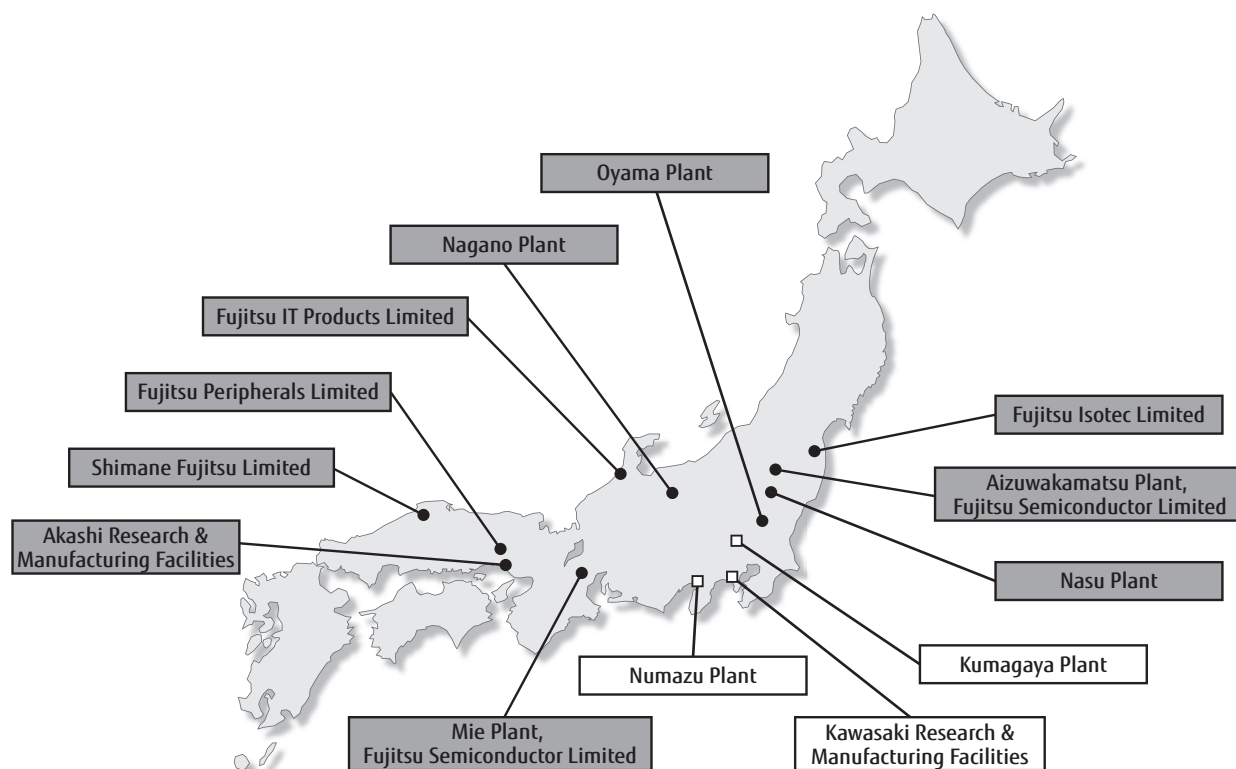
	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
R&D Expenditures	250.9	240.2	241.5	254.0	258.7	249.9	224.9	236.2	238.3	231.0
As percentage of sales	5.3	5.0	5.0	5.0	4.9	5.3	4.8	5.2	5.3	5.3



Ownership of Shares



Principal Development and Manufacturing Facilities in Japan



Fujitsu's Development and Manufacturing Facilities

Name	Location	Profile	Number of Employees *1	Related Business Segment
Development Facilities				
Kawasaki Research & Manufacturing Facilities/ Main Office	Kawasaki-shi, Kanagawa	Development of information systems, communication systems, PCs, mobile phones, and their related software	Approx. 9,300	System/network products, PCs, mobile phones, etc.
Kumagaya Plant	Kumagaya-shi, Saitama	POS/ATM call center (Fujitsu Frontech Limited)	Approx. 300	Solutions/ Systems integration
Numazu Plant	Numazu-shi, Shizuoka	Development of basic computer software and middleware; testing and quality assurance of large-scale computers	Approx. 1,400	System products
Manufacturing Facilities				
Oyama Plant	Oyama-shi, Tochigi	Leading-edge optical transmission equipment and wireless base station equipment (Fujitsu Telecom Networks Limited), optical components (Fujitsu Optical Components Limited)	Approx. 2,100	Network products
Nasu Plant	Otawara-shi, Tochigi	Mobile phones (Fujitsu Mobile-phone Products Limited), radio wave equipment, infrared ray equipment	Approx. 780	Mobile phones
Nagano Plant	Nagano-shi, Nagano	Printed circuit boards (Fujitsu Interconnect Technologies Limited)	Approx. 1,200	Electronic components
Akashi Research & Manufacturing Facilities	Akashi-shi, Hyogo	System printers (Fujitsu Peripherals Limited)	Approx. 700	System products

*1 Approximate number of employees (excluding dispatched and contract workers) as of March 2013, including employees of Group subsidiaries.

Corporate Data

Principal Subsidiaries' Manufacturing Facilities

Subsidiaries	Sites	Location	Products	Related Business Segment
Listed Subsidiaries				
FDK Corporation	Kosai Plant	Kosai-shi, Shizuoka	Toners, high-frequency devices	Electronic components
	Sanyo Plant	Sanyoonoda-shi, Yamaguchi	Piezoceramic products, multilayer chip power inductors, coil devices	
	FDK Energy Co., Ltd.	Kosai-shi, Shizuoka	Alkaline batteries, cylindrical lithium primary batteries	
	FDK Twicell Co., Ltd.	Takasaki-shi, Gunma	Nickel-hydrate batteries	
	FDK Tottori Co., Ltd.	Iwami-gun, Tottori	Cylindrical lithium primary batteries, coin-type lithium secondary batteries, thin type primary lithium batteries	
	Asahi Kasei FDK Energy Device Co., Ltd.	Kosai-shi, Shizuoka	Lithium ion capacitors	
	FDK Engineering Corporation	Hamamatsu-shi, Shizuoka	Various manufacturing equipment	
Shinko Electric Industries Co., Ltd.	Kohoku Plant / HQ	Nagano-shi, Nagano	Lead frames, plastic laminated package, glass-to-metal seals, ceramic electrostatic chuck, heat spreader, IC assembly	Electronic components
	Wakaho Plant	Nagano-shi, Nagano		
	Takaoka Plant	Nakano-shi, Nagano		
	Arai Plant	Myoko-shi, Niigata		
	Kyogase Plant	Agano-shi, Niigata		
Fujitsu Component Limited	Engineering & Development Center	Suzaka-shi, Nagano	Connectors, keyboards, server console switches, touch panels, thermal printers, wireless modules	Electronic components
	Shinano Fujitsu Ltd.	Iiyama-shi, Nagano	Relays	
	Miyazaki Fujitsu Components Ltd.	Nichinan-shi, Miyazaki		
Fujitsu Frontech Limited	Tokyo Plant / HQ	Inagi-shi, Tokyo	ATMs, banking terminals, POS terminals, handy terminals, RFIDs, totalizer equipment, various display equipment, palm vein authentication devices	Solutions/ Systems integration
	Niigata Plant	Tsubame-shi, Niigata		
Unlisted Subsidiaries				
Shimane Fujitsu Limited	Headquarters	Izumo-shi, Shimane	Notebook PCs	PCs
PFU Limited	HQ	Kahoku-shi, Ishikawa	Image scanners, information kiosk terminals	Infrastructure services
Fujitsu Isotec Limited	Headquarters	Date-shi, Fukushima	Desktop PCs, x86 servers, printers	System products, PCs
Fujitsu IT Products Limited	Headquarters	Kahoku-shi, Ishikawa	Servers, storage systems	System products
Fujitsu I-Network Systems Limited	Yamanashi Plant	Minamialps-shi, Yamanashi	IP-PBXs, routers, switching equipment	Infrastructure services
Fujitsu Optical Components Limited	Oyama Plant	Oyama-shi, Tochigi	Optical modules, optical devices	Electronic components
Fujitsu Peripherals Limited	Headquarters	Kato-shi, Hyogo	Displays, note PCs (tablet), mobile information devices, system printers, various equipment and components for industrial use	System products, PCs, mobile phones
	Akashi Office	Akashi-shi, Hyogo		
Fujitsu Semiconductor Limited	Aizuwakamatsu Plant	Aizuwakamatsu-shi, Fukushima	Standard logic LSI devices	LSI
	Mie Plant	Kuwana-shi, Mie	Leading-edge logic LSI devices	
	Fujitsu Semiconductor Technology, Inc.	Aizuwakamatsu-shi, Fukushima	Standard logic LSI devices	
Fujitsu Telecom Networks Limited	Oyama Plant	Oyama-shi, Tochigi	Photonics network equipment, access network equipment, power electronics equipment, security equipment	Network products
	Sekijou Plant	Chikusei-shi, Ibaraki		
	Kyowa Plant	Chikusei-shi, Ibaraki		
	Furudono Plant	Ishikawa-gun, Fukushima		
Fujitsu Ten Limited	Tochigi Fujitsu Ten Limited	Oyama-shi, Tochigi	Audio and navigation products and electronic equipment for automobiles	Mobilewear
	Nakatsugawa Plant	Nakatsugawa-shi, Gifu		
	Fujitsu Ten Technosepta Co., Ltd.	Nishi-ku, Kobe-shi	Plastic parts for automobiles	
Outside Japan				
Fujitsu Technology Solutions (Holding) B.V.	Augsburg Plant	Bavaria, Germany	x86 Servers, PCs	System products, PCs
Fujitsu Network Communications, Inc.	Richardson Plant	Texas, US	Optical transmission systems	Network products
Fujitsu Computer Products of Vietnam, Inc.	Vietnam Plant	Ho Chi Minh City, Vietnam	Printed circuit boards, printed circuit board units	Electronic components

Listed Subsidiaries in Japan

Subsidiary	Abbreviation	President	Location	Phone	Business	Number of Employees	Capital (¥ million)	Share Holding Ratio (%)*	Established
FDK Corporation [TSE, 2nd section]	FDK	Michimasa Mochizuki	Minato-ku, Tokyo	+81-3-3434-1271	Manufacturing and sales of primary and secondary batteries and power storage devices as well as materials and components for electronics, including their application products and equipment	1,898	28,301	64.63	February 7, 1950
Shinko Electric Industries Co., Ltd. [TSE, 1st section]	—	Fumio Kuraishi	Nagano-shi, Nagano	+81-26-283-1000	Manufacturing and sales of semiconductor packages	4,332	24,223	50.06	September 12, 1946
NIFTY Corporation [TSE, 2nd section]	NIF	Kenji Mitake	Shinjuku-ku, Tokyo	+81-3-6807-4500	ISP business, web services business and cloud business	711	3,747	66.59	February 4, 1986
Fujitsu Component Limited [TSE, 2nd section]	FCL	Koichi Ishizaka	Shinagawa-ku, Tokyo	+81-3-5449-7000	Manufacturing and sales of electromagnetic components such as relays, connecting components, input and output devices such as keyboards, and other electronic components	1,276	6,764	57.0	September 17, 2001
Fujitsu Broad Solution & Consulting Inc. [TSE JASDAQ Standard]	BSC	Hajime Kojima	Minato-ku, Tokyo	+81-3-3570-4111	Software development and provision of related solutions and services	1,931	1,970	56.44	November 20, 1963
Fujitsu Frontech Limited [TSE, 2nd section]	FTEC	Bunmei Shimojima	Inagi-shi, Tokyo	+81-42-377-5111	Development, manufacturing, and sales of ATMs, POS terminals, LED display systems, and provision of related system development, solutions, and services for deploying and operating ATMs and POS terminals	2,210	8,458	53.90	November 9, 1940

* The ratio of shares held by Fujitsu Limited.

Principal Subsidiaries and Affiliated Companies

As of October 2013

■ The Americas

[Subsidiaries]

● indicates manufacturing site

1 Fujitsu America, Inc. [FAI]	Address	1250 East Arques Avenue, Sunnyvale, CA 94085, USA	Share Holding Ratio(%)	100 (100% owned by FNAH*)
	Tel	+1-800-831-3183		
	Capital	US\$664.0K	Established	2009
	Business	Sales of platform products, provision of IT services and systems integration.	Number of Employees	2,584
2 Fujitsu Canada, Inc. [FCI]	Address	6975 Creditview Road, Mississauga, ON, L5N 8E9, Canada	Share Holding Ratio(%)	100 (100% owned by FAI)
	Tel	+1-905-286-9666		
	Capital	CAN\$1.9M	Established	1976
	Business	Sales of platform products, provision of IT services and systems integration.	Number of Employees	365
3 Fujitsu Computer Products of America, Inc. [FCPA]	Address	1250 East Arques Avenue, Sunnyvale, CA 94085-4701 USA	Share Holding Ratio(%)	100 (100% owned by FMSA)
	Tel	+1-408-746-6000		
	Capital	US\$10.8M	Established	1991
	Business	Document capture solutions for business and personal environments, backed by a comprehensive portfolio of service and support programs.	Number of Employees	178
4 Fujitsu do Brasil Ltda. [FBR]	Address	Rua Treze de Maio, 1633-1 Andar, Edifício Fujitsu, CEP 01327-905, Bela Vista, São Paulo-SP, Brazil	Share Holding Ratio(%)	100
	Tel	+55-11-3265-0880		
	Capital	R\$60.1M	Established	1972
	Business	Sales and maintenance of PRIMEQUEST, ETERNUS, scanners and PalmSecure, and provision of IT services.	Number of Employees	272
5 Fujitsu Frontech North America, Inc. [FFNA]	Address	27121 Towne Centre Dr., Suite 100 Foothill Ranch, CA USA 92610-3436	Share Holding Ratio(%)	100 (100% owned by Fujitsu Frontech Limited)
	Tel	+1-949-855-5500		
	Capital	US\$17.1M	Established	2009
	Business	Development & manufacturing of Retail POS (Point Of Sale) and SCO (Self Check-Out) systems, Cash Dispensers and Recyclers, Palm Vein Biometric and RFID Solutions.	Number of Employees	
6 Fujitsu Laboratories of America, Inc. [FLA]	Address	1240 East Arques Avenue, M/S 345 Sunnyvale, CA 94085, USA	Share Holding Ratio(%)	100 (100% owned by Fujitsu Laboratories Ltd.)
	Tel	+1-408-530-4500		
	Capital	US\$4.8M	Established	1993
	Business	Healthcare, education, smart energy, software validation, server technologies, network systems, and wireless communications.	Number of Employees	
7 Fujitsu Management Services of America, Inc. [FMSA]	Address	1250 East Arques Avenue, Sunnyvale, CA 94085-3470, USA	Share Holding Ratio(%)	100
	Tel	+1-408-746-6200		
	Capital	US\$487.5M	Established	1968
	Business	Delivery of business, financial and administrative support services to Fujitsu North American Group Companies (FNACs) and Fujitsu Limited and provision of compliance support.	Number of Employees	107
8 Fujitsu Network Communications Inc. [FNC]	Address	2801 Telecom Parkway, Richardson, TX 75082, USA	Share Holding Ratio(%)	100
	Tel	+1-972-690-6000		
	Capital	US\$240.8M	Established	1991
	Business	Development, manufacturing, sales, construction, installation, and maintenance of telecommunications equipment.	Number of Employees	1,417
9 Fujitsu Semiconductor America, Inc. [FSA]	Address	1250 East Arques Avenue, M/S 333, Sunnyvale, CA 94085-5401, USA	Share Holding Ratio(%)	100 (100% owned by FSL)
	Tel	+1-408-737-5600		
	Capital	US\$15.0M	Established	1979
	Business	Import/export, sales, and R&D of electronic devices.	Number of Employees	
10 GLOVIA International, Inc. [GII]	Address	2250 East Imperial Highway, Suite 200, El Segundo, CA 90245, USA	Share Holding Ratio(%)	100
	Tel	+1-310-563-7000		
	Capital	US\$40.4M	Established	1997
	Business	Extended ERP solutions for the manufacturing industry (from contract designs to large-scale manufacturings), and SaaS-related business.	Number of Employees	

* Fujitsu North America Holdings, Inc.

■ EMEA (Including India)

[Subsidiaries]

● indicates manufacturing site

1 Fujitsu Finland Oy	Address	Valimotie 16, 00380 Helsinki, Finland	Share Holding Ratio(%)	100 (100% owned by FSH BV*)
	Tel	+358-45-7880-4000		
	Capital	€45.5M	Established	1960
	Business	Sales of platform products, provision of IT services and systems integration.	Number of Employees	2,701
2 Fujitsu India Private Limited [FIPL]	Address	15th Floor, Bldg. No. 9A, Phase III, DLF Cyber City, Gurgaon, Haryana - 122002, India	Share Holding Ratio(%)	100 (100% owned by FTS)
	Tel	+91-124-470-5100		
	Capital	Rs. 230.0M	Established	1997
	Business	Sales of IT infrastructure products, solutions, and services.	Number of Employees	99
3 Fujitsu Laboratories of Europe Ltd. [FLE]	Address	Hayes Park Central, Hayes End Road, Hayes, Middlesex UB4 8FE, UK	Share Holding Ratio(%)	100 (100% owned by Fujitsu Laboratories Ltd.)
	Tel	+44-20-8573-4444		
	Capital	£670.0K	Established	2001
	Business	Wireless network, HPC applications, and cloud computing.	Number of Employees	
4 Fujitsu Semiconductor Europe GmbH [FSEU]	Address	Pittlerstrasse 47, 63225 Langen, Germany	Share Holding Ratio(%)	100 (100% owned by FSL)
	Tel	+49-6103-690-0		
	Capital	€3.3M	Established	1980
	Business	Sales, R&D of semiconductor solutions.	Number of Employees	
5 Fujitsu Services Holdings PLC [FS]	Address	22 Baker Street, London, W1U 3BW, UK	Share Holding Ratio(%)	100
	Tel	+44-87-354-5555		
	Capital	£798.0M	Established	1968
	Business	Provision of IT infrastructure services, focusing on outsourcing services.	Number of Employees	16,109
6 Fujitsu Technology Solutions (Holding) B.V. [FTS]	Address	Highlight Towers, Mies-van-der-Rohe-Strasse 8, 80807 Munich, Germany (*Operating HQ)	Share Holding Ratio(%)	100
	Tel	+49-89-62060-1210		
	Capital	€272.8M	Established	1999
	Business	Sales of IT infrastructure products, solutions, and services.	Number of Employees	12,738

* Fujitsu Services Holding B.V.

■ APAC

[Subsidiaries]

1 Fujitsu Asia Pte. Ltd. [FAPL]	Address	20 Science Park Road #03-37, Tele Tech Park, Singapore Science Park II, Singapore, 117674	Share Holding Ratio(%)	100
	Tel	+65-6512-7555		
	Capital	S\$29.4M	Established	1997
	Business	Information processing base for the ASEAN region, delivery of services, and sales support for international procurement of telecommunications equipment.	Number of Employees	501
2 Fujitsu Australia Limited [FAL]	Address	Level 16, 15 Blue Street, North Sydney, NSW 2060, Australia	Share Holding Ratio(%)	100
	Tel	+61-2-9113-9200		
	Capital	A\$262.8M	Established	1972
	Business	Design, configuration, maintenance, and operation for information and communication technology-based solutions and services.	Number of Employees	4,491
3 Fujitsu Computer Products of Vietnam, Inc. [FCV]	Address	31, 3A Street, Bien Hoa Industrial Zone II, Dong Nai Province, Vietnam	Share Holding Ratio(%)	100
	Tel	+84-61-889-0273		
	Capital	US\$42.3M	Established	1995
	Business	Manufacturing of printed circuit boards.	Number of Employees	2,137
4 Fujitsu Korea Ltd. [FKL]	Address	Susong Tower Building, 83-1, Susong-Dong, Jongno-Gu, Seoul, Korea	Share Holding Ratio(%)	100
	Tel	+82-2-3787-6000		
	Capital	Won 8.4B	Established	1974
	Business	Sales of platform products, provision of IT services and systems integration.	Number of Employees	334

Corporate Data

● indicates manufacturing site

5 Fujitsu (Malaysia) Sdn. Bhd. [FMS]	Address	Level 1 & 2, No. 3505 Jalan Teknokrat 5, 63000, Cyberjaya, Selangor, Malaysia	Share Holding Ratio(%)	100 (100% owned by FAPL)
	Tel	+603-8318-3700		
	Capital	M\$7.3M	Established	1997
	Business	Sales of platform products, provision of IT services and systems integration.	Number of Employees	283
6 Fujitsu New Zealand Limited [FNZ]	Address	Level 12, Fujitsu Tower 141, The Terrace, 6011 PO BOX 3547, 6140, New Zealand	Share Holding Ratio(%)	100 (100% owned by FAL)
	Tel	+64-4-495-0700		
	Capital	NZ\$760.0K	Established	1981
	Business	Design, configuration, maintenance, and operation for information and communication technology-based solutions and services.	Number of Employees	707
7 Fujitsu Philippines, Inc. [FPI]	Address	2nd Floor, United Life Building, 837 A. Arnaiz Ave., Legaspi Village, Makati City, 1229, Philippines	Share Holding Ratio(%)	100 (95.5% owned by FAPL)
	Tel	+63-2-812-4001		
	Capital	Peso 156.0M	Established	1975
	Business	Sales of hardware and software, and customized software development.	Number of Employees	821
8 Fujitsu Semiconductor Asia Pte. Ltd. [FSAL]	Address	151 Lorong Chuan, #05-08 New Tech Park 556741 Singapore	Share Holding Ratio(%)	100 (100% owned by FSL)
	Tel	+65-6281-0770		
	Capital	S\$10.0M	Established	1986
	Business	Import/export, sales, and R&D of electronic devices.	Number of Employees	
9 Fujitsu Semiconductor Korea Limited [FSK]	Address	902 Kosmo Tower Building, 1002 Daechi-Dong, Gangnam-Gu, Seoul 135-280, Republic of Korea	Share Holding Ratio(%)	100 (100% owned by FSL)
	Tel	+82-2-3484-7100		
	Capital	Won 400.0M	Established	1999
	Business	Sales and technical support for electronic devices.	Number of Employees	
10 Fujitsu Systems Business (Thailand) Ltd. [FSBT]	Address	22-23 Floor, Exchange Tower, 388 Sukhumvit Rd., Klongtoey, Bangkok, Thailand, 10110	Share Holding Ratio(%)	99.9 (99.9% owned by FAPL)
	Tel	+66-0-2302-1500		
	Capital	Baht 50.0M	Established	1990
	Business	Sales of platform products, provision of IT services and systems integration.	Number of Employees	407
11 Fujitsu Telecommunications Asia Sdn. Bhd. [FTA]	Address	Ground Floor, No. 3505, Jalan Teknokrat 5, 63000 Cyberjaya, Selangor Darul Ehsan, Malaysia	Share Holding Ratio(%)	100
	Tel	+60-3-8314-2020		
	Capital	M\$500.0K	Established	1995
	Business	Provision of engineering services and technical support in the field of telecommunications.	Number of Employees	31
12 Fujitsu Vietnam Limited [FVL]	Address	Unit 01-03, 17th Floor, Keangnam Hanoi Landmark Tower, Lot E6, Cau Giay New Urban Area, Me Tri Ward, Tu Liem District, Hanoi, Vietnam	Share Holding Ratio(%)	100 (100% owned by FAPL)
	Tel	+84-4-2220-3113		
	Capital	VND 9.7B	Established	1999
	Business	Sales of platform products, provision of IT services and systems integration.	Number of Employees	96
13 PT Fujitsu Indonesia [FID]	Address	Wisma Keiai 10th Floor, Jl. Jend. Sudirman Kav. 3-4, Jakarta, Indonesia, 10220	Share Holding Ratio(%)	100 (100% owned by FAPL)
	Tel	+62-21-570-9330		
	Capital	Rupiah 4.4B	Established	1995
	Business	IT services, telecommunications, and software development for computer systems.	Number of Employees	207

China (Including Hong Kong and Taiwan)

[Subsidiaries]

● indicates manufacturing site

1 Beijing Fujitsu System Engineering Co., Ltd. [BFS]	Address	13F Tower A, Ocean International Center, No. 56 Dong Si Huan Zhong Rd, Chaoyang District, Beijing, 100025, China	Share Holding Ratio(%)	51 (17% owned by FCC)
	Tel	+86-10-5969-1000		
	Capital	JPY 100.0M	Established	1992
	Business	Development of business application software for Japanese market, development and sales of packaged software for local customers, and systems integration.	Number of Employees	300
2 Fujitsu (China) Co., Ltd. [FCC]	Address	13F Tower A, Ocean International Center, No. 56 Dong Si Huan Zhong Rd, Chaoyang District, Beijing, 100025, China	Share Holding Ratio(%)	100
	Tel	+86-10-5969-1000		
	Capital	US\$86.8M	Established	1995
	Business	Investment in telecommunications field, business support for group companies, establishment of R&D centers, and investment consulting services.	Number of Employees	31
3 Fujitsu China Holdings Co., Ltd. [FCH]	Address	10F, Taiping Finance Tower, No. 488 Middle Yincheng Road, Pudong New Area, Shanghai, 200120, China	Share Holding Ratio(%)	100 (100% owned by FCC)
	Tel	+86-21-5887-1000		
	Capital	US\$45.2M	Established	1996
	Business	R&D, manufacturing, and sales of information networks, information processing equipment and related software, and electronic devices, management for network and information processing system-related contracts, and systems integration.	Number of Employees	600
4 Fujitsu Hong Kong Limited [FHK]	Address	10/F, Lincoln House, 979 King's Road, Taikoo Place, Island East, Hong Kong	Share Holding Ratio(%)	100
	Tel	+90-852-2827-5780		
	Capital	HK\$5.0M	Established	1986
	Business	Import/export and sales of telecommunications and information processing equipment.	Number of Employees	210
5 Fujitsu PC Asia Pacific Ltd. [FPCA]	Address	Unit 603-607, Building 6, Bio-Informatics Centre, No. 2 Science Park West Avenue, HK Science Park, Shatin New Territories, Hong Kong	Share Holding Ratio(%)	100
	Tel	+852-3910-8282		
	Capital	US\$3.4M	Established	1995
	Business	PC sales	Number of Employees	131
6 Fujitsu Research and Development Center Co., Ltd. [FRDC]	Address	13F Tower A, Ocean International Center, No. 56 Dong Si Huan Zhong Rd, Chaoyang District, Beijing, 100025, China	Share Holding Ratio(%)	100 (100% owned by FCC)
	Tel	+86-10-5969-1000		
	Capital	US\$4.4M	Established	1998
	Business	Telecommunication systems, web information processing, and system LSI.	Number of Employees	122
7 Fujitsu Semiconductor Pacific Asia Limited [FSP]	Address	2/F, Green 18 Building, Hong Kong Science Park, Shatin, N.T. Hong Kong	Share Holding Ratio(%)	100 (100% owned by FSL)
	Tel	+852-2736-3232		
	Capital	US\$0.9M	Established	1986
	Business	Sales and R&D of electronic devices.	Number of Employees	99
8 Fujitsu Semiconductor (Shanghai) Co., Ltd. [FSS]	Address	30F, 1155 Fang Dian Road, Kerry Parkside, Pudong, Shanghai, 201204, China	Share Holding Ratio(%)	100 (100% owned by FSP)
	Tel	+86-21-6146-3688		
	Capital	RMB 14.2M	Established	2003
	Business	Import/export, sales, and R&D of electronic devices.	Number of Employees	148
9 Fujitsu South China Limited [FJSC]	Address	Room 2806-9, New World Center, Yitian Road, Futian District, Shenzhen, 518026, China	Share Holding Ratio(%)	100 (100% owned by FHK)
	Tel	+86-755-2588-2589		
	Capital	US\$1.5M	Established	2009
	Business	Design, development, sales, and consulting services for information processing products, telecommunications equipment, servers, and electronic components.	Number of Employees	49
10 Fujitsu South China Technology Services Limited [FSCT]	Address	No.7 Nan-6-Lu Guicheng, Nanhai, Foshan, Guangdong, 528200, China	Share Holding Ratio(%)	75 (75% owned by FHK)
	Tel	+86-757-6686-8088		
	Capital	US\$20.0M	Established	2010
	Business	Management and maintenance of application systems, IT management, data processing services.	Number of Employees	17

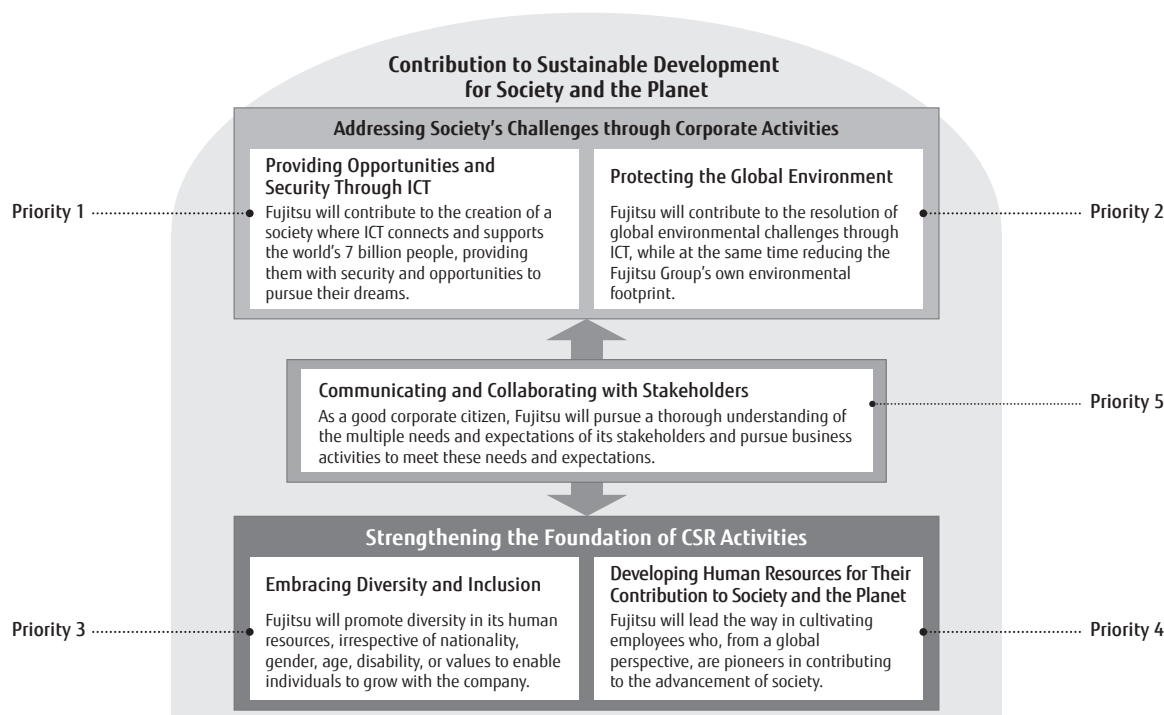
● indicates manufacturing site

11 Fujitsu Taiwan Ltd. [FTL]	Address	19F, No. 39, Section 1, Chung Hwa Road, Taipei, Taiwan	Share Holding Ratio(%)	100
	Tel	+886-2-2311-2255		
	Capital	NT\$153.6M	Established	1973
	Business	Import/export and sales of telecommunications and information processing equipment.	Number of Employees	223
12 Fujitsu (Xi'an) System Engineering Co., Ltd. [FXS]	Address	4/F, Suite A, TangYueGe Building, Xi'an Software Park, No. 72 Keji 2nd Road, Xi'an High-tech Industries Development Zone, Xi'an, 710075, China	Share Holding Ratio(%)	100 (100% owned by FCC)
	Tel	+86-29-8766-9766		
	Capital	US\$0.6M	Established	2001
	Business	Development of business application software for Japanese market.	Number of Employees	240
13 Jiangsu Fujitsu Telecommunications Technology Co., Ltd. [JFTT]	Address	21st Block, 158 Jinfeng Rd., New District, Suzhou, 215163, China	Share Holding Ratio(%)	90 (45% owned by FCC)
	Tel	+86-512-6825-0097		
	Capital	US\$29.9M	Established	1994
	Business	Design, development and sales of telecommunications and information software and hardware, and systems integration services.	Number of Employees	370
14 Nanjing Fujitsu Nanda Software Technology Co., Ltd. [FNST]	Address	No. 6 Wenzhu Road, Software Avenue, Nanjing, Jiangsu, 210012, China	Share Holding Ratio(%)	78.9 (78.9% owned by FCC)
	Tel	+86-25-8663-0566		
	Capital	US\$1.2M	Established	1999
	Business	R&D, sales, and support for software products including firmware.	Number of Employees	980
[Affiliated Companies]				
15 Fujian Fujitsu Communication Software Co., Ltd. [FFCS]	Address	22 Shuitou Lu, Doumen, Fuzhou, Fujian, 350013, China	Share Holding Ratio(%)	49 (10% owned by FCC)
	Tel	+86-591-757-5150		
	Capital	RMB 50.0M	Established	1987
	Business	Telecommunications and information software, and systems integration services.	Number of Employees	406
16 Nanjing Fujitsu Computer Products Co., Ltd [NFPC]	Address	No. 1 Xian Xin Zhong Road, Jingji Jishu Kaifa Qu, Nanjing, Jiangsu, 210046, China	Share Holding Ratio(%)	38 (8% owned by Fujitsu Isotec Limited)
	Tel	+86-25-8561-2954		
	Capital	US\$7.5M	Established	1994
	Business	Development, manufacturing, sales, and maintenance of printers and information processing equipment.	Number of Employees	467
17 Nantong Fujitsu Microelectronics Co., Ltd. [NFME]	Address	No. 288 Chongchuan Road, Chongchuan Development Zone, Nantong, Jiangsu, 226006, China	Share Holding Ratio(%)	24.6 (24.6% owned by FCC)
	Tel	+86-513-8505-8878		
	Capital	RMB 649.9M	Established	1997
	Business	Development, manufacturing, and sales of integrated circuits and other electronic devices.	Number of Employees	3,894

CSR and Environmental Activities

■ Fujitsu Group CSR Policy

CSR at Fujitsu is practiced by implementing the Fujitsu Way. In all its business activities, by implementing the Fujitsu Way in light of the expectations and needs of multiple stakeholders, the Fujitsu Group contributes to the sustainable development of society and the planet. Fujitsu will focus on the following five priority issues in implementing its CSR practices. By pursuing these issues, Fujitsu will promote responsible management as a global ICT company.



For further details, please see "Our Approach to CSR": <http://www.fujitsu.com/global/about/responsibility/>

■ Environmental Management at the Fujitsu Group

Since 1993 the Fujitsu Group has formulated a series of environmental protection programs with specific environmental goals. In its business activities, it has been actively working to reduce its burden on the environment, such as by reducing greenhouse gas and waste emissions and reducing or appropriately managing chemical substances. For its Group Environmental Protection Program, Stage VI, which ran from fiscal 2010 to fiscal 2012, Fujitsu achieved the following results by fiscal 2012, the final year of the program.

- CO₂ reductions through the provision of Green ICT: Cumulative total of 15.61 million tons from fiscal 2009 to fiscal 2012
- Reduction in greenhouse gas emissions: Total emissions of 1.014 million tons in fiscal 2012, a 24.4% reduction compared to fiscal 1990

The use of ICT is spreading to a variety of areas of daily life and society as a whole, and there are rising expectations that ICT can help to resolve increasingly complex societal and environmental issues. In the Fujitsu Group Environmental Action Plan, Stage VII, which began in fiscal 2013, the Fujitsu Group is emphasizing its contributions to both customers and society through the provision of ICT. Through the expansion of its business, the Fujitsu Group will grow and will expand its contribution to resolving societal and the environmental issues. The following are the main goals of this program.

- Greenhouse gas emissions reductions through the provision of ICT: Cumulative total of at least 26 million tons by the end of fiscal 2015
- Reduction in the greenhouse gas emission of Fujitsu locations: a reduction of at least 20% by the end of fiscal 2015 compared to fiscal 1990

For further details, please see the "Environment" section of our website:

<http://www.fujitsu.com/global/about/environment/>

Corporate Data

Intellectual Property

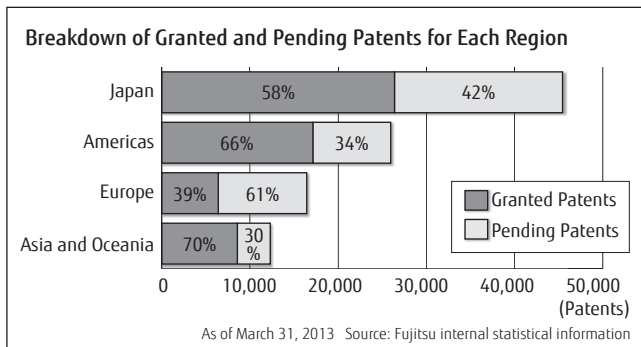
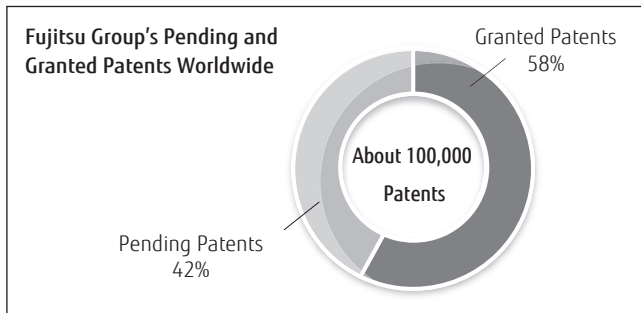
Patent Portfolio Status

At present, the Fujitsu Group holds a total of about 100,000 pending and granted patents worldwide.

As Fujitsu's business continues to become more global, the number of patents the Group holds outside of Japan has come to exceed the number of patents held within Japan. Fujitsu and Fujitsu Group companies are actively filing patent applications and acquiring patent rights worldwide. We are also actively engaged in uncovering inventions from affiliated companies outside Japan, including those in North America, Europe and China, to enhance our patent portfolios.

In FY 2012, the Fujitsu Group filed approximately 4,200 patent applications in Japan and approximately 5,100 outside Japan.

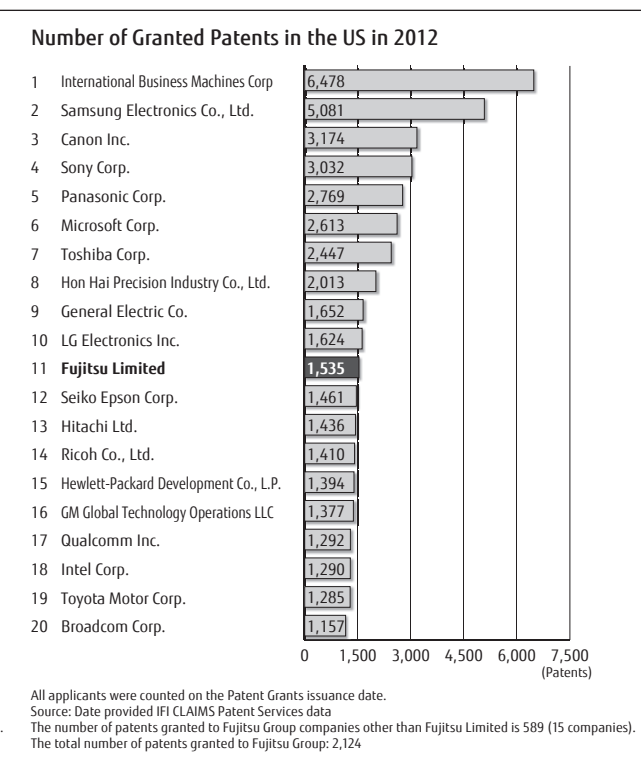
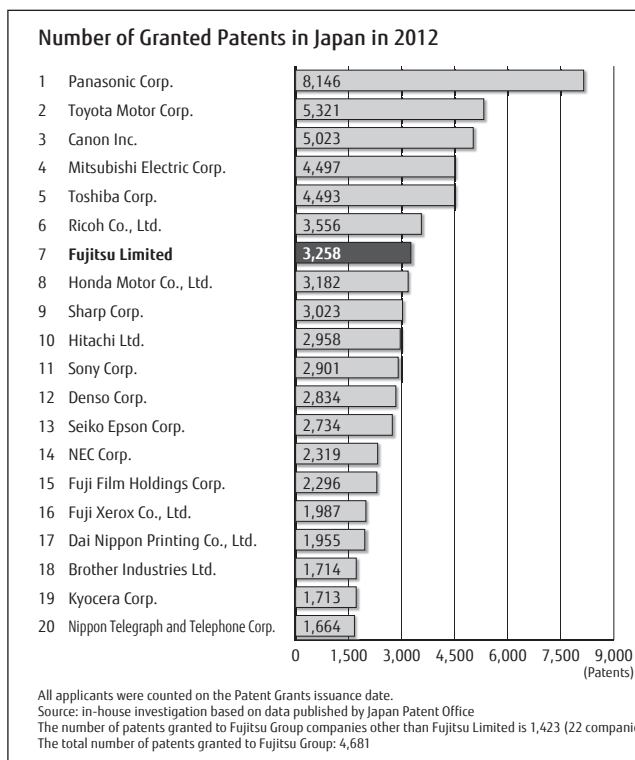
Looking at Fujitsu's patent position in Japan and the US in terms of the number of patents granted in a given year, in 2012 Fujitsu Limited ranked 7th in Japan (according to internal research) and 11th in the US (according to IFI CLAIMS Patent Services). For the Fujitsu Group as a whole, 4,681 patents were granted in Japan and 2,124 patents were granted in the US in 2012.



Number of Patent Applications Filed by Fujitsu Group in FY 2012

Number of Patent Applications Filed in Japan*	Total Number of Patent Applications Filed Outside Japan		
	Americas	Europe	Asia and Oceania
4,209	2,224	1,852	1,087

* This value includes patent applications filed in Japan based on the Patent Cooperation Treaty.
From April 1, 2012 to March 31, 2013 Source: Fujitsu internal statistical information



Structural Reforms, M&A Transactions and Spin-Off Ventures

Major Structural Reforms and M&A Transactions Outside Japan

Date	Action
Mar 2005	Fujitsu Consulting* acquires US IT services company Cendera Technologies
Mar 2005	Fujitsu Consulting takes equity stake in Canadian healthcare systems company MOXXI Medical
Jun 2005	Fujitsu Consulting acquires US IT consulting company BORN Information Services
Feb 2006	Fujitsu Consulting acquires US IT services company Greenbrier & Russel
Feb 2006	Fujitsu Consulting acquires Canadian IT consulting company GIM Risk Management
Feb 2006	Fujitsu Consulting acquires US IT consulting company Rapidigm
May 2006	Fujitsu Consulting acquires Canadian IT consulting company M3K
Dec 2006	Fujitsu Services acquires German IT services company TDS
Sep 2007	Fujitsu Consulting acquires US IT services company OKERE
Oct 2007	Fujitsu New Zealand Limited acquires New Zealand IT services company Infinity Solutions
Oct 2007	Fujitsu Services acquires Swedish IT services company Mandator
Oct 2007	Fujitsu Consulting acquires Canadian IT consulting company Promaintech Novaxa
Feb 2008	Fujitsu Consulting acquires Canadian IT consulting company Intelc Geomatics
Mar 2009	Fujitsu Australia Limited acquires Australian IT services company KAZ
Apr 2009	Fujitsu converts Fujitsu Siemens Computers (renamed Fujitsu Technology Solutions) into a wholly owned subsidiary (ownership stake raised from 50% to 100%)
Apr 2009	Three North American companies, Fujitsu Consulting, Fujitsu Computer Systems, and Fujitsu Transaction Solutions, are merged to form Fujitsu America, Inc.
Apr 2009	Fujitsu Australia Limited acquires Australian IT consulting company Supply Chain Consulting
Feb 2012	Fujitsu Canada, Inc. acquires Canadian IT services company Technology Management Corporation
Apr 2013	Fujitsu Limited acquires France-based cloud service provider RunMyProcess

*Fujitsu Consulting is now Fujitsu America, Inc.

Major Structural Reforms and M&A Transactions in Japan





Date	Action
Feb 2003	Printer systems business is transferred to Fuji Xerox Co. Ltd.
Jul 2003	Flash memory production business is transferred to Advanced Micro Devices, Inc. of the US, converting it to an equity-method affiliate (ownership stake lowered from 60% to 40%)
Sep 2003	Shares in Fujitsu Leasing Co., Ltd., are sold to Tokyo Leasing Co., Ltd. (now named Century Tokyo Leasing Corporation), converting it to an equity-method affiliate (ownership stake lowered from 60% to 20%)
Apr 2005	Shares in Fujitsu Hitachi Plasma Display Limited are transferred to Hitachi, Ltd.
Apr 2005	LCD business is transferred to Sharp Corporation
Apr 2007	Shares in JAPAN CABLENET HOLDINGS LIMITED are transferred to KDDI Corporation
Mar 2008	LSI device business is converted into a subsidiary, Fujitsu Microelectronics Limited (now named Fujitsu Semiconductor Limited)
Dec 2008	Shares in Fujitsu Automation Limited are transferred to Miyachi Corporation
Mar 2009	HDD head business discontinued
Apr 2009	Shares in Eudyna Devices Inc. are transferred to Sumitomo Electric Industries, Ltd.
Apr 2009	Condenser business of Fujitsu Media Devices Limited is transferred to Nichicon Corporation
Jul 2009	HDD media business of Yamagata Fujitsu Limited is transferred to Showa Denko K.K.
Aug 2009	Fujitsu Business Systems Ltd. (now named Fujitsu Marketing Limited) is converted into a wholly owned subsidiary
Oct 2009	HDD business transferred to Toshiba Corporation
Mar 2010	Communications devices business of Fujitsu Media Devices Limited is transferred to Taiyo Yuden Co., Ltd.
Apr 2010	PFU Limited is converted into a wholly owned subsidiary
Oct 2010	Toshiba Corporation's mobile phone business is acquired
Apr 2012	Regional systems engineering businesses are reorganized and integrated, forming Fujitsu Systems East Limited and Fujitsu Systems West Limited
Aug 2012	Communications platform business is spun off to form Access Network Technology Limited
Oct 2012	Iwate Plant of Fujitsu Semiconductor Limited is transferred to Denso Corporation
Dec 2012	LSI assembly and test facilities of Fujitsu Semiconductor Limited are transferred to J-Devices Corporation
Aug 2013	Microcontroller and Analog Businesses of Fujitsu Semiconductor Limited are transferred to Spansion Inc.
Oct 2013	Social infrastructure systems engineering businesses are reorganized and integrated, forming Fujitsu Mission Critical Systems Limited

Major Venture-Backed Companies Originally Funded by Fujitsu

Company Name	Established	Business
Animo Limited	Aug 1994	Development and sales of speech recognition and speech synthesis software and content for mobile phones
Ai Denshi Co., Ltd.	Mar 1995	Development, manufacturing, and sales of radio frequency modules for mobile communications
Papyless Co., Ltd.*	Mar 1995	Operation, content development, and sales of Papyless e-book store site
Kanata Limited	Jan 2001	Web solutions and services (consulting, marketing, content planning and development, etc.)
Accela Technology Corporation	Jul 2001	Development and sales of the Accela series of business search servers, provision of professional services
QD Laser, Inc.	Apr 2006	Development, manufacturing, and sales of high-performance quantum dot lasers and optical devices
Dynamic Biosensors GmbH	Feb 2012	Development and sales of high-performance biosensor equipment (spin-off of Technische Universität München)
Apta Biosciences Limited	Apr 2013	Development support and manufacturing of new diagnostic and therapeutic medicine using proprietary aptamer technology






*Papyless Co., Ltd. was listed on the JASDAQ Securities Exchange in June 2010.

History of Fujitsu

	●Business Developments●	●Product Developments●
1935 ~	<p>Jun 20, 1935</p> <ul style="list-style-type: none"> ● Fuji Tsushinki Manufacturing Corporation, the company that later becomes Fujitsu Limited, is born as an offshoot of the communications division of Fuji Electric. The new company is capitalized at ¥3 million and has 700 employees. The first president was Manjiro Yoshimura, then president of Fuji Electric.  <p>Sep 1938</p> <ul style="list-style-type: none"> ● Groundbreaking begins for construction of a new plant in Nakahara Ward, Kawasaki City, on the site of the present Kawasaki Research & Manufacturing Facilities.  <p>Apr 1942</p> <ul style="list-style-type: none"> ● Suzaka Plant opens for mass production of telephones. <p>Nov 1944</p> <ul style="list-style-type: none"> ● Kanaiwa Kousakusho Co., Ltd. (now Fujitsu Frontech Limited) becomes part of the Fujitsu Group. <p>May 1949</p> <ul style="list-style-type: none"> ● Stock is listed on the newly reopened Tokyo Stock Exchange. <p>Jun 1957</p> <ul style="list-style-type: none"> ● Shinko Electric Industries Co., Ltd. becomes part of the Fujitsu Group. <p>Nov 1959</p> <ul style="list-style-type: none"> ● Oyama Plant opens for mass production of radio communication systems. 	<p>Aug 1937</p> <ul style="list-style-type: none"> ● Fuji Tsushinki Manufacturing Corporation becomes Japanese Ministry of Telecommunications-designated company for production of carrier equipment. ● Delivery of first carrier equipment order to South Manchuria Railways Co. <p>1940</p> <ul style="list-style-type: none"> ● Delivery of the first Japanese-made T-type automatic telephone switchboard to the Nara Telephone Exchange. <p>Dec 1945</p> <ul style="list-style-type: none"> ● Fuji Tsushinki is granted government recognition by Japanese Ministry of Telecommunications as an officially approved telephone developer and manufacturer.  <p>May 1951</p> <ul style="list-style-type: none"> ● Production of electronic computing machines begins. <p>Aug 1953</p> <ul style="list-style-type: none"> ● Manufacture of radio communications equipment begins (Kawasaki Plant). <p>Apr 1954</p> <ul style="list-style-type: none"> ● Production of electronic devices begins (Kawasaki Plant). <p>Oct 1954</p> <ul style="list-style-type: none"> ● Japan's first relay-type, automated electronic computer, the FACOM 100, is completed.  <p>Dec 1956</p> <ul style="list-style-type: none"> ● Japan's first NC is completed. <p>Sep 1958</p> <ul style="list-style-type: none"> ● First FACOM200 parametron computer is completed.
	1960 ~	<p>Feb 1960</p> <ul style="list-style-type: none"> ● Completion of transistor plant in Kawasaki and start of mass production. <p>Dec 1960</p> <ul style="list-style-type: none"> ● Stock is listed on the Osaka Securities Exchange. <p>Mar 1961</p> <ul style="list-style-type: none"> ● Adopted engineering department framework, establishing communications manufacturing and electronics manufacturing departments, in response to growth in demand for communication equipments and rapid advancement in electronic industry. <p>Oct 1961</p> <ul style="list-style-type: none"> ● Stock is listed on the Nagoya Stock Exchange. <p>Aug 1964</p> <ul style="list-style-type: none"> ● Ishii Communications Industry Ltd. (now Fujitsu Marketing Limited) becomes part of the Fujitsu Group. <p>Mar 1966</p> <ul style="list-style-type: none"> ● Nagano Plant opens for mass production of computers. <p>Aug 1966</p> <ul style="list-style-type: none"> ● Kawasaki integrated circuits plant is completed and mass production begins. <p>Mar 1967</p> <ul style="list-style-type: none"> ● New York Representative Office established as first office outside Japan. <p>Jun 1967</p> <ul style="list-style-type: none"> ● Company formally changes Japanese name to Fujitsu Kabushiki Kaisha (Fujitsu Limited).

	● Business Developments ●	● Product Developments ●
	<p>Sep 1967</p> <ul style="list-style-type: none"> ● Aizu Plant opens for mass production of acoustic equipment and semiconductor components. <p>Jul 1968</p> <ul style="list-style-type: none"> ● Fujitsu California, Inc. (reorganized as Fujitsu America, Inc. in August 1976) is established as Fujitsu Limited's first overseas subsidiary. <p>Aug 1968</p> <ul style="list-style-type: none"> ● Akashi Plant established (from Kobe Kogyo Corporation). <p>Oct 1968</p> <ul style="list-style-type: none"> ● Minamitama Plant opens for mass production of data transmission terminals. <p>Nov 1968</p> <ul style="list-style-type: none"> ● Fujitsu Laboratories Ltd. is spun off as an independent company. 	<p>Nov 1968</p> <ul style="list-style-type: none"> ● The first Japanese-made online deposit system begins operating at The Dai-ichi Bank, Ltd.
1970 ~	<p>Oct 1971</p> <ul style="list-style-type: none"> ● Fujitsu Limited and Hitachi, Ltd. conclude tie-up in computer systems development. <p>Apr 1972</p> <ul style="list-style-type: none"> ● Fuji Denki Kagaku Co., Ltd. (now FDK Corporation) becomes part of the Fujitsu Group. <p>May 1972</p> <ul style="list-style-type: none"> ● Numerical Control Division is spun off into independent company, Fujitsu FANUC Ltd. (now FANUC Ltd.). <p>Dec 1972</p> <ul style="list-style-type: none"> ● Capital investment in Amdahl Corp. <p>Jul 1974</p> <ul style="list-style-type: none"> ● Kumagaya Plant established (from Kumagaya Electric Corporation). <p>Jun 1975</p> <ul style="list-style-type: none"> ● Nissan Computer Ltd. (now Fujitsu Broad Solution & Consulting Inc.) becomes part of the Fujitsu Group. <p>Jan 1976</p> <ul style="list-style-type: none"> ● Capital investment in Takeda Riken Industry Co., Ltd. (now Advantest Corporation). <p>Apr 1976</p> <ul style="list-style-type: none"> ● Stock is listed on Frankfurt Stock Exchange. <p>Aug 1976</p> <ul style="list-style-type: none"> ● Numazu Plant opens for production of large-scale computers. <p>Apr 1978</p> <ul style="list-style-type: none"> ● Joint-venture agreement concluded with Siemens AG in computing products field. 	<p>Aug 1974</p> <ul style="list-style-type: none"> ● FACOM V0 office computer is announced. Fujitsu Limited unbundled software for the first time, selling its hardware and software separately. <p>Nov 1974</p> <ul style="list-style-type: none"> ● FACOM M series of large-scale mainframe computers is announced jointly with Hitachi, Ltd. FACOM M-190 recognized as world's largest and fastest computer based on LSI architecture. <p>1976</p> <ul style="list-style-type: none"> ● The vector-type supercomputer is developed. <p>Feb 1978</p> <ul style="list-style-type: none"> ● First to commercialize 64-Kbit RAM. <p>Apr 1979</p> <ul style="list-style-type: none"> ● Japanese Processing Extended Features (JEF) code is announced.
1980 ~	<p>Aug 1980</p> <ul style="list-style-type: none"> ● Iwate Plant opens (incorporates memory chip mass production line from Aizu Plant). <p>Jun 1981</p> <ul style="list-style-type: none"> ● San Diego Plant opens in California, U.S.A., and begins local production of semiconductors. <p>Oct 1981</p> <ul style="list-style-type: none"> ● Stock is listed on the London Stock Exchange. <p>Dec 1981</p> <ul style="list-style-type: none"> ● Alliance with U.K. company International Computers Limited (ICL) to provide technological assistance for computers. <p>Sep 1983</p> <ul style="list-style-type: none"> ● Stock is listed on the Zurich, Basel and Geneva stock exchanges (integrated now as the SWX Swiss Exchange). 	<p>May 1980</p> <ul style="list-style-type: none"> ● Japanese word processor, OASYS 100, is announced. <p>Jun 1980</p> <ul style="list-style-type: none"> ● Fujitsu Laboratories succeeds in development of High Electron Mobility Transistor (HEMT). <p>May 1981</p> <ul style="list-style-type: none"> ● FM-8, the first in the FM series of personal computers, is announced; first PC in world to feature 64KB RAM. <p>Mar 1983</p> <ul style="list-style-type: none"> ● World's first CMOS256 KB EPROM is developed.



	●Business Developments●	●Product Developments●
	<p>Sep 1984</p> <ul style="list-style-type: none"> Mie Plant opens for prototype development and mass production of large-density memories and large-scale gate arrays. <p>Oct 1984</p> <ul style="list-style-type: none"> Wakamatsu Plant opens for mass production of customized LSI products. <p>Oct 1984</p> <ul style="list-style-type: none"> Fujitsu Limited takes equity interest in General Inc. (now Fujitsu General Ltd.). <p>Feb 1986</p> <ul style="list-style-type: none"> N.I.F. Corporation (now NIFTY Corporation), a PC communications company, established by joint investment with Nissho Iwai Corporation. 	<p>Nov 1985</p> <ul style="list-style-type: none"> World's fastest ultra-large-scale general-purpose computer featuring ECL LSI, the FACOM M-780 model group, is announced. <p>May 1987</p> <ul style="list-style-type: none"> SDAS comprehensive system development framework is introduced. <p>Mar 1988</p> <ul style="list-style-type: none"> Fujitsu ISDN offered in Japan. <p>Aug 1988</p> <ul style="list-style-type: none"> Fujitsu S-family engineering workstations are announced. <p>Dec 1988</p> <ul style="list-style-type: none"> World's first commercial ISDN service, running on Fujitsu FETEX-150 digital switching system, is released in Singapore.
1990 ~	<p>Nov 1990</p> <ul style="list-style-type: none"> Fujitsu Limited invests in ICL, obtaining 80% of outstanding shares. <p>Apr 1993</p> <ul style="list-style-type: none"> Fujitsu Limited and Advanced Micro Devices, Inc. of the US jointly establish Fujitsu AMD Semiconductor Ltd. (renamed FASL LLC in July 2003, now Spansion Inc.) for production of flash memory. <p>Dec 1995</p> <ul style="list-style-type: none"> Tatebayashi System Center opens as base for outsourcing services. <p>Feb 1996</p> <ul style="list-style-type: none"> Fujitsu PC Corporation established to pursue PC business in the U.S. (now Fujitsu Computer Systems Corporation). <p>Mar 1997</p> <ul style="list-style-type: none"> Fujitsu Asia Pte. Ltd. established as regional headquarters to strengthen solutions business in Asia. <p>May 1997</p> <ul style="list-style-type: none"> IBM Corp. and Fujitsu Limited reach agreement to end arbitration in American Arbitration Association (AAA). <p>Sep 1997</p> <ul style="list-style-type: none"> Amdahl Corp. becomes a wholly owned subsidiary of Fujitsu Limited. <p>Nov 1997</p> <ul style="list-style-type: none"> Akashi System Center opens as base for outsourcing services. <p>Oct 1998</p> <ul style="list-style-type: none"> ICL becomes a wholly owned subsidiary. 	<p>Aug 1990</p> <ul style="list-style-type: none"> UXP/M, the world's first mainframe OS compatible with UNIX System V Release 4, is announced. <p>Sep 1990</p> <ul style="list-style-type: none"> M-1800 model group, the world's fastest ultra-large-scale general-purpose computer, is announced.  <p>Apr 1991</p> <ul style="list-style-type: none"> movia F, Fujitsu's first mobile phone, is released.  <p>May 1991</p> <ul style="list-style-type: none"> DS/90 7000 Series of RISC-based UNIX computers is announced. <p>Jun 1992</p> <ul style="list-style-type: none"> PROPOSE, an integrated services framework for information and communication systems, is announced. <p>Sep 1992</p> <ul style="list-style-type: none"> VPP500 series, the world's fastest vector parallel supercomputer, is released. <p>Jan 1993</p> <ul style="list-style-type: none"> Selected as a supplier of B-ISDN switching systems by a U.S. carrier; received order for FETEX-150, the world's first commercial ATM switching system. <p>Oct 1993</p> <ul style="list-style-type: none"> FMV Series of personal computers conforming to international standards is announced for the Windows era.  <p>Oct 1994</p> <ul style="list-style-type: none"> FMV-DESKPOWER, all-in-one desktop PC, loaded with software, is released. <p>Feb 1995</p> <ul style="list-style-type: none"> Disk array subsystem (F6495), with the world's fastest data transfer speed, is announced. FMV-BIBLO, high-performance B5-size all-in-one notebook PC, is released.  <p>May 1995</p> <ul style="list-style-type: none"> New GS8000 series, global server employing the world's fastest CMOS general-purpose processor and parallel processing technology, is announced. <p>Oct 1995</p> <ul style="list-style-type: none"> New SymfoWARE database product is announced for the multimedia age. <p>Dec 1996</p> <ul style="list-style-type: none"> GRANPOWER5000 PC server series featuring three models is announced. <p>Nov 1997</p> <ul style="list-style-type: none"> SOLUTIONVISION, a new business architecture featuring network computing solutions, is announced. <p>Jan 1998</p> <ul style="list-style-type: none"> GS8800 model line, the world's fastest CMOS-based large-scale servers, is announced. 

	● Business Developments ●	● Product Developments ●
	<p>1999</p> <ul style="list-style-type: none"> ● Fujitsu adopts "Everything on the Internet" business strategy. <p>Mar 1999</p> <ul style="list-style-type: none"> ● NIFTY Corporation becomes a wholly owned subsidiary. <p>Apr 1999</p> <ul style="list-style-type: none"> ● Fujitsu Limited and Hitachi, Ltd. announce joint venture (Fujitsu Hitachi Plasma Display Limited) to develop, manufacture and market large-screen plasma display panels. <p>Oct 1999</p> <ul style="list-style-type: none"> ● Fujitsu Limited and Siemens establish joint venture to create major European computer power, Fujitsu Siemens Computers (Holding) B.V. (now Fujitsu Technology Solutions B.V.). 	<p>Jun 1998</p> <ul style="list-style-type: none"> ● Systemwalker, a comprehensive job management suite for distributed systems, is announced. <p>Jul 1998</p> <ul style="list-style-type: none"> ● NAND-type flash memory is developed. <p>Nov 1998</p> <ul style="list-style-type: none"> ● GP7000F family of UNIX servers, featuring proprietary chips and running the Solaris operating system, is announced. <p>Oct 1999</p> <ul style="list-style-type: none"> ● Succeeds in world's first 1 terabit/sec optical WDM transmission over distance of 10,000km.
2000 ~	<p>Sep 2000</p> <ul style="list-style-type: none"> ● Nissan Digital Process Ltd. becomes wholly owned subsidiary (now Digital Process Ltd.). <p>Mar 2002</p> <ul style="list-style-type: none"> ● World's first large-scale pilot manufacturing of 90nm LSI devices commences at Fujitsu Akiruno Technology Center. <p>Apr 2002</p> <ul style="list-style-type: none"> ● ICL, U.S. companies DMR and Amdahl Corp. are renamed Fujitsu Services Holdings PLC, Fujitsu Consulting Holdings, Inc. (now Fujitsu America, Inc.) and Fujitsu IT Holdings, Inc., respectively. <p>Jun 2002</p> <ul style="list-style-type: none"> ● Fujitsu Limited and Microsoft Corp. announce expansion of global alliance. <p>Oct 2002</p> <ul style="list-style-type: none"> ● Steps up Linux business aimed at large-scale enterprise systems. <p>Jan 2003</p> <ul style="list-style-type: none"> ● Fujitsu Limited and Intel Corporation announce strategic collaboration to develop mission-critical enterprise servers. <p>May 2003</p> <ul style="list-style-type: none"> ● Fujitsu Limited and Red Hat, Inc. announce global partnership agreement in mission-critical Linux solutions field. <p>Jul 2003</p> <ul style="list-style-type: none"> ● Fujitsu Limited and AMD establish flash memory joint venture FASL LLC (now Spansion Inc.). <p>Oct 2003</p> <ul style="list-style-type: none"> ● Fujitsu Computer Systems Corporation established by integrating Fujitsu IT Holdings, Inc. (formerly Amdahl Corp.) and other U.S. subsidiaries; Fujitsu IT Holdings, Inc. is later liquidated. <p>Jun 2004</p> <ul style="list-style-type: none"> ● Fujitsu Limited and Microsoft Corp. announce global alliance to develop open-standard IT platforms for mission-critical environments. ● Fujitsu Limited and Sun Microsystems, Inc. announce expansion of strategic relationship for the joint development and delivery of future generation Solaris and SPARC-based systems. <p>Jul 2004</p> <ul style="list-style-type: none"> ● Fujitsu Limited and TDK Corporation announce strategic alliance in magnetic hard disk drive head business and establishment of joint-venture company. 	<p>May 2000</p> <ul style="list-style-type: none"> ● Server offerings are unified under PRIMEPOWER and PRIMERGY global brands as part of server strategy for driving global business development. <p>Feb 2002</p> <ul style="list-style-type: none"> ● Storage systems products are unified under the ETERNUS global brand. ● GS21 600, the world's fastest mainframe, is released. ● "TRIOLE" platform-integration strategy for IT optimization is introduced. <p>Jun 2002</p> <ul style="list-style-type: none"> ● Fujitsu Limited pioneers use of eco-friendly, biodegradable plastic in FMV-BIBLO notebook computers. <p>Aug 2002</p> <ul style="list-style-type: none"> ● Scalar supercomputer PRIMEPOWER HPC 2500 is released. <p>Nov 2002</p> <ul style="list-style-type: none"> ● FMV-STYLISTIC series of pen tablet PCs is released. <p>Nov 2003</p> <ul style="list-style-type: none"> ● Validation tests of "BioServer," a massively parallel simulation server, begin. <p>Dec 2003</p> <ul style="list-style-type: none"> ● On-demand outsourcing services business started. ● Upgraded SDAS comprehensive system development methodology. <p>Mar 2004</p> <ul style="list-style-type: none"> ● Fujitsu Limited signs agreement to manufacture U.S.-based Lattice Semiconductor Corporation's next-generation semiconductor products. <p>Jun 2004</p> <ul style="list-style-type: none"> ● PRIMEPOWER, the world's first UNIX servers using 90-nm semiconductor technology, is released. <p>Aug 2004</p> <ul style="list-style-type: none"> ● FOMA F900iC, the world's first mobile phone compatible with the i-mode FeliCa service, is released. <p>Oct 2004</p> <ul style="list-style-type: none"> ● 1MBit FRAM, the world's highest capacity FRAM, is released.



● Business Developments ●

Aug 2004

- Fujitsu Limited and Cadence Design Systems, Japan announce global partnership agreement for creating advanced system-on-chip (SoC) design environments.

Dec 2004

- Fujitsu Limited and Cisco Systems, Inc. enter into strategic alliance focusing on routers and switches.

Mar 2005

- Fujitsu Limited concludes agreement to sell some of its shares in Fujitsu Hitachi Plasma Display Limited to Hitachi, Ltd.

Apr 2005

- Fujitsu Limited signs agreement to transfer LCD operations to Sharp Corporation.
- The Mie Plant (now part of Fujitsu Microelectronics Limited) begins production of logic LSI devices employing 300mm wafers (Mie 300mm Fab. No.1).

Aug 2006

- Fujitsu Quality Laboratory Limited is established through the merger of part of the Quality Assurance Unit of Fujitsu Limited and Fujitsu Analysis Laboratory Ltd.

Sep 2006

- ISO 20000 certification for IT Service Management Systems in outsourcing services is achieved.

Oct 2006

- Fujitsu Limited and SAP AG announce expansion of global partnership in services area.

Mar 2007

- Consulting is strengthened by integrating Consulting Headquarters and Fujitsu Research Institute.

Apr 2007

- Fujitsu Semiconductor Technology, Inc., a front-end process manufacturer of LSI devices, begins operation.
- Second fab producing logic LSI devices employing 300mm wafers (Mie 300mm Fab. No.2) begins operations at Mie Plant (now part of Fujitsu Microelectronics Limited).

May 2007

- Global Hosting Partner agreement with SAP AG is signed, building on existing Global Technology Partner and Global Service Partner agreements.

Jun 2007

- Fujitsu Mission Critical Systems Ltd. is established.
- Fujitsu's systems engineers for the retailing industry are integrated into Fujitsu System Solutions Limited.

Aug 2007

- Partnership with Siemens AG in palm vein authentication business is established.

Sep 2007

- Fujitsu Consulting Holdings, Inc. (now Fujitsu America, Inc.) acquires OKERE, a US-based SaaS solutions provider.
- Fujitsu, Hitachi Ltd., and NEC Corporation are chosen to jointly develop a next-generation supercomputer system as part of the Next-Generation Supercomputer Project sponsored by Japan's Ministry of Education, Culture, Sports, Science and Technology.

Oct 2007

- Fujitsu Advanced Technologies Limited and Fujitsu Design Limited are established through a spin-off of the shared technology and design divisions.
- Fujitsu New Zealand Limited announces the acquisition of Infinity Solutions Ltd., a New Zealand-based IT services provider.
- Fujitsu Electronics Inc. is established through the integration of the sales organizations of Fujitsu's Electronic Devices Business Group and Fujitsu Devices Inc.
- Fujitsu Consulting Holdings, Inc. (now Fujitsu America, Inc.) acquires Promaintech Novaxa, a Canadian IT consulting company.

● Product Developments ●

Jan 2005

- The world's first large-size plastic housing made of plant-based plastic is employed in notebook PCs.

Apr 2005

- PRIMEQUEST mission-critical IA server is released.
- FMV thin client PC is released; lack of hard disk prevents data leaks.
- Pioneering development of highly integrated SoC for use in WiMAX-compliant base stations and subscriber stations.



May 2005

- Fujitsu and Cisco CSR-1, a next-generation router developed under a strategic tie-up with Cisco Systems, Inc., is released.

Jun 2005

- PalmSecure contactless palm vein authentication equipment business is launched globally.



Nov 2005

- Processor conforming with the latest H.264 standard for video compression is released.

Apr 2006

- New FMV-DESKPOWER series is released as first PC series with a Blu-ray Disc drive. In addition, in the FMV-BIBLO series of notebook PCs, a new model with an HD DVD-ROM drive is released.

May 2006

- GLOVIA smart, an integrated ERP solution for medium-sized companies, is launched.

Oct 2006

- Innovative IT infrastructure proposal format is introduced through the establishment of an infrastructure optimization model.

Dec 2006

- New bio-based polymer from castor oil is developed.
- World's first 300GB 2.5" serial ATA hard disk drive is released.
- PRIMERGY TX120, a PC server with the world's smallest footprint, is released.

Jan 2007

- FOMA F703i, the world's thinnest water-proof mobile phone, is released.

Apr 2007

- SPARC Enterprise UNIX server series jointly developed with Sun Microsystems, Inc. is released.

May 2007

- FMV-LIFEBOOK U series, the world's smallest and lightest tablet-convertible ultra-mobile PCs, is released.
- FENICS II multi-carrier network services are launched.
- Sales of the Raku Raku Phone series of mobile phones surpass the 10-million-unit mark.




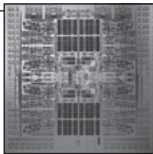


Aug 2007

- Fujitsu Services Holdings PLC wins a large-scale outsourcing contract from Reuters.





Sep 2007

- World's first PC mouse equipped with a palm vein authentication sensor is released.

● Business Developments ●	● Product Developments ●
<p>Nov 2007</p> <ul style="list-style-type: none"> ● Fujitsu Mission Critical Software Limited is established through a corporate split-off of Fujitsu's mainframe mission-critical software development and maintenance divisions. ● Fujitsu Services Holdings PLC completes a public tender offer for Mandator AB, a Swedish IT services company. <p>Dec 2007</p> <ul style="list-style-type: none"> ● Collaboration with Oki Electric Industry Co., Ltd. to develop next-generation ATM software is announced. <p>Jan 2008</p> <ul style="list-style-type: none"> ● Fujitsu Mobile-phone Products Limited is established through a corporate split-off of Fujitsu's mobile phone manufacturing and service divisions. <p>Feb 2008</p> <ul style="list-style-type: none"> ● Fujitsu Consulting Holdings, Inc. (now Fujitsu America, Inc.) acquires Intelec Geomatics Inc., a Canadian IT consulting company specializing in geomatics solutions. <p>Mar 2008</p> <ul style="list-style-type: none"> ● Fujitsu Microelectronics Limited is established through the corporate split-off of Fujitsu's LSI business operations. <p>Apr 2008</p> <ul style="list-style-type: none"> ● Fujitsu Group's maintenance services units become the first in Japan to attain BS25999 certification in business continuity management system. <p>Jun 2008</p> <ul style="list-style-type: none"> ● Fujitsu Advanced Quality Limited is established to provide third-party quality verification of systems integration projects. ● Organization for the development, sales, and support of PLM solutions is strengthened. CAD product development unit is consolidated into Digital Process Ltd. <p>Jul 2008</p> <ul style="list-style-type: none"> ● Fujitsu's photonics manufacturing division and photonics product development division for the Japanese market are consolidated into Fujitsu Access Limited, and the combined entity is renamed Fujitsu Telecom Networks Limited. ● Green Policy 2020, Fujitsu's medium-term environmental vision, is announced. <p>Oct 2008</p> <ul style="list-style-type: none"> ● FFC Ltd. becomes a wholly owned subsidiary and changes its name to Fujitsu Advanced Engineering Ltd. ● DOCOMO, Renesas, Fujitsu and Sharp jointly develop mobile phones supporting HSUPA. <p>Jan 2009</p> <ul style="list-style-type: none"> ● Fujitsu Microelectronics Limited reorganizes the manufacturing facilities at its LSI wafer processing plant. <p>Mar 2009</p> <ul style="list-style-type: none"> ● Fujitsu acquires the Australian IT-services company KAZ to become the third largest company in Australia's IT market. <p>Apr 2009</p> <ul style="list-style-type: none"> ● Fujitsu acquires shares in Fujitsu Siemens Computers (Holding) B.V. from Siemens of Germany to make it a wholly owned subsidiary under the name of Fujitsu Technology Solutions B.V. ● Three companies in North America merge to become Fujitsu America, Inc. ● Fujitsu's front-end technology operations are integrated into Fujitsu Frontech Limited. ● Fujitsu acquires Supply Chain Consulting, an Australia-based SAP consulting firm. ● Fujitsu Microelectronics Limited outsources production of its 40-nm generation logic ICs to Taiwan Semiconductor Manufacturing Company (TSMC). <p>May 2009</p> <ul style="list-style-type: none"> ● FDK Corporation, an equity-method affiliate of Fujitsu, becomes a consolidated subsidiary. ● Sales alliance with Salesforce.com is formed for SaaS business in the CRM sector. 	<p>Nov 2007</p> <ul style="list-style-type: none"> ● World's first IDB-1394-compliant LSIs with embedded multimedia functions are released. <p>Jan 2008</p> <ul style="list-style-type: none"> ● Fujitsu develops the world's first 64 KB high-capacity FRAM RFID tag for aviation applications. <p>Feb 2008</p> <ul style="list-style-type: none"> ● BroadOne WX300, the world's smallest standalone mobile WiMAX base station, is launched globally. ● A comprehensive set of SaaS solutions is launched. <p>Mar 2008</p> <ul style="list-style-type: none"> ● Fujitsu Laboratories Ltd. creates world's first nano-scale carbon composite featuring a self-organizing structure by combining carbon nanotubes and graphene. ● FOMA F1100 Windows mobile smartphone is released. <p>Apr 2008</p> <ul style="list-style-type: none"> ● Raku Raku Phone Premium, which can be used outside of Japan, is released. ● World's first 320GB 2.5" hard disk drive with AES 256-bit encryption is released. <p>May 2008</p> <ul style="list-style-type: none"> ● SafetyValue, an innovative new security and business continuity solution, is launched. <p>Jul 2008</p> <ul style="list-style-type: none"> ● Fujitsu Services Holdings PLC wins a 5-year IT outsourcing contract from Astellas Pharma Europe Ltd. <p>Nov 2008</p> <ul style="list-style-type: none"> ● FMV Raku-Raku PC, for seniors and first-time PC buyers, is released. <p>● Development of video-processing technology that can, for the first time, display in real time the entire periphery of the car.</p> <p>Jan 2009</p> <ul style="list-style-type: none"> ● Fujitsu begins offering "Green Business Solutions." <p>Apr 2009</p> <ul style="list-style-type: none"> ● Fujitsu begins offering its cloud services platform, Trusted-Service Platform. ● The 1600/1400 model group of GS21 mainframe servers is released. <p>May 2009</p> <ul style="list-style-type: none"> ● PRIMERGY BX900, equipped with an industry-leading number of blades, is released. ● SPARC64 VIIIfx (128 gigaflops), the world's fastest CPU, debuts at Fujitsu Forum 2009. <p>Jun 2009</p> <ul style="list-style-type: none"> ● ETERNUS line globally deployed. ● World's first GaN HEMT for power supplies is developed. ● Fujitsu America, Inc. receives an order from Alliance Data for infrastructure services, its first full-scale outsourcing agreement in North America.
	
	
	
	

	●Business Developments●	●Product Developments●
	<p>Jul 2009</p> <ul style="list-style-type: none"> Yamagata Fujitsu Limited's HDD media business is transferred to Showa Denko K.K. <p>Aug 2009</p> <ul style="list-style-type: none"> Fujitsu Business Systems Ltd. (now Fujitsu Marketing Limited) becomes a wholly owned subsidiary. Fujitsu Microelectronics Limited collaborates with TSMC on the development and manufacturing of the 28-nm generation of logic ICs. <p>Oct 2009</p> <ul style="list-style-type: none"> Fujitsu's HDD drive business is transferred to Toshiba Corporation. Fujitsu South China Limited is established. <p>Nov 2009</p> <ul style="list-style-type: none"> Fujitsu opens new annex of the Tatebayashi System Center to serve as a core platform for next-generation services business. 	<p>Jul 2009</p> <ul style="list-style-type: none"> The Raku-Raku Phone series breaks sales mark of 15 million units. New system architecture for Japan's Next-Generation Supercomputer is determined. <p>Oct 2009</p> <ul style="list-style-type: none"> Baseband chip and data card for LTE terminal is developed. <p>Nov 2009</p> <ul style="list-style-type: none"> Fujitsu develops world's first technology for low-temperature full-surface direct formation of graphene transistors on large-scale substrates. <p>Dec 2009</p> <ul style="list-style-type: none"> Workplace LCM Service, which leverages a cloud services platform to support end-user ICT equipment, is released.
2010 ~	<p>Jan 2010</p> <ul style="list-style-type: none"> Fujitsu and Singapore's Agency for Science, Technology and Research enter into collaborative R&D partnership focusing on petascale computing. <p>Mar 2010</p> <ul style="list-style-type: none"> Fujitsu and Fuji Electric Holdings Co., Ltd. sign an MOU to explore a partnership in the smart grid business. Fujitsu creates a new brand promise: "shaping tomorrow with you." <p>Apr 2010</p> <ul style="list-style-type: none"> Fujitsu Microelectronics Limited changes its name to Fujitsu Semiconductor Limited. PFU Limited becomes a wholly owned subsidiary through an exchange of shares. <p>May 2010</p> <ul style="list-style-type: none"> Fujitsu and salesforce.com expand their comprehensive global partnership. <p>Oct 2010</p> <ul style="list-style-type: none"> Fujitsu Business Systems Ltd. changes its name to Fujitsu Marketing Limited. Fujitsu and Toshiba Corporation merge their mobile phone businesses. <p>Dec 2010</p> <ul style="list-style-type: none"> Fujitsu restructures and consolidates manufacturing infrastructure for network products with aim to strengthen network business structure. Toshiba Storage Device Corporation (TSDC) becomes wholly owned subsidiary of Toshiba Corporation. <p>May 2011</p> <ul style="list-style-type: none"> Kyoto University and Fujitsu begins joint field testing of effective energy management resulting from energy conservation technology-related research utilizing smart power outlets. <p>Jun 2011</p> <ul style="list-style-type: none"> K Computer takes first place in world with a performance of 8.162 petaflops. Fujitsu deploys six-country global cloud platform, FGCP/S5. University of Tokyo's RCAST and Fujitsu collaborate in race to develop new IT-based drug discovery technology. Fujitsu and SAS Institute Japan form partnership in field of business analytics. 	<p>Jan 2010</p> <ul style="list-style-type: none"> Ultra-lightweight (495g) pocket-sized LOOX U series of PCs is released. The next-generation "arrowhead" trading system of Tokyo Stock Exchange Group, Inc. (TSE) begins operations. <p>Feb 2010</p> <ul style="list-style-type: none"> Fujitsu Services wins the UK's largest desktop outsourcing services contract from the Department for Work and Pensions. <p>Mar 2010</p> <ul style="list-style-type: none"> PRIMERGY CX1000, Fujitsu's new server platform for cloud computing, is released. docomo PRIME series™ F-04B, featuring the world's first detachable mobile phone, is released. <p>Apr 2010</p> <ul style="list-style-type: none"> New line of software products for private clouds is released that helps customers transform their ICT systems. <p>May 2010</p> <ul style="list-style-type: none"> Array of services is launched to help customers migrate their business systems to the cloud. <p>Jun 2010</p> <ul style="list-style-type: none"> World's first 3D PC featuring a full 3D experience is released. <p>Sep 2010</p> <ul style="list-style-type: none"> Fujitsu begins shipping Japan's Next-Generation Supercomputer (K computer). <p>Oct 2010</p> <ul style="list-style-type: none"> Fujitsu's On-Demand Virtual System Service, a public cloud platform that enables utilization of datacenter ICT infrastructure via the network, becomes commercially available. <p>Dec 2010</p> <ul style="list-style-type: none"> docomo smartphone REGZA Phone T-01C is released. <p>Feb 2011</p> <ul style="list-style-type: none"> The first au smartphone, the REGZA Phone IS04, is released. Secure STYLISTIC Q550 slate PC for business class is released. <p>Mar 2011</p> <ul style="list-style-type: none"> PRIMERGY series of servers breaks the sales mark of 1 million units. <p>May 2011</p> <ul style="list-style-type: none"> Fujitsu Australia Limited selected for a nationwide fiber broadband network deployment project. <p>Jun 2011</p> <ul style="list-style-type: none"> Primesoft Server v1.1, an in-memory data management software platform operating at the Tokyo Stock Exchange, is released. Cloud Ready Blocks, an integrated private cloud product, is launched. New location data service SPATIOWL is launched. Fujitsu opens "BooksV" online e-book store.



● Business Developments ●	● Product Developments ●
<p>Oct 2011</p> <ul style="list-style-type: none"> ● Fujitsu Marketing enhances its business activities for the private sector market. <p>Nov 2011</p> <ul style="list-style-type: none"> ● K computer receives world's top performance ranking for the second time in a row. 	<p>Jul 2011</p> <ul style="list-style-type: none"> ● Windows® 7 F-07C mobile phone is released.  <p>Aug 2011</p> <ul style="list-style-type: none"> ● Windows® Phone IS12T, Japan's first smartphone running Windows® Phone 7.5, is released. ● Development of world's first cloud platform to leverage big data. ● Roll out of FGCP/A5 begins. <p>Sep 2011</p> <ul style="list-style-type: none"> ● Raku-Raku Phone series breaks the sales mark of 20 million units. <p>Oct 2011</p> <ul style="list-style-type: none"> ● Roll out of Engineering Cloud for new era in manufacturing begins. ● docomo tablet ARROWS Tab LTE F-01D is released.  <p>Nov 2011</p> <ul style="list-style-type: none"> ● PRIMEHPC FX10 supercomputer is released.  ● Fujitsu receives a supercomputer system order from the University of Tokyo's Information Technology Center. ● Fujitsu deploys a cloud-based ICT system at a farm directly managed by AEON and initiates field testing. <p>Dec 2011</p> <ul style="list-style-type: none"> ● Fujitsu America Inc. receives a contract to provide ICT infrastructure service to Blue Cross and Blue Shield of North Carolina.
<p>Jan 2012</p> <ul style="list-style-type: none"> ● Fujitsu is selected as one of AT&T's Domain Suppliers for networking equipment. <p>Feb 2012</p> <ul style="list-style-type: none"> ● Fujitsu acquires Canadian IT services provider Technology Management Corporation. ● Fujitsu and Infoteria begin collaboration on smart device-enabled services for enterprises. 	<p>Jan 2012</p> <ul style="list-style-type: none"> ● Data Utilization Platform Services, a cloud services portfolio to leverage big data, is launched. ● ARROWS Tab Wi-Fi tablet for consumers is released. <p>Feb 2012</p> <ul style="list-style-type: none"> ● Fujitsu releases a desktop thin client, FUTRO S900, the first release in Japan of its new global brand. ● Fujitsu and Tohoku University begin to collaborate on high-precision 3D tsunami simulation research. ● Fujitsu and Gurunavi, Inc. begin an interindustry data integration service trial.
<p>Apr 2012</p> <ul style="list-style-type: none"> ● Fujitsu launches regional systems engineering companies, Fujitsu Systems East and Fujitsu Systems West. ● Fujitsu Toshiba Mobile Communications is converted into a wholly owned subsidiary of Fujitsu. ● In collaboration with the Nanhai People's Government of Foshan, Guangdong Province, Fujitsu opens the Fujitsu South China Data Centre. ● Fujitsu, Aizuwakamatsu City, and Tohoku Electric Power begin planning smart community project in Aizuwakamatsu region. 	<p>Mar 2012</p> <ul style="list-style-type: none"> ● World's first technology to detect overtrust situations based on voice pitch and level is developed. (Can be used to protect against remittance-soliciting phone phishing scams.) <p>Apr 2012</p> <ul style="list-style-type: none"> ● The infrastructure platform for the online trading system of Daiwa Securities Co. Ltd. is upgraded.
<p>Aug 2012</p> <ul style="list-style-type: none"> ● Fujitsu, NTT DOCOMO, INC., NEC Corporation, and Fujitsu Semiconductor form a joint venture, Access Network Technology Limited, to focus on the development and sales of communications platform products. ● Fujitsu becomes the first in the industry to begin recycling CDs and DVDs for use in notebook PCs. ● Fujitsu Group becomes the first organization in the world to receive third-party certification for ISO 22301, the international standard for business continuity management systems. 	<p>May 2012</p> <ul style="list-style-type: none"> ● Software supporting the utilization of big data is released. ● The establishment of a "Manufacturing Innovation Team" concept to offer the know-how and tools the Company has nurtured over many years in manufacturing is announced. ● New "My Cloud" concept using PCs for individual users is announced. ● Fujitsu Technology Solutions V.B. receives global IT services contract from Lufthansa Systems of Germany. <p>Jun 2012</p> <ul style="list-style-type: none"> ● Enetune cloud-based energy management system is released. ● Fujitsu breaks a world cryptography record with the successful cryptanalysis of a 278-digit-long pairing-based cryptography, the next generation cryptography standard. ● Fujitsu wins supercomputer bid from Taiwan's Central Weather Bureau.
<p>Oct 2012</p> <ul style="list-style-type: none"> ● Fujitsu Semiconductor Limited's Iwate Plant is transferred to Denso Corporation. 	<p>Jul 2012</p> <ul style="list-style-type: none"> ● ARROWS A SoftBank 101F smartphone, the company's first model offered through SoftBank Mobile, is released.
<p>Nov 2012</p> <ul style="list-style-type: none"> ● Fujitsu establishes IT Management Partners Limited to provide IT-management outsourcing services to the information-systems departments of a range of companies. 	<p>Aug 2012</p> <ul style="list-style-type: none"> ● Raku-Raku Smartphone is released.  ● The STYLISTIC Q702/F hybrid tablet with an attachable keyboard is released. ● Fujitsu begins offering Hands-on Custom PC Assembly Service.
<p>Dec 2012</p> <ul style="list-style-type: none"> ● Fujitsu establishes Future City Solutions Limited, a smart-community business, as a joint venture with Mitsui & Co., Ltd. 	<p>Oct 2012</p> <ul style="list-style-type: none"> ● Cloud service to provide pet health management support begins. ● "Akisai" cloud for the food and agricultural industries is launched.

	● Business Developments ●	● Product Developments ●
	<p>Feb 2013</p> <ul style="list-style-type: none"> ● Fujitsu spins off inside-sales department to form Fujitsu IS Service Limited. ● Fujitsu announces restructuring and new direction for its semiconductor business, including formation of a new fabless company to handle its system LSI device business and transfer of the Mie Plant's 300-mm line to a new foundry company. <p>Apr 2013</p> <ul style="list-style-type: none"> ● Fujitsu acquires French cloud-services operator RunMyProcess. ● Fujitsu announces Fujitsu Group Environmental Action Plan, Stage VII. ● Spansion Inc. acquires Fujitsu Semiconductor Limited's Microcontroller and Analog Business. <p>Jun 2013</p> <ul style="list-style-type: none"> ● Fujitsu and Cybozu, Inc. collaborate to offer groupware as SaaS. <p>Oct 2013</p> <ul style="list-style-type: none"> ● Fujitsu reorganizes and integrates system engineering companies handling social infrastructure: Fujitsu Advanced Solutions Limited and Fujitsu Mission Critical Systems Limited merge to become Fujitsu Mission Critical Systems Limited. 	<p>Nov 2012</p> <ul style="list-style-type: none"> ● Fujitsu launches "Floral Kiss" personal computers. ● Fujitsu launches cloud service for "Wandant Dog Pedometer." ● Fujitsu establishes new datacenter in Canada's midwest. ● Fujitsu launches "Hada Memori" cloud service for checking skin quality with smartphones. <p>Dec 2012</p> <ul style="list-style-type: none"> ● Fujitsu collaborates with Salesforce.com in big-data services using Force.com. ● Fujitsu launches "FUJITSU Integrated Systems HA Database Ready," first phase in Dynamic Integrated Systems vertically integrated platform. ● Fujitsu, Daiwa Institute of Research, and KDDI build cloud-computing environment for the Central Bank of Myanmar. <p>Jan 2013</p> <ul style="list-style-type: none"> ● Fujitsu launches the SPARC M10 Unix server. ● Fujitsu introduces "Fujitsu Intelligent Society Solution Senior Care Cloud Oushin Sensei," home healthcare and nursing services for senior citizens, first phase in senior care cloud services. ● Fujitsu introduces "FUJITSU DataPlaza Social Media Analysis Tool." <p>Mar 2013</p> <ul style="list-style-type: none"> ● Fujitsu signs contract with Saudi Industrial Property Authority to build and operate environmental management system in Saudi Arabia. ● Supercomputer for ALMA radio telescope begins operations. <p>Apr 2013</p> <ul style="list-style-type: none"> ● Fujitsu sets out its companywide "Fujitsu Technology and Service Vision." ● Fujitsu begins pilot project with Panasonic in cloud-enabled smart appliances. <p>May 2013</p> <ul style="list-style-type: none"> ● Fujitsu launches Smart Community project in Aizu Wakamatsu region. ● Fujitsu develops FUJITSU Intelligent Networking and Computing Architecture, an SDN-based architecture. ● Fujitsu sets up Akisai Farms at Numazu facility. ● Fujitsu systematizes cloud products and services in the "FUJITSU Cloud Initiative." ● Fujitsu and Dentsu collaborate on marketing project using big data. <p>Jun 2013</p> <ul style="list-style-type: none"> ● Fujitsu and France Telecom-Orange introduce smartphone to Europe's senior market. ● Fujitsu systematizes big data products and services in the "FUJITSU Big Data Initiative." ● Fujitsu systematizes mobile products and services in the "FUJITSU Mobile Initiative."

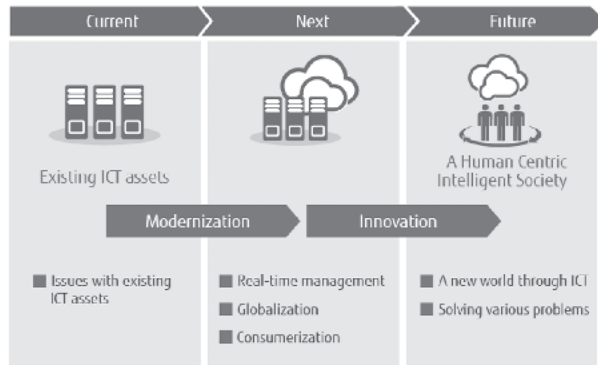
Overview

Technology Solutions

Services

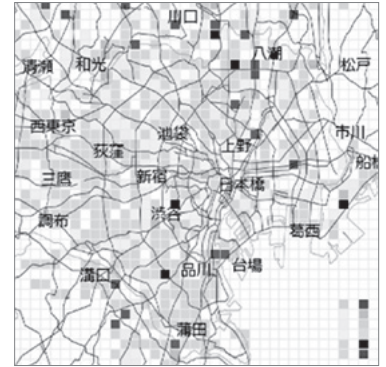
Solutions/System Integration

● Solutions/SI



Creating Value through Integration
Linking Modernization and Innovation

● BigData



SPATIOWL
Location-Based Services

System Platforms

System Products

● HPC



FUJITSU Supercomputer
PRIMEHPC FX10

● Servers



FUJITSU Server
GS21



SPARC M10



FUJITSU Server
PRIMEQUEST



FUJITSU Server
PRIMERGY

Ubiquitous Solutions

Personal Computers and Tablets



ESPRIMO WH77/M



LIFEBOOK UH90/M

Device Solutions

Infrastructure Services

● Social Cloud



Agriculture Cloud



Pet Care Cloud



Home Healthcare Cloud

● Cloud Services

SaaS (Application)

PaaS (Platforms)

IaaS (Infrastructure)

● Outsourcing



Datacenter control room

● Datacenter



Tatebayashi Datacenter

● Storage Systems

● Middleware



FUJITSU Storage
ETERNUS DX Series

FUJITSU Software
Interstage

FUJITSU Software
Symfoware

FUJITSU Software
Systemwalker

Network Products



FUJITSU Network
FLASHWAVE 9230 WDM



FUJITSU Network
SR-X526R1



Fujitsu and Cisco CRS-3



ARROWS Tab QH55/M

Mobile Phones

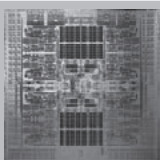


Raku-Raku Smartphone 2



ARROWS NX F-01F

LSI

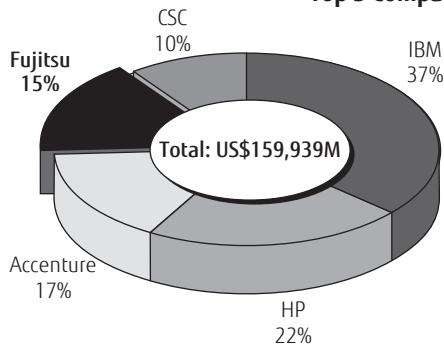


Fujitsu Laboratories

- Human-Centric Computing
- Intelligent Society
- Cloud Fusion
- Green Datacenters
- Core Technologies

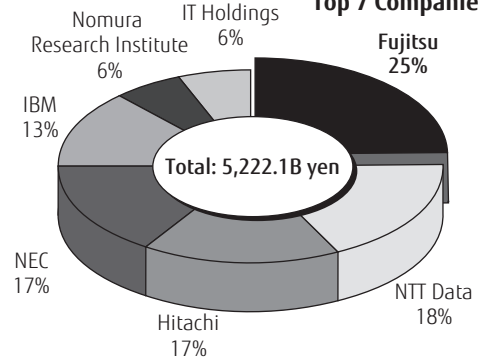
Vendor Share by Category

● IT Services (WW 2012, revenue basis)
Top 5 Companies



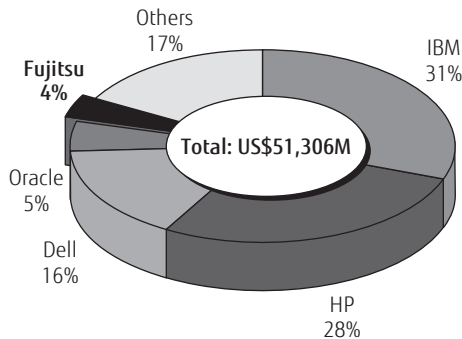
Source: Gartner, "Market Share: IT Services 2012" 29 March 2013
Graph created by Fujitsu based on Gartner's data.

● IT Services (Japan 2012, revenue basis)
Top 7 Companies



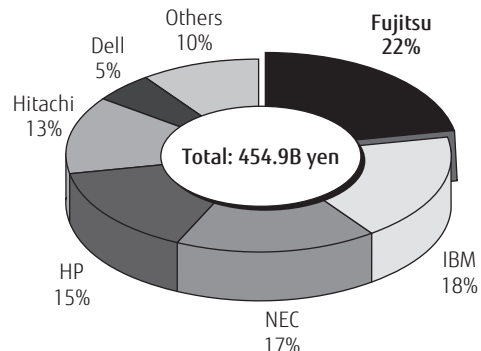
Source: Gartner, "Market Share: IT Services 2012" 29 March 2013
Graph created by Fujitsu based on Gartner's data.

● Servers (WW 2012)



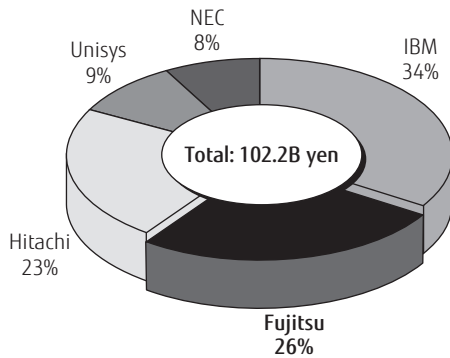
Source: IDC Worldwide Quarterly Server Tracker-2013 Q2

● Servers (Japan 2012)

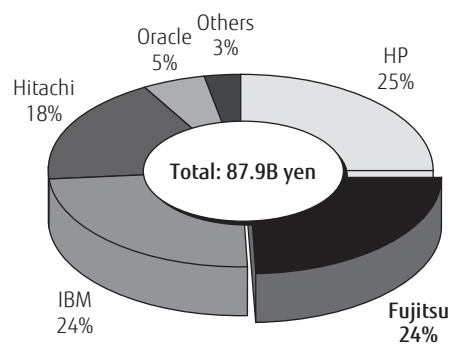


Source: IDC Japan's Japan Server Quarterly Model Analysis CY13Q1

1) Mainframes (Japan 2012)

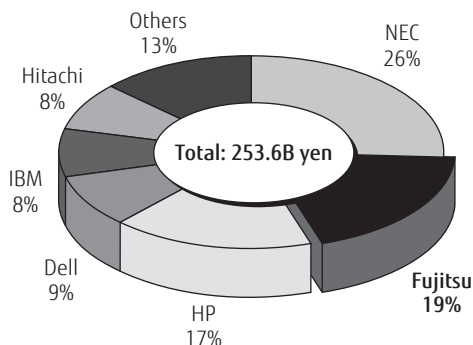


2) RISC & IA64 Servers* (Japan 2012)



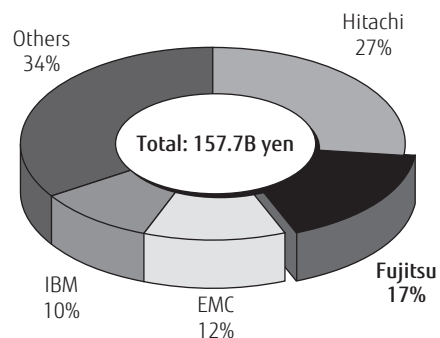
*Includes K computer

3) PC Servers* (Japan 2012)



Source: 1 - 3 IDC Japan's Japan Server Quarterly Model Analysis CY2013Q1

● Storage Systems* (Japan 2012)

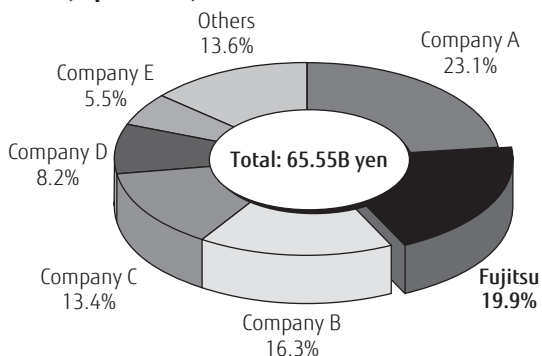


*External RAID

Source: IDC Japan, Japan Quarterly Disk Storage Systems Tracker CY2013Q2

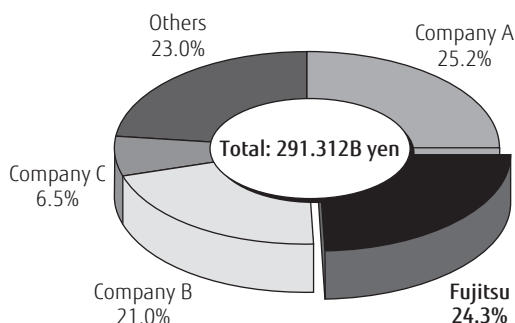
● **Middleware**

1) Application Server Software Platform (Japan 2012)



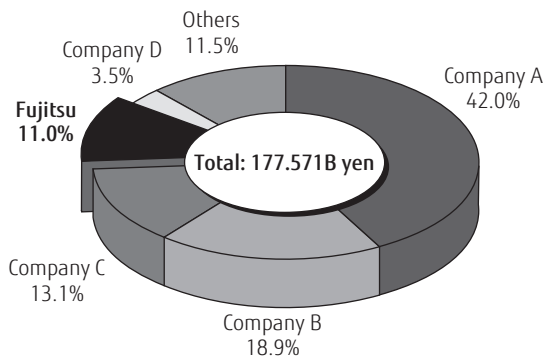
Source: IDC Japan, "Japan Application Deployment and Structured Data Management Software 2013 - 2017 Forecast and 2012 Analysis" (J13310105, published July 2013)

2) System/Network Management Software Market (Japan 2012)



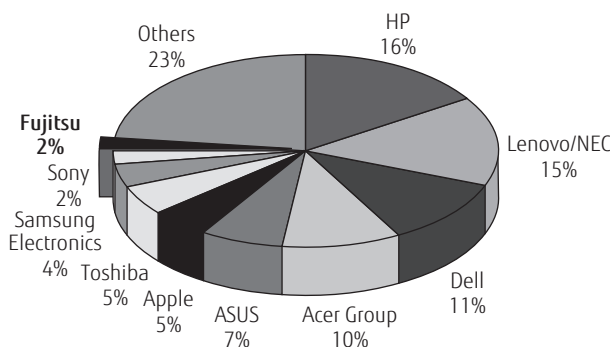
Source: IDC Japan, "Japan System and Network Management Software 2013 - 2017 Forecast and 2012 Analysis" (J13310106, published July 2013)

3) RDBMS Market (Japan 2012)



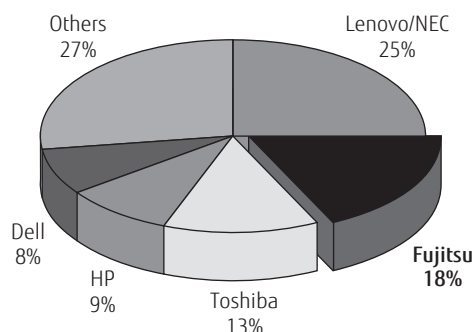
Source: IDC Japan, "Japan Application Deployment and Structured Data Management Software 2013 - 2017 Forecast and 2012 Analysis" (J13310105, published July 2013)

○ **Personal Computers (WW 2012, unit basis)**



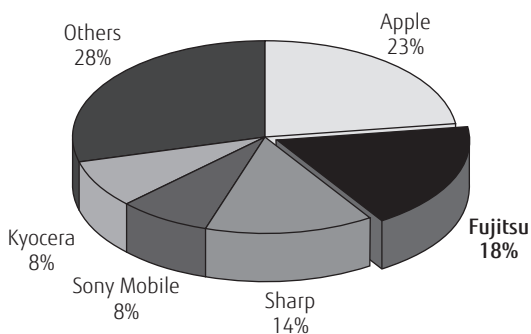
Source: Gartner, "Quarterly Statistics: Personal Computers, Worldwide by Region, 2Q13 Update" 6 August 2013
Graph created by Fujitsu based on Gartner's data.

○ **Personal Computers (Japan 2012, unit basis)**



Source: Gartner, "Quarterly Statistics: Personal Computers, Worldwide by Region, 2Q13 Update" 6 August 2013
Graph created by Fujitsu based on Gartner's data.

○ **Mobile Phones (Japan 2012, unit basis)**



Source: IDC, Worldwide Quarterly Mobile Phone Tracker







The Gartner Report(s) described herein, (the "Gartner Report(s) ") represent(s) data, research opinion or viewpoints published, as part of a syndicated subscription service, by Gartner, Inc. ("Gartner"), and are not representations of fact. Each Gartner Report speaks as of its original publication date (and not as of the date of this Corporate Report) and the opinions expressed in the Gartner Report(s) are subject to change without notice.

Note: Decimals have been rounded off, resulting in cases in which the total may not equal 100%.

Ubiquitous Solutions

As portals of information, personal computers, smartphones, and tablets make up the part of Fujitsu's vertically integrated business (solutions) that are the most familiar to customers, and for that reason they play an important role as part of the company's Ubiquitous Solutions. These are positioned as mobile devices in the FUJITSU Mobile Initiative, which systematizes the company's products and services. Hardware that offers advanced technology and great value, combined with easy-to-use services for increased peace of mind and security, all contribute to mobility-driven innovation for customers and society.

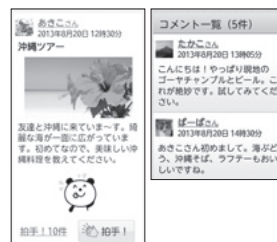
Key products

Personal computers	Windows			
	Consumer  ESPRIMO WH77/M	 LIFEBOOK UH90/M	 LIFEBOOK SH90/M	
Tablets	Corporate  ESPRIMO D753/H	 ESPRIMO K555/H	 LIFEBOOK U904/H	
	ARROWS Tab QH55/M	ARROWS Tab QH77/M	Tablet style Keyboard style Cradle style ARROWS Tab Q704/H	ARROWS Tab F-02F ARROWS Tab FJT21
Smartphones	Android			
	ARROWS NX F-01F	Disney Mobile on docomo F-03F	Raku-Raku Smartphone2 F-08E	Raku-Raku Smartphone Premium F-09E
	NTT DOCOMO		au	Soft Bank
	ARROWS Z FJL22		ARROWS Z FJL22	ARROWS A 301F

Services Used by Ubiquitous Products

Raku-Raku Community

Fujitsu operates a social-networking service where members can enjoy lively interactions focused on subjects they have in common. Members with shared interests can engage in discussions, post photos, or exchange comments, and thanks to a "closed circle" feature, they can limit their interactions to people they know offline, enabling them to use the service in a relaxed manner. Membership is free. Trained staff members monitor the service around the clock to check for inappropriate content, such as solicitations, so that even novices can feel at ease. The service can be accessed via mobile phones, smartphones, tablets, and PCs to give easy access for everyone.



Wandant Pet Health Support Service

Wandant is a cloud service for monitoring the health of one's pet dog. It consists of an activity monitor designed especially for dogs and a web service that logs the dog's activity and displays it as data in easy-to-understand graphs. Activity data from Wandant is stored in an "animal cloud"* where it can be used to manage a pet's health and take preventative action.



* A cloud service provided by Fujitsu to animal hospitals, other pet-related businesses, national and local governments, and pet owners, using ICT for managing the health of pets to discover illnesses.

Personal Computers & Tablets

Fujitsu's personal computers and tablets are built to exacting standards for quality and reliability and sold around the world. Fujitsu also offers My Cloud as an automatic storage service that enables users to easily organize and access the huge amounts of data generated from around their home. In addition, links to cloud services mean that users are offered an optimized service in which there is no need to distinguish between data on hand and data in the cloud.

Development & Manufacturing Sites

Japan

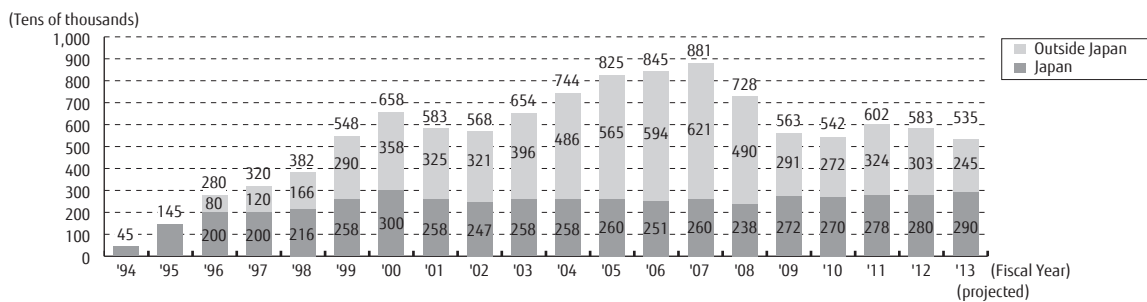
- Development & design: Kawasaki Research & Manufacturing Facilities (Kanagawa Prefecture)
- Desktop PC manufacturing: Fujitsu Isotec Limited (Fukushima Prefecture)
- Notebook PC and tablet manufacturing: Shimane Fujitsu Limited (Shimane Prefecture)
- Tablet and notebook PC manufacturing (partial), peripheral development and manufacturing: Fujitsu Peripherals Limited (Hyogo Prefecture)

Outside Japan

- Desktop PC development and manufacturing (for international markets): Fujitsu Technology Solutions (Holding) B.V. (Germany)

Unit Shipments

During FY 2012: 5.83 million units



* Tablets shipped to telecommunications carriers not included in the above; included with mobile phones below.

Mobile Phones

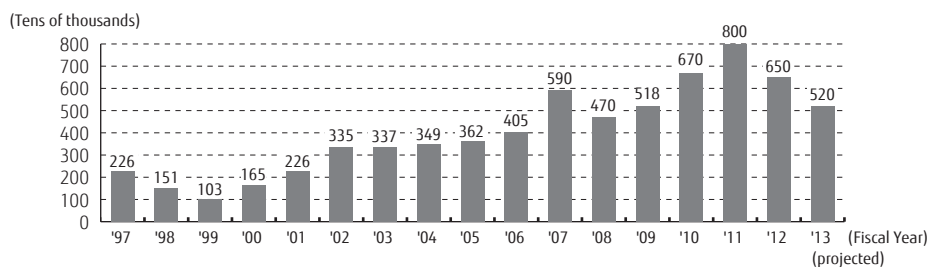
Fujitsu supplies the high-end smartphone ARROWS to the Japanese cellular carriers NTT DOCOMO, KDDI (au), SoftBank, and EMOBILE, and supplies the highly regarded Raku-Raku Smartphone for seniors to NTT DOCOMO. In June of 2013, Fujitsu developed the STYLISTIC S01, based on the Raku-Raku Smartphone, for Orange (France).

Development & Manufacturing Sites

- Mobile-phone development & design: Sapporo Development Center (Hokkaido), Sendai Development Center (Miyagi Prefecture), Kawasaki Research & Manufacturing Facilities (Kanagawa Prefecture)
- Manufacturing and repair: Fujitsu Mobile-phone Products Limited (Tochigi Prefecture), Fujitsu Peripherals Limited (Hyogo Prefecture)

Unit Shipments

During FY 2012: 6.5 million units



Mobilewear

Fujitsu adds value to cars with its Vehicle-ICT business, bringing together information and communications technologies in car audio and navigation systems, taxi-dispatch systems, vehicle data recorders, millimeter-band radar, and engine-control equipment, giving motorists greater freedom and enjoyment behind the wheel.



AVN-ZX03i Car-navigation system



Wireless IP taxi-dispatch system



Millimeter-band radar (electronic scanner)

Fujitsu's Business

Infrastructure Services

Outsourcing

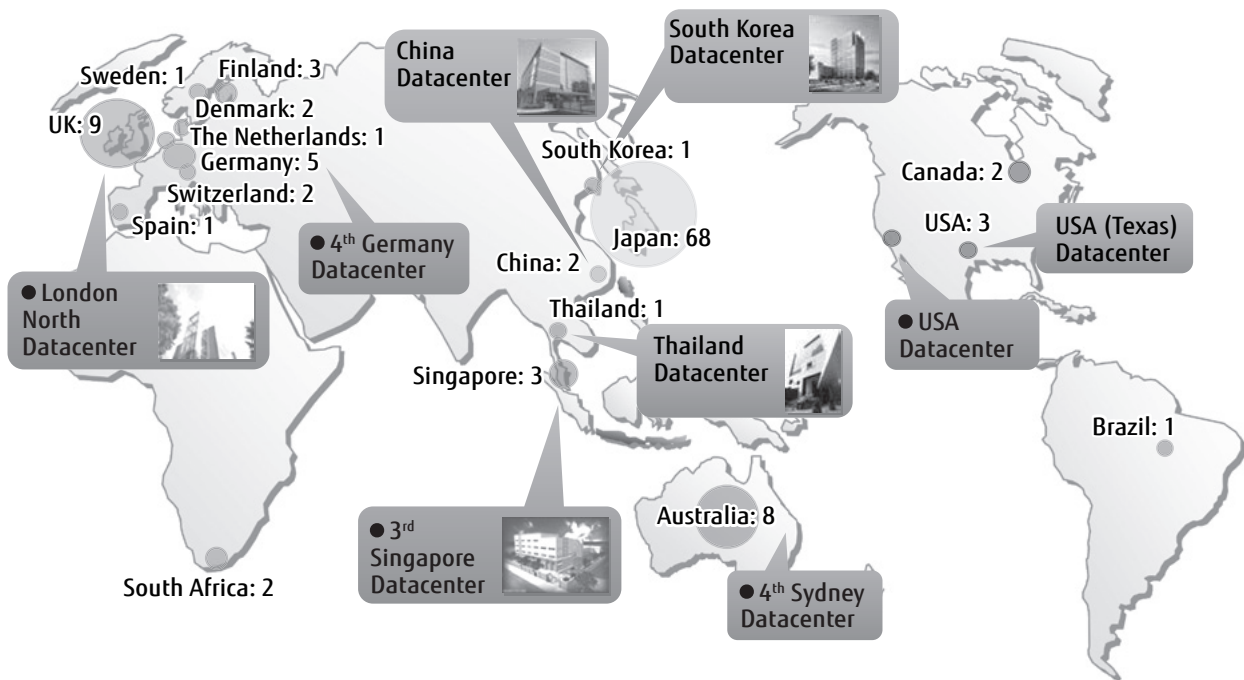
Fujitsu offers a wide range of outsourcing services that leverage its datacenter platforms, including datacenter-based operations management for customer ICT systems, as well as remote management of on-premise customer ICT systems, and the provision of cloud services. In the Japanese market for IT outsourcing, Fujitsu has continued to hold the top market position by sales for nine consecutive years since the fiscal year ended March 31, 2005*.

In recent years, more and more companies have been employing datacenter services as a disaster recovery measure for their ICT systems, and demand for outsourcing is projected to increase even further.

* Source: IDC Japan, 2013 Competitive Analysis of Vendors in the Japan IT Services Market by Service Segment: Based on Results from the Period Ended March, 2013 (J13260105, published September 2013)

Datacenters

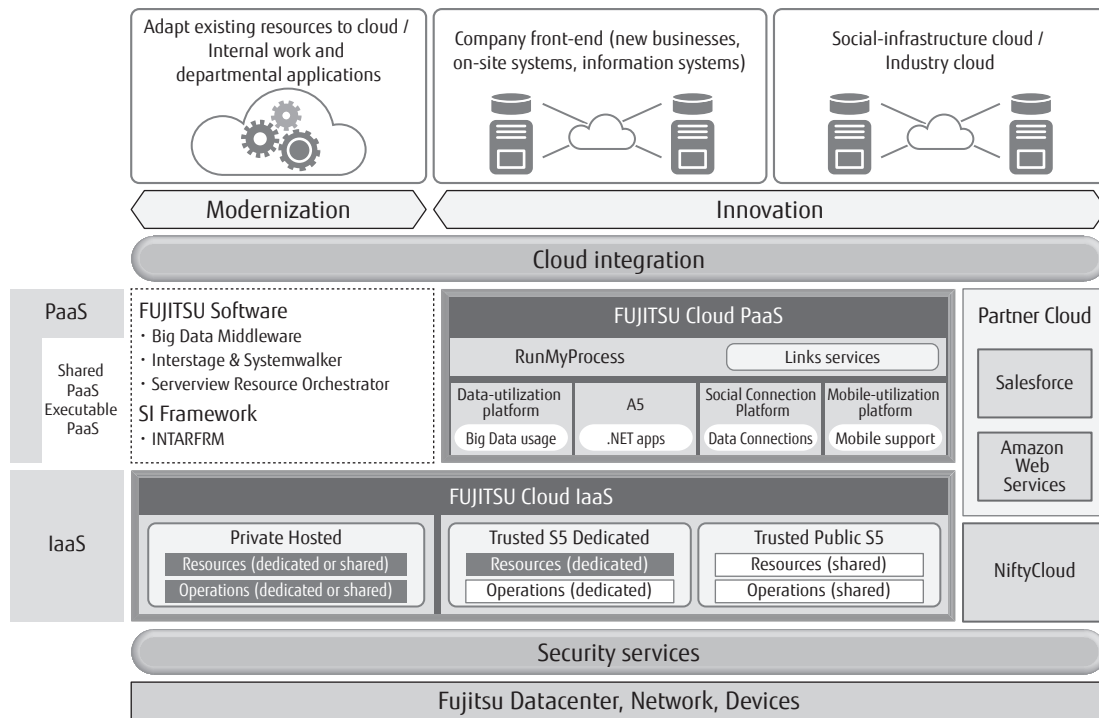
Fujitsu provides outsourcing and cloud services from more than 100 locations around the world, including 68 facilities in Japan, led primarily by four datacenters, and an additional 40 in other countries. In addition to advanced networking technology, robust security, and facilities hardened against disasters, Fujitsu maintains a 24x7 operations-management organization for full support of customer systems. Key centers are linked by high-speed networks to ensure business continuity protection for customers, such as with systems linked across datacenters and mutual backups.



● Note: Indicates Fujitsu Global Cloud Platform (FUJITSU Cloud IaaS Trusted Public S5) public cloud service locations.

Cloud Services

Fujitsu has organized its cloud services under the Fujitsu Cloud Initiative, offering IaaS, PaaS, and SaaS services that help customers modernize and innovate. These services can be upgraded as needed, and are available with Fujitsu's comprehensive support, from cloud deployment to operation.



Cloud Integration Services

To keep up with a fast-moving ICT sector, Fujitsu employs 100 cloud specialists with deep knowledge of trends in cloud-service technologies and products, and 2,000 cloud integrators to help customers pick the right mix of cloud services for their systems. Planning, design, and proposal can be as fast as three days, and the services can be deployed and operational in as fast as two weeks. Fujitsu offers comprehensive services, supporting operations even after the service first goes on line.

FUJITSU Cloud PaaS

Fujitsu provides RunMyProcess, which has a database of approximately 1,800 types of connectors that can with great flexibility link to services over the cloud or on-premise; the Data Utilization Platform, a public-cloud platform service that can be used to develop new businesses using big data; and A5 Powered by Windows Azure, a platform service based on Microsoft's Windows Azure with proprietary services added by Fujitsu.

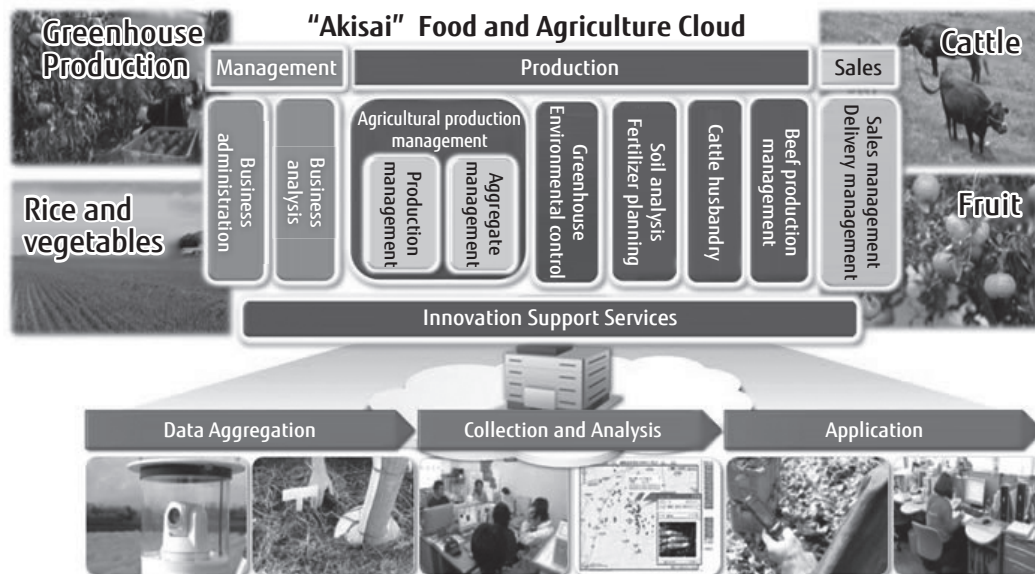
FUJITSU Cloud IaaS

Trusted Public S5 delivers access via the Internet to a set of resources that includes servers and storage previously installed in Fujitsu's datacenters, with usage-based billing. With an availability rate greater than 99.9998%, reliability is excellent. Service began in November 2010, and is now being provided through two locations in Japan. International service went into a phased rollout in 2011, and service is now available in Australia, Singapore, the US, the UK, and Germany. Trusted Public S5 Dedicated Service uses the same environment as Trusted Public S5, but with physical servers, storage, and networking dedicated to the individual customer rather than being shared among multiple customers. Private Hosted service is a dedicated cloud where a customer's existing environment can be transferred to a private cloud.

Social-Infrastructure Cloud

The cloud is gaining increasing attention for its potential applications in a variety of social-infrastructure sectors, including agriculture, medicine, social welfare, transport, education, and energy. Fujitsu is committed to the cloud and other ICT to create new value in order to address the challenges society faces.

Food and Agriculture Cloud



In October 2012, Fujitsu launched FUJITSU Intelligent Society Solution Food and Agriculture Cloud Akisai to support farming and help build the food value chain. Since then, it has been adopted by Japan's Central Union of Agricultural Cooperatives, agricultural-producer corporations, food manufacturers, and local governments. This year, Fujitsu plans to augment Akisai with new services, including processed agricultural product sales support and in-field sensing networks. In May 2013, Fujitsu set up Akisai Farms at the Numazu plant in Shizuoka Prefecture as a place to conduct hands-on development. This winter the company will establish a closed type plant factory at its Aizu facility, and will begin production and sales of low-potassium lettuce by the end of this fiscal year.

Senior Care Cloud

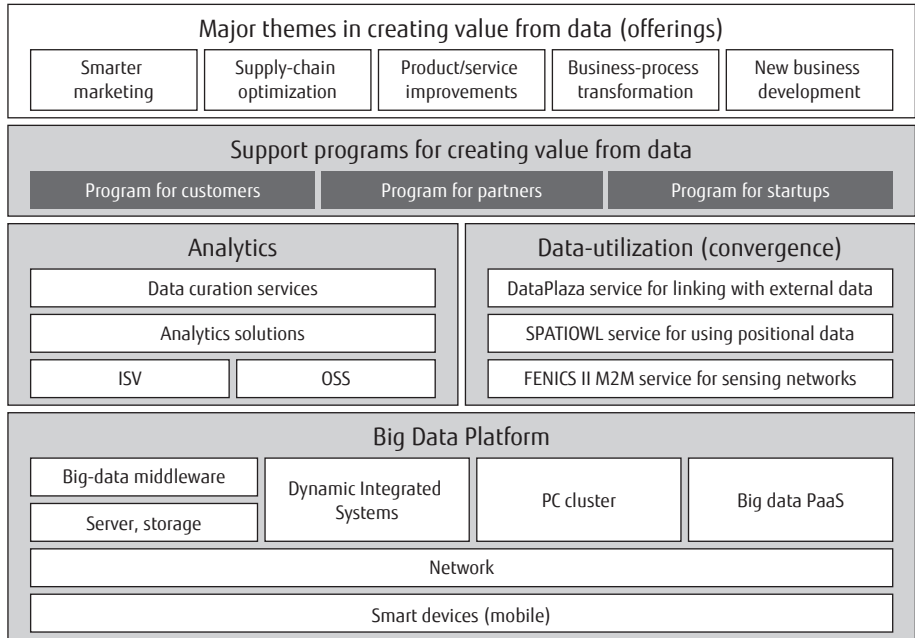
In collaboration with You Home Clinic, which provides in-home care, in 2010 Fujitsu began field trials of an in-home care-support system that uses the cloud and mobile devices. The system was made available as a service in January 2013, and enables visiting doctors, nurses, other caregivers, pharmacists, and care managers to stay linked through the cloud, to provide team care, and to take advantage of private services.

Pet Care Cloud

In 2011, Fujitsu entered into collaboration with the Tokyo Jonan Regional Veterinary Medicine Promotion Association, and with Sogo Hospital (Kawaguchi City, Saitama Prefecture) in 2012, to conduct field trials of a system that would enable cloud-based integrated management of medical information for pets. Such management was to include exam results, treatment and drug histories, as well as sharing information among regional member hospitals. This ultimately led to Anicom Receptor F Series, a cloud service for animal hospitals launched in November 2013, based on collaboration with Anicom Holdings and Anicom Pafe. In addition to supporting high-quality veterinary medicine, Fujitsu aims to contribute to enriched lifestyles for people and a better quality of life for their pets through day-to-day health management for pets and advanced pet-related services.

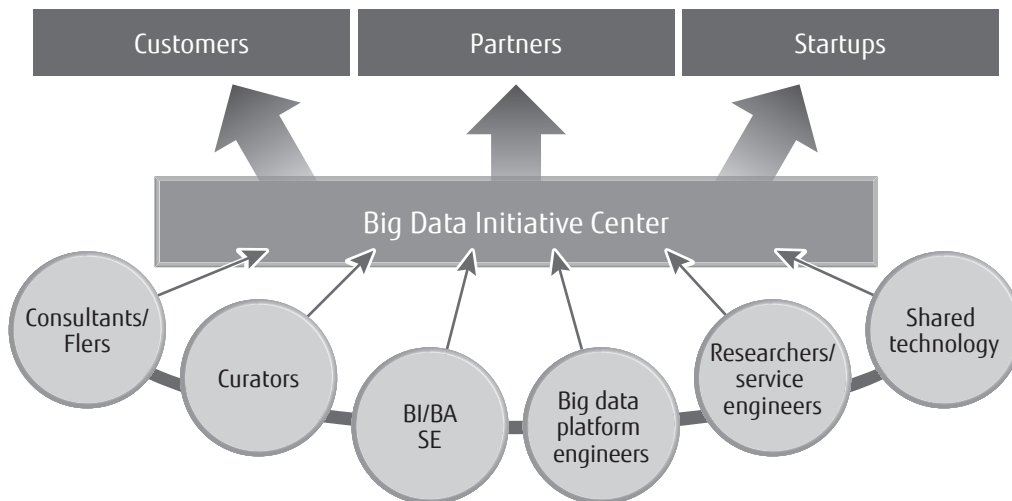
Big Data

Fujitsu has systematized its products and services related to big data in the FUJITSU Big Data Initiative to accelerate the pace with which big data is contributing to innovations in business and society. Fujitsu combines the cutting-edge technologies involved in big data – including sensors, networking, and data storage, management, and analysis – with a team that provides comprehensive support to help customers innovate and create new value from data.



■ The Big Data Initiative Center







Fujitsu opened its Big Data Initiative Center in June 2013 to help customers utilize big data. Fujitsu offers its “Data Utilization Value-Creation Assistance Program” to customers, partners, and startups, providing one-stop shopping supported by a team of 800 people built around a core of 30 customer staff.



High Performance Computing (HPC)

The Fujitsu HPC Platform

Fujitsu offers both products and in-house support for all the necessary components of HPC systems, including interconnects, OS, middleware, and compilers. By leveraging the advanced support know-how we have cultivated through our more than 30 years of experience, we are able to harness the full benefits of HPC systems for our customers.

Category	HPC Clusters*1					Supercomputer
Product	FUJITSU Server PRIMERGY RX200 PRIMERGY RX300 	FUJITSU Server PRIMERGY RX350 PRIMERGY TX300 	FUJITSU Server PRIMERGY BX900 	FUJITSU Server PRIMERGY CX400 	FUJITSU HX2560 	FUJITSU Supercomputer PRIMEHPC FX10 
Features	Low-profile rack-mount servers (1U/2U) with up to two of the latest Xeon processors.	Servers with up to two of the latest Xeon processors, also up to two Xeon Phi coprocessors/ GPGPUs for increased performance with low cost, low power consumption.	A high-density, large-scale blade server with up to 18 Xeon server blades in a 10U chassis.	A high-density, multi-node server that achieves double the density of a 1U rack server. Supports up to four Xeon servers in a 2U chassis.	A low-profile rack-mount (2U) server with up to two of the latest Xeon processors, also up to four Xeon Phi coprocessors/ GPGPUs for increased performance with low cost, low power consumption.	A supercomputer that improves upon technology employed by the K computer. Achieves peak performance from 2.5 TFLOPS to 23.2 PFLOPS.
OSs	Linux, Windows Server					Linux
CPUs	Intel Xeon processors, etc.					SPARC64™ IXfx
Development	Fujitsu Limited together with Fujitsu Technology Solutions (Holding) B.V. (Germany)				Fujitsu Limited	Kawasaki Research & Manufacturing Facilities
Manufacturing	Fujitsu Technology Solutions (Holding) B.V. (Augsburg, Germany), Fujitsu Isotec Limited (Fukushima, Japan)				Fujitsu Isotec Limited (Fukushima, Japan)	Fujitsu IT Products Limited (Ishikawa, Japan)



*1: An HPC cluster connects many standard PC servers – which individually offer outstanding cost/performance – over a high-speed network, resulting in a system with excellent cost/performance and high-speed parallel processing.

Recent Deployments

Customer	System	Peak Performance
RIKEN AICS (Advanced Institute for Computational Science)	Supercomputer (K computer)	11.28 PFLOPS
Australia's NCI (National Computational Infrastructure)	HPC Cluster (PRIMERGY CX400) Supercomputer (PRIMEHPC FX10)	1.22 PFLOPS
Information Technology Center, The University of Tokyo	Supercomputer (PRIMEHPC FX10)	1.13 PFLOPS
Taiwan Central Weather Bureau (CWB)	Supercomputer (PRIMEHPC FX10)	Exceeds 1 PFLOPS*2
Research Institute for Information Technology, Kyushu University	HPC Cluster (PRIMERGY CX400) Supercomputer (PRIMEHPC FX10)	993.7 TFLOPS
Information Technology Center, Nagoya University	HPC Cluster (PRIMERGY CX400) Supercomputer (PRIMEHPC FX10)	561.4 TFLOPS
High Performance Computing (HPC) Wales	HPC Cluster (PRIMERGY BX900)	Exceeds 300 TFLOPS
The Institute for Solid State Physics (ISSP), The University of Tokyo	Supercomputer (PRIMEHPC FX10)	90.8 TFLOPS
Canon Inc.	Supercomputer (PRIMEHPC FX10)	20.2 TFLOPS
Kobe University	Supercomputer (PRIMEHPC FX10)	20.2 TFLOPS
Kinki University	Supercomputer (PRIMEHPC FX10)	2.5 TFLOPS

*2: Peak performance in final configuration, due to be completed in December 2014.

Computer-based Simulations

Computer simulations, which compute and reproduce various phenomena, have come to be regarded as the “third pillar of science” alongside theory and experimentation. Computer simulation has become an indispensable R&D tool across all fields, from basic research to manufacturing.

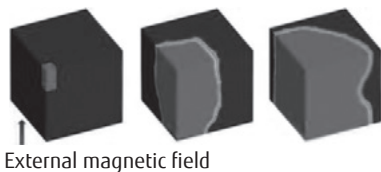
High performance computing (HPC) was developed to process the large-scale computations required for running these simulations at high speeds, and is largely represented by the utilization of supercomputing technology.

HPC has widespread applications in various fields such as manufacturing technology, nanotechnology/material sciences, disaster mitigation, life sciences, aerospace, information technology, the environment, and energy. By offering advanced HPC solutions, Fujitsu is helping to address a range of challenges facing humanity.



Examples of Computer-based Simulations

Magnetic-field simulator



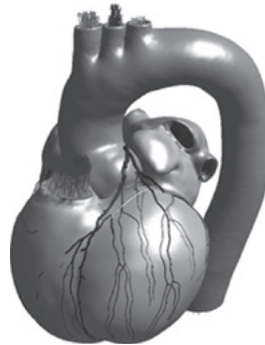
External magnetic field

Using the K computer, Fujitsu developed large-scale magnetization reversal simulation technology. This technology paves the way toward R&D advances in new magnetic materials, including strong magnets free from heavy rare earth elements.

Details:

<http://www.fujitsu.com/global/news/pr/archives/month/2013/20130905-01.html>

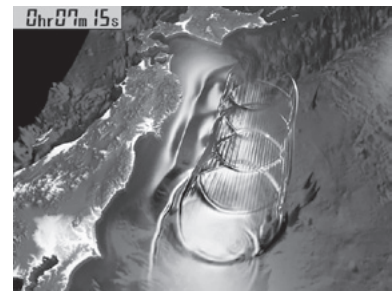
Heart simulator



The heart simulator reproduces all of the heart's functional components, from the behavior of proteins in myocardial cells to heartbeats and blood ejection. This new technology is hoped to innovate conventional medical care by, for example, shedding light on the mechanisms and explanations of heart diseases.

This project is a joint research between Professors Toshiaki Hisada & Seiryu Sugiura of the University of Tokyo and Fujitsu

Tsunami modeling/simulator



This modeling can simulate the impact of tsunamis resulting from several earthquake scenarios, which should be essential information for building disaster-ready cities when factored in urban-infrastructure plans, and for planning detailed evacuation.

Image source:

International Research Institute of Disaster Science (IRIDeS), Tohoku University

The K computer, among the World's Most Powerful Supercomputers

Working together under Japan's Ministry of Education, Culture, Sports, Science and Technology (MEXT) high performance computing infrastructure (HPCI) initiative, Fujitsu developed the K computer in collaboration with RIKEN. In both June and November of 2011, the K computer ranked first in the TOP 500 supercomputer rankings, having been recognized for two consecutive periods as the world's fastest supercomputer.

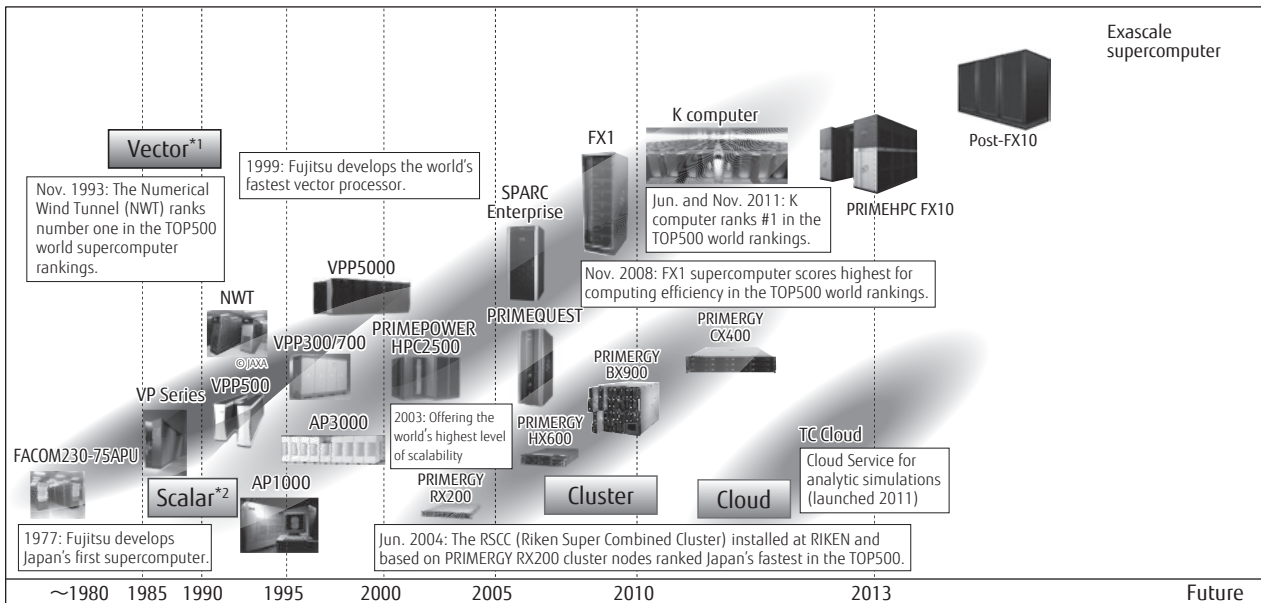
It was opened to general use in September 2012, and today is being used to perform a wide range of simulations for universities, research institutions, and private companies.



The History of Fujitsu's HPC Solutions

Consistently leading the industry with over 30 years' experience in the HPC field

Fujitsu developed Japan's first supercomputer in 1977. Since then, the company has been committed to continuing R&D, as well as the delivery of new products, for over 30 years.



*1: Vector Supercomputers: Since multiple data sets can be processed in an "assembly-line" fashion, vector supercomputers demonstrate considerable processing power in performing similar calculations on huge amounts of data.

*2: Scalar Supercomputers: Scalar supercomputers are equipped with general purpose microprocessors, and are able to use those used in servers.

Toward Exascale Supercomputers

As a foundation for science and technology, and for industrial competitiveness, the development of supercomputers has become an area of intense competition among countries around the world, and Japan is no exception: by around 2020, the country aims to produce an exascale-class (1,000 times petascale) supercomputer – roughly 100 times more powerful than the K computer.

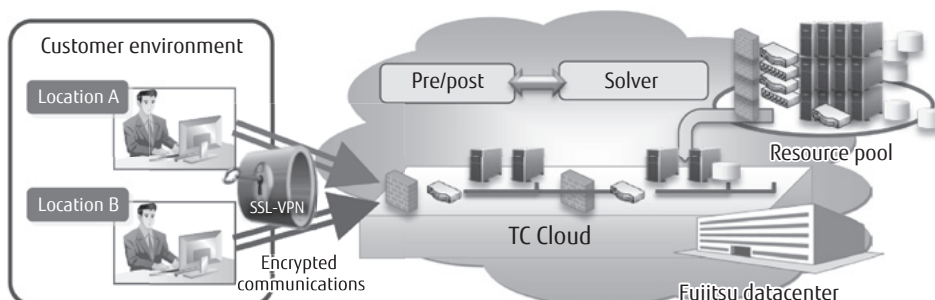
Fujitsu is working to develop and offer supercomputers with world-class performance using the latest technology available. It is now developing a 100-petaflop-class system as a step toward exascale technology, and is taking part in MEXT's "Feasibility Study on Future HPCI Infrastructures."

TC Cloud: Cloud Services for Analytic Simulations

For manufacturers buffeted by international competition, analytic simulation has become increasingly important as a tool in design, development, and research that makes it possible to create high-quality products more quickly and inexpensively.

Fujitsu is helping to strengthen the competitiveness of manufacturers by providing support when the need arises to perform analyses that are massive or unexpected, and which surpass the capabilities of their own computing resources.

- More than 40 applications available to meet a wide range of analytic needs.
- Individual customers can configure their own private cloud environments inside Fujitsu's datacenters to ensure robust security.
- Smooth execution in the cloud of everything from pre/post to solver processing through a high-speed remote desktop.



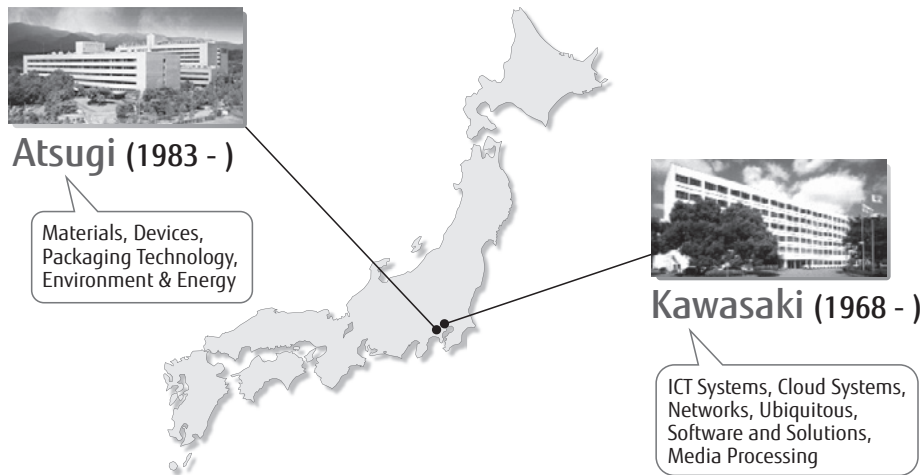
Research & Development (Fujitsu Laboratories Ltd.)

[Established]	November 1968 as Fujitsu Laboratories Limited (Originally established in 1962 as an internal unit of Fujitsu Limited.)
[President]	Tatsuo Tomita
[Capital]	5 billion yen
[Employees]	Approx. 1,250 employees inside Japan and 250 employees outside Japan (in US, China and Europe)

With the mission of leveraging leading-edge technologies to support the Fujitsu Group's brand promise, "shaping tomorrow with you," Fujitsu Laboratories serves as a central pillar of the Fujitsu Group's research and development (R&D) activities. The company conducts R&D on advanced technologies in a wide range of fields, from next-generation solutions and services to systems, networking technology, devices, and materials.

R&D Sites in Japan

Fujitsu Laboratories currently operates two research sites in Japan, located in Kawasaki and Atsugi. Nine laboratories each focus on a separate area of research, in close collaboration with one research center, comprising a distributed network of sites that collaborate to advance the research agenda.



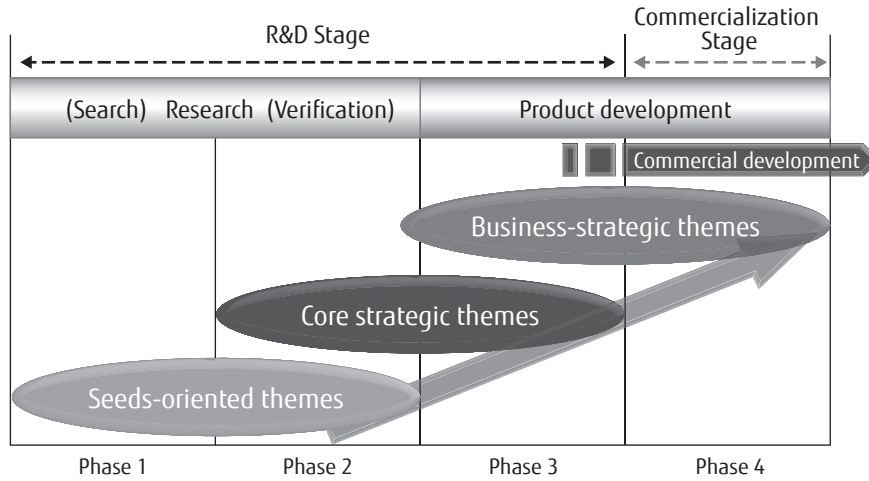
Global R&D Sites

Fujitsu Laboratories has R&D sites in the US, China, and Europe that pursue R&D within a global framework. Through close partnerships with local universities and research institutions, Fujitsu Laboratories' global sites are able to develop technologies suited to the markets in which they reside.

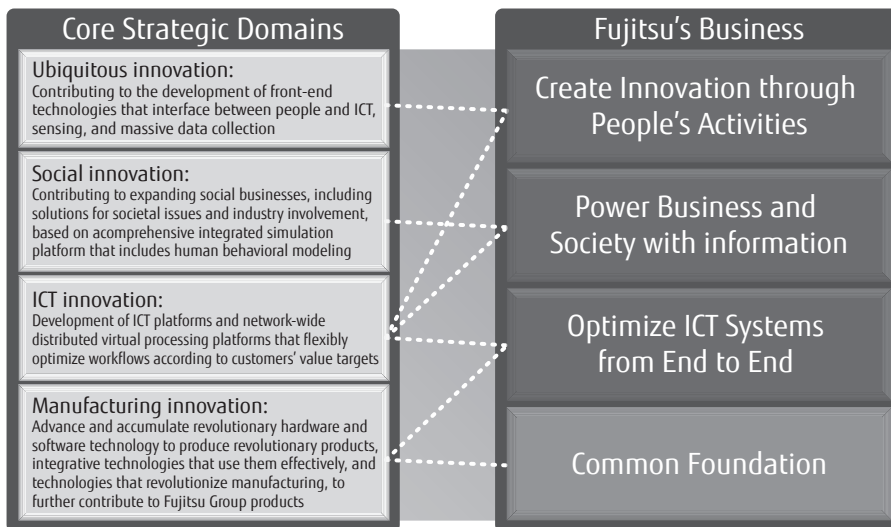


Research Direction

Fujitsu Laboratories has classified its framework for R&D into three categories: Core Strategic Themes, Business Strategic Themes, and Seeds-oriented Themes. Through this framework, Fujitsu Laboratories will carry out strategic R&D for the future of the Fujitsu Group, align business segment strategies with research strategies, and enhance resource shifts in response to changes in Fujitsu's business portfolio.



To bring about Fujitsu's vision of a "Human Centric Intelligent Society," the company is taking three actions, namely, creating innovation through people's activities, powering business and society with information, and optimizing ICT systems from end to end. In addition, the company is developing advanced technologies that underpin its shared platforms. In fiscal 2013, Fujitsu designated core strategic R&D domains that support each of these three actions.



Research Topics

1. Create Innovation through People's Activities

Fujitsu is developing key front-end technologies for human/ICT interfaces, sensing, and massive data collection, and is contributing to the creation of new value by supporting the abilities of individuals and sharing information between people, things, and society.

Multi-Sense Interfaces

- Interfaces that appeal to the five senses and support individuals' abilities through unobtrusive natural interaction, and that assist and enhance human activities and daily lives.



- ◆ Human interaction technologies
- ◆ Ultra-realistic audio and video
- ◆ Intent-recognition-based dialogue systems

Enhanced Abilities

- Providing services customized to each individual based on their location and behavior/activities, and helping people make the most of their abilities through interactions with the environment.



- ◆ Contextual computing
- ◆ Wearable assistance technologies

Networks Linking People and Things with Society

- Interconnection of sensors spread throughout society with people and things, to deliver fully optimized services.
- ◆ Smart communication platforms
- ◆ Autonomous sensor networks



2. Power Businesses and Society with Information

Fujitsu is developing technologies for using information derived by collecting and analyzing data from massive, frequently updated, heterogeneous sources, and helping to solve problems that cut across industry lines and that society faces as a whole.

Support for Leveraging Massive Data

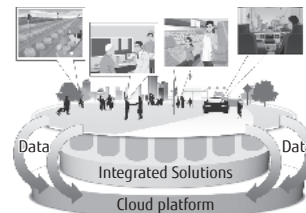
- Fujitsu helps create systematized knowledge and solve problems using massive volumes of frequently updated diverse data of varying levels of reliability and granularity.



- ◆ Unstructured data forecasting
- ◆ Automated analytics process

Leveraging Society-Wide Data

- Fujitsu provides added-value information and supports decisionmaking with individual customization based on information on local conditions, environmental impact, and forecasts.

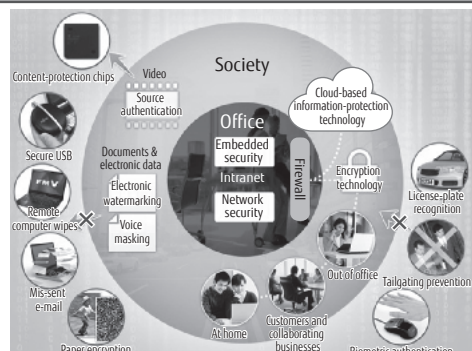


- ◆ Citywide simulations
- ◆ Social collaboration platform
- ◆ Community environmental assessments

Security Platform

- Fujitsu has built a custom security gate to protect personal and corporate data using SaaS and the cloud, with real-time data protection.
- An infrastructure-wide early-warning predictive security platform strengthens both preventative and reactive measures.

- ◆ Biometric authentication systems for social platforms
- ◆ Predictive security platforms



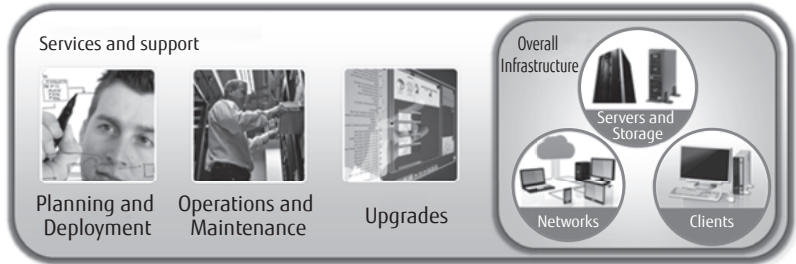
3. Optimize ICT Systems from End to End

Fujitsu develops integrated ICT platforms for workload optimization and network-wide distributed virtual-processing platforms, and provides ICT platforms that adapt to the ever-changing needs of the private sector and of society.

Optimizing support & services, optimizing infrastructure, deploying efficiently

- Fujitsu supports business growth with total management services (application deployment, operations, maintenance, and upgrades) and offers application life-cycle management as its value proposition.
- Customers can automatically respond to changing business requirements with network-wide distributed processing that provides server resources as needed by users, and can make effective use of distributed applications and data, and server and network resources.

- ◆ Fabric computing
- ◆ Datacenters featuring on-site thermally recovered power
- ◆ Comprehensive integrated system verification
- ◆ Automated application operations
- ◆ Application life-cycle management platform



4. Common Foundation

Fujitsu Laboratories contributes to Fujitsu Group products by developing innovative hardware and software technologies for revolutionary product creation, as well as the technologies that enable them to be used together.

Manufacturing Simulations

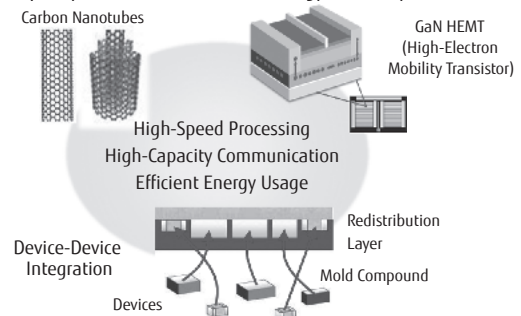
- Transforming manufacturing with modeling simulations that closely reflect on-site front-line conditions.



- ◆ Model-based calibration
- ◆ Distributed cooperative model predictive control technologies

Materials, Devices, and Packaging

- Fujitsu contributes to developing non-silicon materials, device technology, high-speed processing with packaging technology, high-capacity communications, and energy efficiency.



Software Development and Production

- Contributing to more efficient development of software products and further-enhanced security.
- ◆ Template-formatted verification
- ◆ Enhanced quality in product-related software (automated testing, tougher security)



For More Information

Fujitsu Laboratories Website:

<http://jp.fujitsu.com/group/labs/en/>

Fujitsu Laboratories-related Press Releases:

<http://jp.fujitsu.com/group/labs/en/release/>

<Useful Websites>

1. Global Site:
<http://www.fujitsu.com/global/>
2. Recent Press Releases:
<http://www.fujitsu.com/global/news/pr/recent/>
3. Investor Relations:
<http://www.fujitsu.com/global/about/ir/>
4. Annual Reports:
<http://www.fujitsu.com/global/about/ir/library/annualrep/>
5. Sustainability Reports:
<http://www.fujitsu.com/global/about/environment/communication/report/>
6. Other Fujitsu Publications:
<http://www.fujitsu.com/global/news/publications/>

<Fujitsu Newswire>

To receive press announcements from Fujitsu Limited and Fujitsu Laboratories Ltd. by email, please register at:
<https://www-s.fujitsu.com/global/news/pr/newswire/>

Forward-looking Statements

* This data book may contain forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Actual results may differ materially from those projected or implied in the forward-looking statements due to, without limitation, the following factors: general economic and market conditions in key markets (particularly in Japan, North America, Europe and Asia, including China); rapid changes in the high-technology market (particularly semiconductors, PCs, etc.); fluctuations in exchange rates or interest rates; fluctuations in capital markets; intensifying price competition; changes in market positioning due to competition in R&D; changes in the environment for the procurement of parts and components; changes in competitive relationships relating to collaborations, alliances and technical provisions; potential emergence of unprofitable projects; and, changes in accounting policies.

Fujitsu Data Book is published by:

Fujitsu Limited
Public and Investor Relations Division
Shiodome City Center, 1-5-2 Higashi-shimbashi, Minato-ku, Tokyo 105-7123, Japan
Telephone: PR: +81-3-6252-2176 IR: +81-3-6252-2173
Facsimile: +81-3-6252-2783
Inquiries: <https://www-s.fujitsu.com/global/news/contacts/inquiries/>

All brand names and product names are trademarks and registered trademarks of their respective holders.



FUJITSU LIMITED
Public and Investor Relations Division



This Corporate profile uses FSC®-certified Paper, VOC-free ink, and a waterless printing process that generates no harmful liquids.